



迪臣建設國際集團有限公司

Deson Construction International Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 8268

ANNUAL REPORT 2020

Construction & Fitting-out Projects



House B, No.75 Peak Road (R.B.L. 670 R.P.)
Superstructure Works
Main contract for one prestige residential house including E&M installation



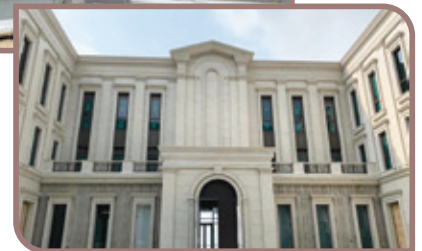
(CR Construction / Deson Consortium)



No. 16 Bowen Road
Substructure Works
Main contract for the Demolition,
Foundation & ELS Works



House A, No.75 Peak Road (R.B.L. 670 s.A.)
Superstructure Works
Main contract for one prestige residential house including E&M installation



Electrical & Mechanical Engineering Projects



Ho Man Tin Government Offices
Replacement of Air-Cooled Chiller and
Modification of Chiller Plant



**Kowloon City Market
Cooked Food Centre and
Kai Tak East Sports Centre**
Improvement Works for DX Unit
System



CHARACTERISTICS OF THE GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE “STOCK EXCHANGE”)

GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.

Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board and no assurance is given that there will be a liquid market in the securities traded on GEM.

Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this report, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this report.

*This report, for which the directors (the “**Directors**”) of Deson Construction International Holdings Limited (the “**Company**”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “**GEM Listing Rules**”) for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.*

Contents

CORPORATE INFORMATION	3
CHAIRMAN'S STATEMENT	5
MANAGEMENT DISCUSSION AND ANALYSIS	7
CORPORATE GOVERNANCE REPORT	19
BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT	36
REPORT OF THE DIRECTORS	40
INDEPENDENT AUDITOR'S REPORT	51
AUDITED FINANCIAL STATEMENTS	
Consolidated:	
Statement of Profit or Loss	56
Statement of Comprehensive Income	57
Statement of Financial Position	58
Statement of Changes in Equity	60
Statement of Cash Flows	61
NOTES TO FINANCIAL STATEMENTS	63
SUMMARY OF FINANCIAL INFORMATION	150

BOARD OF DIRECTORS

Executive Directors

Mr. Hung Kenneth (appointed on 29 July 2019)
Ms. Lau Po Yee (appointed on 29 July 2019)
Mr. Keung Kwok Cheung (resigned on 29 July 2019)
Mr. Kwok Koon Keung (resigned on 29 July 2019)
Mr. Lo Wing Ling (resigned on 29 July 2019)
Mr. Ong Chi King (resigned on 29 July 2019)

Non-Executive Directors

Mr. Tjia Boen Sien (resigned on 29 July 2019)
Mr. Ong King Keung (resigned on 29 July 2019)

Independent Non-Executive Directors

Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)
Mr. Lam Wai Hung (appointed on 29 July 2019)
Ms. Au Shui Ming Anna (appointed on 29 July 2019)
Mr. Lee Tho Siem (resigned on 29 July 2019)
Mr. Cheung Ting Kee (resigned on 29 July 2019)
Mr. Chan Ka Yin (resigned on 29 July 2019)

BOARD COMMITTEES

Audit Committee

Mr. Lam Wai Hung (*Chairman*)
(appointed on 29 July 2019)
Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)
Ms. Au Shui Ming Anna (appointed on 29 July 2019)
Mr. Chan Ka Yin (resigned on 29 July 2019)
Mr. Lee Tho Siem (resigned on 29 July 2019)
Mr. Cheung Ting Kee (resigned on 29 July 2019)

Remuneration Committee

Mr. Wong Yuk Lun Alan (*Chairman*)
(appointed on 29 July 2019)
Mr. Lam Wai Hung (appointed on 29 July 2019)
Ms. Au Shui Ming Anna (appointed on 29 July 2019)
Mr. Lee Tho Siem (resigned on 29 July 2019)
Mr. Chan Ka Yin (resigned on 29 July 2019)
Mr. Cheung Ting Kee (resigned on 29 July 2019)
Mr. Keung Kwok Cheung (resigned on 29 July 2019)
Mr. Tjia Boen Sien (resigned on 29 July 2019)

Nomination Committee

Ms. Au Shui Ming Anna (*Chairman*)
(appointed on 29 July 2019)
Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)
Mr. Lam Wai Hung (appointed on 29 July 2019)
Mr. Lee Tho Siem (resigned on 29 July 2019)
Mr. Chan Ka Yin (resigned on 29 July 2019)
Mr. Cheung Ting Kee (resigned on 29 July 2019)
Mr. Keung Kwok Cheung (resigned on 29 July 2019)
Mr. Tjia Boen Sien (resigned on 29 July 2019)

Internal Control Committee

Mr. Lam Wai Hung (*Chairman*)
(appointed on 29 July 2019)
Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)
Ms. Au Shui Ming Anna (appointed on 29 July 2019)
Mr. Chan Ka Yin (resigned on 29 July 2019)
Mr. Lee Tho Siem (resigned on 29 July 2019)
Mr. Cheung Ting Kee (resigned on 29 July 2019)

COMPANY SECRETARY

Ms. Wong Po Ling, Pauline (appointed on 29 July 2019)
Mr. Lam Wing Wai, Angus (resigned on 29 July 2019)

COMPLIANCE OFFICER

Mr. Hung Kenneth (appointed on 29 July 2019)
Mr. Keung Kwok Cheung (resigned on 29 July 2019)

AUTHORISED REPRESENTATIVES

Mr. Hung Kenneth (appointed on 29 July 2019)
Ms. Wong Po Ling, Pauline (appointed on 29 July 2019)
Mr. Keung Kwok Cheung (resigned on 29 July 2019)
Mr. Lam Wing Wai, Angus (resigned on 29 July 2019)

AUDITOR

Ernst & Young

LEGAL ADVISERS

Howse Williams

Corporate Information

REGISTERED OFFICE

Clifton House, 75 Fort Street
P.O. Box 1350, Grand Cayman
KY1-1108, Cayman Islands

HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

11th Floor, Nanyang Plaza
No. 57 Hung To Road
Kwun Tong, Kowloon
Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Ocorian Trust (Cayman) Limited
Clifton House, 75 Fort Street
P.O. Box 1350, Grand Cayman
KY1-1108, Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited
Level 22, Hopewell Centre
183 Queen's Road East
Hong Kong

PRINCIPAL BANKERS

Dah Sing Bank, Limited
Nanyang Commercial Bank Limited

SHARE LISTING

The Stock Exchange of Hong Kong Limited
Stock Code: 8268

WEBSITE

www.deson-c.com

Chairman's Statement

Dear Shareholders,

On behalf of the board of Directors (the “**Board**”) of Deson Construction International Holdings Limited (the “**Company**”), together with its subsidiaries, the “**Group**”), I am pleased to present this annual report (the “**Annual Report**”) and the audited consolidated financial statements of the Group for the year ended 31 March 2020 (“**Reporting Period**”).

ACQUISITION OF CONTROLLING INTEREST AND CONDITIONAL MANDATORY CASH OFFER

The Board noted that, in the joint announcement dated 12 April 2019 (the “**Joint Announcement**”), Deson Development International Holdings Limited (“**DDIHL**”), the Company and Energy Luck Limited (“**Energy Luck**”) jointly announced that Energy Luck had entered into a sale and purchase agreement with Deson Development Holdings Limited (“**DDHL**”) to acquire approximately 31.18% of the issued shares of the Company (“**DDIHL Transaction**”). The completion of the DDIHL Transaction took place on 18 June 2019 and Energy Luck became the controlling shareholder of the Company. Pursuant to Rule 26.1 of the Hong Kong Code on Takeovers and Mergers, following the completion of the DDIHL Transaction, Energy Luck was required to make a mandatory conditional general offer in cash for all the issued shares of the Company other than those already owned or agreed to be acquired by Energy Luck and its concert parties (the “**Offer**”). For details, please refer to (i) the Joint Announcement; (ii) the announcement of the Company dated 17 May 2019 in relation to the appointment of an independent financial adviser; (iii) the circular of DDIHL dated 24 May 2019 in relation to the disposal of 31.18% shareholding in the Company to Energy Luck; (iv) the announcement of DDIHL dated 11 June 2019 in relation to the poll results of the special general meeting of DDIHL held on 11 June 2019; (v) the announcement of the Company dated 12 June 2019 in respect of the satisfaction of the conditions under the sale and purchase agreement and the expected date of completion; (vi) the joint announcement of the Company, DDIHL and Energy Luck dated 18 June 2019 in relation to the completion of the DDIHL Transaction; and (vii) the composite offer document dated 5 July 2019 relating to the Offer made by Energy Luck.

FINANCIAL PERFORMANCE

The Group's turnover for the year ended 31 March 2020 recorded at approximately HK\$627.5 million which represented a decrease of approximately 3% from approximately HK\$645.8 million for the year ended 31 March 2019. For construction segment, turnover for the year ended 31 March 2020 recorded at approximately HK\$626.4 million which represented a decrease of 4% from approximately HK\$651.1 million for the year ended 31 March 2019. For investment in securities segment, turnover for the year ended 31 March 2020 recorded a profit at approximately HK\$0.7 million which represented an increase of 113% from a loss at approximately HK\$5.7 million for the year ended 31 March 2019. For the property investment segment, turnover for the year ended 31 March 2020 recorded at approximately HK\$370,000 which represented a decrease of 19% from a profit approximately HK\$454,000 for the year ended 31 March 2019. For the new money lending segment, turnover for the year ended 31 March 2020 recorded at approximately HK\$53,000. The Group recorded a net loss attributable to owners of the Company of approximately HK\$3.2 million for the year ended 31 March 2020 (2019: HK\$14.9 million).

Chairman's Statement

OUTLOOK

While the outlook for the construction industry in Hong Kong looks promising in the long run, there remain challenges that are unlikely to dissipate in the near future. In view of (i) the outbreak of the novel coronavirus disease (“**COVID-19**”), though the domestic epidemic situation appears to be under control and works are gradually resuming, COVID-19 is still spreading around the globe; (ii) on-going US-China trade war; and (iii) the recent social event in Hong Kong, the impacts to the overall economy remains to be seen. It is therefore important that we continue to exercise prudence in deploying capital and deepen the co-operation we enjoy with our business partners.

Although we are facing cut-throat competition with other contractors in tendering for new projects, we are mindful not to reduce our profit margin without considering the negative impacts to our shareholders' interest. In the coming year, we believe that the construction market in Hong Kong will remain competitive and challenging. However, the long-established relationships with our customers, subcontractors and suppliers and the commitment of our management team to provide quality work and service have played a vital role in building up our reputation and the Group's competitiveness in the market.

Due to the volatility of the global market, the Group tends to diversify our business and broaden our revenue base. In January 2020, the Group entered into a sale and purchase agreement with an independent third party to acquire a money lenders licence. The Group has commenced the money lending business since then.

The Group will closely monitor the market trend and respond to it with new products and services that are profitable in the new era.

APPRECIATION

On behalf of the Board, I would like to express my sincere gratitude to all our customers, shareholders and business partners for their continuous care and support. I would also like to thank all of our employees for the dedication and loyalty they have shown throughout the years.

Hung Kenneth

Executive Director

Hong Kong, 22 June 2020

Management Discussion and Analysis

BUSINESS REVIEW

The Group's principal businesses are (i) acting as a contractor in the building industry operating in Hong Kong, the People's Republic of China (the "PRC") and Macau where we provide one-stop comprehensive services with the following three major types of services: (a) building construction works; (b) electrical and mechanical engineering ("E&M") works; and (c) alterations, addition, renovation, refurbishment and fitting-out works ("Interior Fitting-out works"); (ii) investment in securities, where the Group invests in long term and short term investment in marketable securities; (iii) property investment in Hong Kong, where the Group acquires property in Hong Kong and earns rental income; and (iv) money lending business.

The Group's revenue for the year ended 31 March 2020 (the "Reporting Period") recorded at approximately HK\$627,526,000 which represented a decrease of approximately 3% from approximately HK\$645,835,000 for the year ended 31 March 2019. For construction segment, revenue for the year ended 31 March 2020 recorded at approximately HK\$626,366,000 which represented a decrease of 4% from approximately HK\$651,102,000 for the year ended 31 March 2019. For investment in marketable securities segment, revenue for the year ended 31 March 2020 recorded at a gain of approximately HK\$737,000 which represented an increase of 113% from a loss of approximately HK\$5,721,000 for the year ended 31 March 2019. For property investment segment, revenue for the year ended 31 March 2020 recorded at approximately HK\$370,000 which represented a decrease of 19% from approximately HK\$454,000 for the year ended 31 March 2019. For money lending segment, revenue for the year ended 31 March 2020 recorded at approximately HK\$53,000, and nil for the year ended 31 March 2019.

(i) Construction Segment

(a) Building construction works:

For the year ended 31 March 2020, revenue recorded at this section amounted to approximately HK\$190,072,000 (2019: HK\$163,239,000). The increase of 16% was mainly due to the additional revenue recognised in the Reporting Period including (i) main contractor works for the residential redevelopment works including E&M works at Peak Road House A, Hong Kong which was commenced in January 2018; (ii) main contractor works for the residential redevelopment works including E&M works at Peak Road House B. House B main contract is working in cooperation with a reputable contractor company in Hong Kong; and (iii) site formation and foundation works at Peak Road Zone C.

The above increase was partly offset by the decrease in revenue due to near completion of the site formation and foundation works at No. 75 Peak Road and superstructure works at No. 48 Stubbs Road.

Management Discussion and Analysis

(b) E&M works:

For the year ended 31 March 2020, revenue recorded from this section amounted to approximately HK\$104,252,000 (2019: HK\$161,570,000).

The significant decrease by approximately 35% was due to the substantial completion of some projects before 31 March 2019 and therefore less revenue was recognised in this Reporting Period. These projects include: (i) school redevelopment projects at Robinson Road and Breezy Path, Hong Kong; (ii) interior renovation works for Sogo Department Store, Causeway Bay, Hong Kong; and (iii) several fire services contracts including maintenance and repair works for the fire services installations and emergency repair and replacement of existing fire services system.

The above decrease was partly offset by the additional work done during this Reporting Period for the several million-dollars-projects for the E&M works.

(c) Interior fitting-out works:

For the year ended 31 March 2020, revenue recorded from this section amounted to approximately HK\$332,042,000 (2019: HK\$326,293,000).

The increase by 2% was mainly due to the commencement of the interior fitting-out works at House A and House C at Stubbs Road, Hong Kong in April 2018 and January 2019, respectively which had generated more revenue in the Reporting Period.

The above increase was partly offset by (i) the interior fitting-out works contract of residential house at Henderson Road, Hong Kong; and (ii) the alteration and addition works including E&M works at Chatham Road North, which were almost completed in March 2019 and not much revenue was recognised in the Reporting Period.

(ii) Investment in Securities Segment

For the year ended 31 March 2020, gain recorded from this segment amounted to approximately HK\$737,000 (2019: loss of HK\$5,721,000).

As at 31 March 2020, the Group managed a portfolio of listed equity investments and unlisted debt investments with an aggregate fair value of approximately HK\$32 million (2019: HK\$22 million) which are classified as financial assets at fair value through profit or loss.

During the Reporting Period, the Group recorded (i) an unrealised loss on fair value change of listed equity investments of approximately HK\$4,387,000 (2019: unrealised loss of HK\$5,003,000); (ii) a realised gain of approximately HK\$4,897,000 (2019: realised loss of HK\$720,000); (iii) interest income from the unlisted debt investments of approximately HK\$226,000 (2019: Nil); and (iv) dividend income received from equity investments of approximately HK\$1,000 (2019: HK\$2,000). Details of the marketable securities are disclosed under the sub-section headed "**SIGNIFICANT INVESTMENTS**" in this section.

Management Discussion and Analysis

(iii) Property Investment Segment

For the year ended 31 March 2020, revenue recorded from this segment amounted to approximately HK\$370,000 (2019: HK\$454,000). It was mainly attributable to rental income earned from the investment properties.

In October 2019, the Group entered into a sale and purchase agreement with a third party to dispose of the entire share capital of Rosy Beauty Investments Limited and its subsidiary (the “**Disposal Group**”) which are principally engaged in property holding investment for a consideration of HK\$10,600,000. The property is located in Wanchai, Hong Kong with a saleable area of 681 square feet. The Disposal Group was previously acquired in June 2018 at a consideration of HK\$10,300,000. The transaction was completed on 22 November 2019.

(iv) Money Lending Segment

For the year ended 31 March 2020, the Group acquired a money lenders licence in Hong Kong under the Money Lenders Ordinance (Chapter 163 of the Laws of Hong Kong) and commenced its money lending business. During the year, the Group generated approximately HK\$53,000 (2019: Nil) revenue from this segment. The Directors consider it will be beneficial to the Group to explore new opportunities in the money lending business to widen its revenue base and minimise the risks of the Group overall, in order to enhance the capital use of the Group for the interests of the Company and its shareholders.

Due to the (i) the increase in the revenue recorded from the building construction work, a main contractor works for one residential redevelopment works including E&M works at Peak Road House A, Hong Kong; (ii) the improvement of the gross profit margin due to (a) loss incurred for the E&M works in the last Reporting Period; and (b) additional profit deriving from the main contractor contracts for residential houses A and B including E&M works at Peak Road, Hong Kong; and (iii) the increase in gain recorded from the investment in securities segment, the net loss attributable to owners of the Company for this Reporting Period is approximately HK\$3,216,000 as compared with the net loss attributable to owners of the Company which amounted to approximately HK\$14,917,000 for the year ended 31 March 2019.

Basic loss per share is HK0.32 cent (2019: HK1.49 cents) for the year ended 31 March 2020.

Management Discussion and Analysis

STATUS OF THE LEGAL CASE

As stated in the announcement of the Company dated 21 December 2017, the Group has reported to the Beijing Public Security Bureau a suspected case of internet fraud which involved fraudulent transfers of funds of approximately HK\$22 million (approximately RMB19 million) from the bank account of Beijing Chang-de. The matter is currently under the investigation of the Beijing Public Security Bureau. The Group has instructed its legal advisers in the PRC to take various actions to recover the funds/damages. As at the date of this report, we are unable to ascertain the recoverability of the funds transferred or damage caused.

The Group will make further announcement when there is any significant development in respect of the matter.

FINANCIAL REVIEW

Turnover

For the year ended 31 March 2020, the Group's turnover amounted to approximately HK\$628 million (2019: approximately HK\$646 million), decreased by approximately 3% as compared to the last reporting period. The decrease in turnover was mainly due to the decrease in turnover arising from the projects of the construction business.

Gross profit margin

The Group's gross profit increased significantly by approximately HK\$15.2 million or approximately 77%, from approximately HK\$19.8 million for the year ended 31 March 2019 to approximately HK\$34.9 million for the year ended 31 March 2020. The increase in gross profit was mainly arising from the realised fair value gain on the marketable securities and other investments.

During the year ended 31 March 2020, the gross profit margin was approximately 5.6%, improved by 2.5 percentage points, as compared to last year's 3.1%. The improvement of gross profit was mainly due to (i) loss incurred for the E&M works in last Reporting Period, and (ii) additional profit deriving from the main contractor contracts for residential houses A and B including E&M works at Peak Road, Hong Kong.

After excluding the portion generating from the investment in marketable securities segment, property investment segment and money lending segment, the gross profit margin for this Reporting Period was approximately 5.4%, down by 1.6 percentage points as compared to the last period's 3.8%. The significant increase was due to the loss incurred for the E&M section recorded in the last reporting period.

Other income and gains

Other income and gains decreased by approximately HK\$0.8 million or 24% from approximately HK\$3.4 million for the year ended 31 March 2019 to approximately HK\$2.6 million for the year ended 31 March 2020. The decrease was mainly due to a bad debt recovery from a winding up debtor recorded in last reporting period.

Management Discussion and Analysis

Administrative expenses

Administrative expenses increased by approximately HK\$0.7 million or 2% from approximately HK\$36.9 million for the year ended 31 March 2019 to approximately HK\$37.6 million for the year ended 31 March 2020. The slight increase was mainly because of the increase in operating lease rentals for land and buildings.

Other operating expenses, net

Other operating expenses, net decreased by approximately HK\$1.7 million or 56% from approximately HK\$3.1 million for the year ended 31 March 2019 to approximately HK\$1.4 million for the year ended 31 March 2020.

Finance costs

Finance costs decreased by approximately HK\$3.5 million or 94% from approximately HK\$3.7 million for the year ended 31 March 2019 to approximately HK\$0.2 million for the year ended 31 March 2020. The decrease was mainly due to the maturity of the convertible bonds in April 2019.

Liquidity and financial resources

The Group continued to maintain a suitable liquid position. As at 31 March 2020, the Group had cash and cash equivalents of approximately HK\$107,689,000 (2019: HK\$75,327,000) which are mainly denominated in Hong Kong dollar and Renminbi. As at 31 March 2020, the Group had total assets of approximately HK\$388,034,000 (2019: HK\$415,118,000). The Group's current ratio at 31 March 2020 was approximately 1.17 (2019: 1.19).

As at 31 March 2020, the gearing ratio for the Group is approximately 1% (2019: 1%). It was calculated based on the non-current liabilities of approximately HK\$1,155,000 (2019: HK\$1,397,000) and long term capital (equity and non-current liabilities) of approximately HK\$98,182,000 (2019: HK\$101,110,000).

Capital expenditure

Total capital expenditure for the Reporting Period was approximately HK\$20,151,000 (2019: HK\$18,937,000), which was mainly used in the purchase of items of property, plant and equipment, and an intangible asset.

Contingent liabilities

At the end of the Reporting Period, the Group had no significant contingent liabilities.

Commitments

At the end of the Reporting Period, there were no significant capital commitments for the Group.

Charges on group assets

Assets with a carrying value of approximately HK\$37,174,000 were pledged as security for the Group's banking facilities.

Management Discussion and Analysis

Treasury policies

The Directors will continue to follow a prudent policy in managing the Group's cash balances and maintain a strong and healthy liquidity to ensure that the Group is well placed to take advantage of growth opportunities for the business. Interest for the current bank borrowings were mainly on floating rate basis and the bank borrowings were principally denominated in Hong Kong dollar, hence, there is no significant exposure to foreign exchange rate fluctuations.

Exchange risk exposure

The Group's foreign exchange risk mainly arises from balances denominated in Renminbi, which relates to the Group's foreign currency denominated monetary assets and liabilities for the Group's operating activities.

The Group currently does not have a foreign currency hedging policy to eliminate the currency exposures. However, the management monitors the related foreign currency exposure closely and will consider hedging significant foreign currency exposures should the need arise.

Capital structure of the Group

There is no change in capital structure of the Group during the year ended 31 March 2020.

PROSPECTS

(i) Construction Business

The Group will uphold an on-going parallel development of its construction business (including building construction, interior fitting-out works and E&M works) in the PRC, Hong Kong and Macau. To cope with the difficulties encountered in the construction and engineering industry, the Group has adopted a prudent strategy in project tendering.

With its proven track records and adequate expertise in the main contracting business, the Group was included in Building Category Group C of the "List of Approved Contractors for Public Works", and Turn-key Interior Design and Fitting-out Works Category Group II of the "List of Approved Suppliers of Materials and Specialist Contractors for Public Works" under Development Bureau of Hong Kong Special Administrative Region (the "HKSAR"); the Registered General Building Contractor, the Minor Works Class I Contractor, the Registered Specialist Contractor (Site Formation Works and Foundation Works Categories) under the Buildings Department.

Management Discussion and Analysis

In the E&M works, the Group was included in 11 categories of the “List of Approved Suppliers of Materials and Specialist Contractors for Public Works” under Development Bureau of the Government of the HKSAR; and the Registered Specialist Contractor (Ventilation) and Minor Works Class III Type E Contractor under Building Department.

The Group is able to take an active part in the construction business development.

During the Reporting Period, new projects such as demolition and foundation works main contract of a residential house at Bowen Road, quadrennial term contract for maintenance of fire services installations for Drainage Services Department, electrical and fire services installations for construction of two 30-classroom primary schools at Queen’s Hill, Fanling, triennial term contract for operation and maintenance of air-conditioning installations at Attended Municipal Venues, mechanical ventilation and air conditioning installation works nominated sub-contract for The Proposed Residential & Commercial Development at No. 33–47 Catchick Street, and replacement of fire services system at Cheung Tsing Tunnel, in Hong Kong Region; were secured. As at the date of this annual report, the Group had contracts on hand with a total contract sum of over HK\$1,619 million.

With the Group’s proven track record, comprehensive services and numerous licences, permits and qualifications, the Directors believe that the Group could strengthen its position in the Hong Kong market and diversify its customer base particularly by attracting larger corporate customers and tenders for more capital intensive projects for such customers. The overall building and construction expenditure maintained its uptrend which was contributed by the growth in private building and construction position in Hong Kong to capture more sizeable and profitable projects as well as to further diversify the customer base by bidding works from more private residential developers.

Furthermore, with the Group’s experienced management team and reputation in the market, the Directors consider that the Group is well-positioned to compete against its competitors under such future challenges that are commonly faced by all competitors, and after obtaining adequate job reference for construction works, the Group will continue to pursue the following key business strategies: (i) further expand the Group’s service scope by application for additional licences, permits or qualifications which may be required; (ii) exercise more caution when tendering for new construction contracts and continue to selectively undertake new contracts; and (iii) further strengthen the Group’s construction department through recruiting additional qualified and experienced staff.

Management Discussion and Analysis

(ii) Investment in Securities Business

Regarding the business in investments in securities, the Group has set up a Treasury Management Committee (“**Treasury Management Committee**”) to implement on the Group’s behalf the investment policy and guidelines. The Treasury Management Committee comprises one chairman and two committee members (comprising at least two directors, including at least one executive director who acts as the investment manager). The Board has adopted cautious measures to manage this business activity aiming at generating additional investment return on the available funds of the Group from time to time.

Despite the uncertainties in the global financial markets, the Group will continue to respond to the changing market environment and review its investment strategy regularly. The Group will also seek investment opportunities in listed securities and other financial products in Hong Kong and other recognised financial markets overseas with a view to generate additional income and enhance the capital use of the Group.

In view of the recent volatility in the stock market, the Board will adopt cautious measures to manage the Group’s investment portfolio with an aim to provide positive return to the Group in the near future.

(iii) Property Investment Business

In October 2019, the Group has entered into another sale and purchase agreement with a third party to dispose of the Disposal Group which are principally engaged in property holding investment for a consideration of HK\$10,600,000. The property is located in Wanchai, Hong Kong with a saleable area of 681 square feet. The Disposal Group was previously acquired in June 2018 at a consideration of HK\$10,300,000. The transaction was completed on 22 November 2019.

The Directors, including the independent non-executive Directors, are of the view that the terms of the sale and purchase agreements are fair and reasonable and the acquisitions and disposal are in the interests of the Group and the shareholders of the Company as a whole.

(iv) Money Lending Business

For the year ended 31 March 2020, the Group acquired a money lenders licence in Hong Kong under the Money Lenders Ordinance (Chapter 163 of the Laws of Hong Kong) and commenced its money lending business. The Directors consider it will be beneficial to the Group to explore new opportunities in the money lending business to widen its revenue base and minimise the risks of the Group overall, in order to enhance the capital use of the Group for the interests of the Company and its shareholders.

Management Discussion and Analysis

SIGNIFICANT INVESTMENTS

As at 31 March 2020, the Group held approximately HK\$32.2 million equity and debt investments at fair value through profit or loss. Details of the significant investments are as follows:

	Notes	Stock code/ ISIN code	Place of incorporation	Unrealised fair value gain/(loss) HK\$'000	Market value HK\$'000	Approximate percentage of equity investments at fair value through profit and loss %	Approximate percentage to the net assets of the Group %
Listed equity investments							
Hands Form Holdings Limited	1	1920	Cayman Islands	(1,471.2)	3,224.6	10.0	3.32
China Apex Group Limited	2	2011	Cayman Islands	115.1	2,010.0	6.2	2.07
EJE (Hong Kong) Holdings Limited	3	8101	Cayman Islands	(1,079.6)	3,472.8	10.8	3.58
Eternity Technology Holdings Limited	4	1725	Cayman Islands	48.9	2,566.8	8.0	2.65
C-Link Squared Limited	5	1463	Cayman Islands	730.9	2,810.5	8.7	2.90
Hong Kong Education (Int'l) Investments Limited	6	1082	Incorporated in the Cayman Islands and continued in Bermuda	(83.1)	4,950.0	15.4	5.10
Ban Loong Holdings Limited	7	30	Bermuda	(767.3)	2,040.0	6.3	2.10
JY Grandmark Holdings Limited	8	2231	Cayman Islands	(127.1)	1,156.0	3.6	1.19
Individual investments representing less than 1% of net assets of the Group				(868.9)	2,931.3	9.1	3.02
				(3,502.3)	25,162.0	78.1	25.93
Unlisted debt investments							
JPMorgan Asian Total Return Bond (Mth)	9	HK0000102936	Hong Kong	(426.6)	3,573.4	11.1	3.68
AB FCP I – American Income Portfolio (At USD)	10	LU0157308031	Luxembourg	(458.0)	3,491.1	10.8	3.60
				(884.6)	7,064.5	21.9	7.28
				(4,386.9)	32,226.5	100.0	33.21

Management Discussion and Analysis

Notes:

1. Hands Form Holdings Limited is principally engaged in provision of wet trades works (including plastering on floors, walls and ceilings, tile laying on internal and external walls and floors, brick laying and marble works) and other wet trades related ancillary works in Hong Kong. No dividend was received during the Reporting Period. According to its latest published financial statements, it had a net asset value of approximately HK\$221,437,000 as at 31 December 2019.
2. China Apex Group Limited is principally engaged in manufacture and sale of zippers, sliders and other related products. No dividend was received during the Reporting Period. According to its latest published financial statements, it had a net asset value of approximately HK\$239,296,000 as at 31 December 2019.
3. EJE (Hong Kong) Holdings Limited is principally engaged in (i) manufacture of custom-made furniture; (ii) property investment; (iii) securities investment; (iv) money lending; and (v) the design, manufacture and sale of mattress and soft bed products. No dividend was received during the Reporting Period. According to its latest published financial statements, it had a net asset value of approximately HK\$279,813,000 as at 30 September 2019.
4. Eternity Technology Holdings Limited is principally engaged in the business of electronics manufacturing services. No dividend was received during the Reporting Period. According to its latest published financial statements, it had a net asset value of approximately RMB236,181,000 as at 31 December 2019.
5. C-Link Squared Limited is principally engaged in the provision of outsourced document management services and related software applications and enterprise software solutions in Malaysia and Singapore. No dividend was received during the Reporting Period. According to its latest published financial statements, it had a net asset value of approximately RM47,992,000 as at 31 December 2019.
6. Hong Kong Education (Int'l) Investments Limited is principally engaged in the provision of private educational services, investment in securities and money lending business. No dividend was received during the Reporting Period. According to its latest published financial statements, it had a net asset value of approximately HK\$182,827,000 as at 31 December 2019.
7. Ban Loong Holdings Limited is principally engaged in money lending business and trading of goods and commodities. No dividend was received during the Reporting Period. According to its latest published financial statements, it had a net asset value of approximately HK\$776,107,000 as at 30 September 2019.
8. JY Grandmark Holdings Limited is principally engaged in property development and sales, commercial property investment, hotel operations and property management. According to its latest published financial statements, it had a net asset value of approximately RMB2,819,409,000 as at 31 December 2019.
9. The investment objective of the fund is to achieve a competitive total return, consisting of capital growth and regular dividend income, through an actively managed portfolio investing primarily in Asian bonds and other debt securities.
10. The portfolio seeks to provide a high level of current income consistent with preservation of capital by investing in a diversified portfolio of U.S. dollar-denominated fixed income securities. The portfolio invests solely in U.S. dollar-denominated fixed income securities, including investment grade and high yield, non-investment grade securities of issuers domiciled within and outside the U.S.

Management Discussion and Analysis

During the year ended 31 March 2020, the Group disposed of certain investments in the market and the sales proceeds generated from the investments in marketable securities amounted to approximately HK\$48.4 million, giving rise to a net gain of approximately HK\$4.9 million. Details of the transactions are as follows:

	Stock code	Place of incorporation	Sales proceeds HK\$'000	Realised gain/(loss) HK\$'000
Shun Wo Group Holdings Limited	1591	Cayman Islands	1,625	(669.6)
Central Holding Group Company Limited	1735	Cayman Islands	7,224	(1,233.6)
EJE (Hong Kong) Holdings Limited	8101	Cayman Islands	5,068	(836.2)
Sprocomm Intelligence Limited	1401	Cayman Islands	3,797	908.3
Ruicheng (China) Media Group Limited	1640	Cayman Islands	3,473	776.0
Eternity Technology Holdings Limited	1725	Cayman Islands	4,945	1,835.0
Sunlight (1977) Holdings Limited	8451	Cayman Islands	838	556.7
Orange Tour Cultural Holdings Limited	8627	Cayman Islands	5,037	4,134.4
Investment with individual realised gain/ (loss) of less than HK\$500,000			16,354	(574.5)
			48,361	4,896.5

FUTURE PLANS FOR MATERIAL INVESTMENT OR CAPITAL ASSETS

The Group did not have other plans for material investment or capital assets as at 31 March 2020.

MATERIAL ACQUISITIONS AND DISPOSAL OF SUBSIDIARIES AND AFFILIATED COMPANIES

Except for the disposal of the Disposal Group which holding an investment property under the sub-section headed “**Prospects**” in this section, the Group did not have any other significant investment, material acquisition or disposal during the year.

HUMAN RESOURCES

As at 31 March 2020, the Group had 87 employees, 27 of whom were based in the PRC. The total employee benefit expenses including directors' emoluments for the year ended 31 March 2020 amounted to approximately HK\$34.0 million as compared to approximately HK\$34.2 million for the year ended 31 March 2019. The decrease was mainly due to decrease in the number of employees in this Reporting Period.

The remuneration policy and package of the Group's employees are reviewed and approved by the Directors. Apart from pension funds, in order to attract and retain a high caliber of capable and motivated workforce, the Group offers discretionary bonus and share options to staff based on individual performance and the achievements of the Group's targets.

Management Discussion and Analysis

EVENTS AFTER THE REPORTING PERIOD

The outbreak of the Coronavirus Disease 2019 (“**COVID-19**”) since early 2020 has continued in China and countries across the world. The Group will monitor the developments of the outbreak of COVID-19 closely, and will assess and react actively to its impacts on the financial position and operating results of the Group. Up to the date of this annual report, the assessment has still been in progress. Given the dynamic nature of these circumstances, the related impact on the Group’s consolidated results of operations, cash flows and financial condition could not be reasonably estimated at this stage and this will be disclosed in the Group’s 2020 interim and next annual financial statements.

Corporate Governance Report

The Group is committed to a high standard of corporate governance practices and business ethics in enhancing the confidence of shareholders, investors, employees, creditors and business partners and also the growth of its business. The Board has continued and will continue to review and improve the Company's corporate governance practices from time to time in order to meet the rising expectations of stakeholders and comply with increasingly stringent regulatory requirements, and to fulfill its commitment to excellent corporate governance.

The Company has adopted the code provisions as set out in the Corporate Governance Code (the "**CG Code**") as contained in Appendix 15 to the GEM Listing Rules as its own corporate governance code. The Company has, so far as applicable, principally complied with the CG Code during the period from 1 April 2019 to 31 March 2020 (the "**Period under Review**").

THE KEY CORPORATE GOVERNANCE PRINCIPLES AND PRACTICES

The Company acknowledges the importance of the roles of its Board of Directors (the "**Board**") in providing effective leadership and direction of the Company towards its objectives and ensuring transparency and accountability of all operations. The key corporate governance principles and practices of the Company are summarised as follows:

THE BOARD

The Company has a division of functions reserved to the Board and delegated to the management. The Board provides leadership and approves strategic policies and plans with a view to enhance shareholders' interests while the day-to-day operations of the Company are delegated to the management with proper supervision from the Board. The Board reserves for its decisions on all major matters of the Company, including the approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, corporate governance, material transactions (in particular those may involve conflict of interests), financial information, appointment of directors and other significant financial and operational matters.

The Board is responsible for determining the policy for corporate governance of the Company and performing the corporate governance duties including:

- (a) to develop and review the Company's policies and practices on corporate governance;
- (b) to review and monitor the training and continuous professional development of Directors and senior management;
- (c) to review and monitor the Company's policies and practices in compliance with legal and regulatory requirement;
- (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and
- (e) to review the Company's compliance with the CG Code.

The Company Secretary assists the Chairman in preparing the agenda for Board meetings. All Directors have full and timely access to all relevant information as well as the advice and services of the Company Secretary, with a view to ensuring that Board procedures and all applicable rules and regulations are followed. Each director is normally able to seek independent professional advice in appropriate circumstances at the Company's expense, upon making request to the Board.

Corporate Governance Report

The day-to-day management, administration and operation of the Company are delegated to the management. The delegated functions and work tasks are periodically reviewed by the Board after being reported on by management. Approval has to be obtained from the Board prior to any significant decisions being made or significant transactions or commitments being entered into by the abovementioned officers, who cannot exceed any authority given to them by resolutions of the Board or the Company.

The Board has the full support of the management to discharge its responsibilities.

The Company has arranged for appropriate insurance cover in respect of legal actions against the Board and to indemnify its directors for their liabilities arising out of corporate activities. The insurance coverage is reviewed on an annual basis.

Composition

As at the date of this report, the Board comprises five members, consisting of two executive Directors and three independent non-executive Directors.

The Company had adopted a Board diversity policy aims to set out the approach to achieve the diversity of the Board. The Company recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance. The Board has in its composition a balance of skills, expertise, qualifications, experience and diversity of perspectives necessary for independent decision making and fulfilling its business needs. All Board appointments will continue to be made on a merit basis with due regard for the benefits of diversity of the Board members.

The Nomination Committee will follow a range of diversified perspectives, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and length of service. The ultimate decision will be made upon possible contribution that the selected candidates will bring to the Board.

The Board of the Company comprises the following Directors as at 31 March 2020:

Executive Directors

Mr. Hung Kenneth (appointed on 29 July 2019)

Ms. Lau Po Yee (appointed on 29 July 2019)

Independent Non-executive Directors

Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)

Mr. Lam Wai Hung (appointed on 29 July 2019)

Ms. Au Shui Ming Anna (appointed on 29 July 2019)

Corporate Governance Report

Details of the backgrounds and qualifications of the chairman of the Company and the other Directors are set out under the section headed “**Biographical details of directors and senior management**” on pages 35 to 39 of this Annual Report. All Directors have given sufficient time and attention to the affairs of the Group. Each executive Director has sufficient experience to hold the position so as to carry out his duties effectively and efficiently.

None of the members of the Board are related to one another or have any financial, business, family or other material or relevant relationships with each other.

During the Period under Review, the Board at all times met the requirements of the GEM Listing Rules relating to the appointment of at least three independent non-executive Directors, with at least one independent non-executive Director possessing the appropriate professional qualifications, or accounting or related financial management expertise.

The Company has received a written annual confirmation from each of the independent non-executive Director regarding his independence pursuant to the requirements of the GEM Listing Rules. The Company considers all independent non-executive Directors to be independent in accordance with the independence guidelines as set out in the GEM Listing Rules.

The non-executive Directors bring independent judgement on issues of strategic direction, policies, development, performance and risk management through their contribution at Board meetings.

The independent non-executive Directors bring a wide range of business and financial expertise, experiences and independent judgement to the Board. Through active participation in Board meetings, taking the lead in managing issues involving potential conflict of interests and serving on Board committees, all non-executive Directors will scrutinize the performance of the Company in achieving corporate goals and objectives and monitor performance reporting. By doing so, they are able to contribute positively to the Company’s strategy and policies through independent, constructive and informed comments at Board and committee meetings.

The Board values the contribution of the independent non-executive Directors, and strives to ensure constructive relations between them and the executive Directors. All Directors are encouraged to contribute their views during Board meetings.

Appointment and succession planning of Directors

The Company has established formal, considered and transparent procedures for the appointment and succession planning of Directors. Directors to be appointed will receive a formal letter of appointment setting out the key terms and conditions of their appointment. Any Board member is entitled to recommend suitable candidate that meet the requirements of the GEM Listing Rules for consideration by the Board.

All Directors are required to retire by rotation at least once every three years at the annual general meeting, subject to re-election by the shareholders. All independent non-executive Directors are appointed for a term of not more than three years.

Corporate Governance Report

Training for Directors and Company Secretary

Each newly appointed director receives comprehensive, formal induction to ensure that he/she has appropriate understanding of the business and his/her responsibilities and obligations under the GEM Listing Rules and relevant regulatory requirements.

During the year ended 31 March 2020, the Directors are regularly appraised and updated with any new regulations and guidelines, as well as any amendments thereto issued by the Stock Exchange, particularly the effects of such new or amended regulations and guidelines on directors especially. On an ongoing basis, the Directors are encouraged to keep up to date on all matters relevant to the Group and attend briefings and seminars as appropriate.

The Directors (including the resigned directors) have been informed of the requirement under CG Code A.6.5 regarding continuous professional development. The Company has received from each of the Directors, namely Mr. Hung Kenneth, Ms. Lau Po Yee, Mr. Wong Yuk Lun Alan, Mr. Lam Wai Hung and Ms. Au Shui Ming Anna a written record of their continuous professional development training received.

There are also arrangements in place for providing continuing briefing and professional development to Directors whenever necessary.

For the financial year ended 31 March 2020, the Company Secretary of the Company has taken not less than 15 hours of relevant professional training.

Board meetings

During the Period under Review, twelve full board meetings were held. Details of the attendance of the Directors are as follows:

	Directors' attendance
Executive Directors	
Mr. Hung Kenneth (appointed on 29 July 2019)	8/8
Ms. Lau Po Yee (appointed on 29 July 2019)	8/8
Mr. Keung Kwok Cheung (resigned on 29 July 2019)	3/3
Mr. Kwok Koon Keung (resigned on 29 July 2019)	3/3
Mr. Lo Wing Ling (resigned on 29 July 2019)	3/3
Mr. Ong Chi King (resigned on 29 July 2019)	3/3
Non-executive Directors	
Mr. Tjia Boen Sien (resigned on 29 July 2019)	3/3
Mr. Ong King Keung (resigned on 29 July 2019)	3/3
Independent Non-executive Directors	
Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)	8/8
Mr. Lam Wai Hung (appointed on 29 July 2019)	8/8
Ms. Au Shui Ming Anna (appointed on 29 July 2019)	8/8
Mr. Lee Tho Siem (resigned on 29 July 2019)	3/3
Mr. Cheung Ting Kee (resigned on 29 July 2019)	3/3
Mr. Chan Ka Yin (resigned on 29 July 2019)	3/3

Corporate Governance Report

Notice of regular Board meetings were served to all Directors at least 14 days before the meetings. For other Board and committee meetings, reasonable notice is generally given.

Agenda and Board papers together with all appropriate information are sent to all Directors at least three days before each Board meeting or committee meeting so as to ensure that there is timely access to relevant information. All Directors can give notice to the Chairman of the Board or the Company Secretary if they intend to include matters in the agenda for Board meetings. The Board and the senior management are also obligated to keep the Directors apprised with the latest developments and financial position of the Company and to enable them to make informed decisions. The Board and each Director also have separate and independent access to the senior management whenever necessary in a timely manner.

Apart from the above regular Board meetings of the year, the Board will meet on other occasions when a Board-level decision on a particular matter is required. The Directors will receive details of agenda items for decision in advance of each Board meeting.

The Company Secretary is engaged and appointed by the Company from an external secretarial services provider. She is responsible to assist to take and keep minutes of all Board meetings and Board committee meetings, which record in sufficient detail the matters considered by the Board and decisions reached, including any concerns raised by Directors or dissenting views expressed. The primary corporate contact person of the Company is Mr. Hung Kenneth, an executive Director of the Company. At Board meetings, all Directors have ample opportunities to express their respective views, voice any concerns and discuss the matters under consideration, and the results of voting at Board meetings fairly reflects the consensus of the Board. Draft minutes are normally circulated to Directors for comment within a reasonable time after each meeting and the final version is open for Directors' inspection. Directors are entitled to have access to board papers and queries will be responded fully. According to the current practice, any material transaction, which involves a conflict of interests for a substantial shareholder or a Director, will be considered and dealt with by the Board at a duly convened Board meeting. Such Director must abstain from voting and will not be counted as quorum.

Directors' commitments

Each Director has confirmed that he can give sufficient time and attention to the Company's affairs, and has regularly provided information on the number and nature of offices held in public companies or organisations and other significant commitments, including the identity of such companies or organisations and an indication of the time involved.

ANNUAL GENERAL MEETING

The Company held the annual general meeting on 13 September 2019. Mr. Hung Kenneth, the executive Director of the Board, was elected as the chairman of the annual general meeting to ensure effective communication with shareholders of the Company at the meeting.

Corporate Governance Report

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Under the code provision A.2.1 of the CG Code, the roles of chairman and chief executive should be separated and should not be performed by the same individual. The role of Chairman and Chief Executive Officer are currently being vacant since 29 July 2019, pending for the Company to identify a suitable candidate to replace.

The Company fully supports the division of responsibility between the Chairman of the Board and the Chief Executive Officer to ensure a balance of power and authority. The respective responsibilities of the Chairman and the Chief Executive Officer are clearly defined and set out in writing. The Chairman provides leadership for the Board and is responsible for the effective functioning of the Board in accordance with good corporate governance practice. The Chairman is primarily responsible for ensuring good corporate governance practices and procedures are established. He encourages all Directors to make full and active contribution to the Board's affairs and take the lead to ensure that it acts in the best interests of the Company. He ensures that appropriate steps are taken to provide effective communication with shareholders and their views are communicated to the Board as a whole. With the support of the management, the Chairman is also responsible for ensuring that the Directors receive adequate information (whether from senior management or otherwise) in a timely manner, which is accurate, clear, complete and reliable, and appropriate briefing on issues arising at Board meetings as well as to ensure constructive relations between the executive and non-executive Directors.

The Chief Executive Officer focuses on implementing objectives, policies and strategies approved and delegated by the Board. He is in charge of the Company's day-to-day management and operations. The Chief Executive Officer is also responsible for developing strategic plans and formulating the organisational structure, control systems and internal procedures and processes for the Board's approval, as well as developing policies and practices on corporate governance and compliance with legal and regulatory requirements.

The Chairman has held a meeting with the independent non-executive Directors without other Directors.

BOARD COMMITTEES

The Board has established four committees, namely, the Audit Committee, the Remuneration Committee, the Nomination Committee and the Internal Control Committee, for overseeing particular aspects of the Group's affairs. All Board committees of the Company are established with defined written terms of reference. The terms of reference of the Board committees have complied with the Code provisions and are available on the Stock Exchange website www.hkexnews.hk and the Company's website www.deson-c.com and are available to shareholders upon request. The Board committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances, at the Company's expenses. These Board committees will report back to the Board on their decisions or recommendations.

Audit Committee

The Audit Committee comprises all three independent non-executive Directors (including one independent non-executive Director who possesses the appropriate professional qualifications or accounting or related financial management expertise) and Mr. Lam Wai Hung is the chairman of the committee. None of the members of the Audit Committee is a former partner of the Company's existing external auditor.

Corporate Governance Report

The Group's unaudited quarterly results, interim results and annual results during the year ended 31 March 2020 have been reviewed by the Audit Committee, which was of the opinion that the preparation of such results complied with the applicable accounting standards and requirements and that adequate disclosure has been made.

The main duties of the Audit Committee include the following:

- (a) to review the financial statements and reports and consider any significant or unusual items raised by the qualified accountant, compliance officer or external auditor before submission to the Board;
- (b) to review the relationship with the external auditor by reference to the work performed by the auditor, their fees, terms of engagement and its independence assessment, and make recommendation to the Board on the appointment, reappointment and removal of external auditor;
- (c) to review the adequacy and effectiveness of the Group's financial reporting system, and risk management system, internal control system and associated procedures; and
- (d) to review the adequacy of resources, qualifications and experience of the Group's accounting and financial reporting staff, their training programs, and budget.

The Audit Committee held four meetings during the Period under Review to review the latest financial results and reports, financial reporting and compliance procedures, effectiveness of internal control systems and the appointment of the external auditor. Minutes of Audit Committee meetings are kept by the Company. Draft and final version of the minutes of meetings are sent to all committee members for comments within a reasonable time after the meeting. There are no material uncertainties relating to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. Sufficient resources are provided by the Company for the Audit Committee to perform its duties.

There is no disagreement between the Board and the Audit Committee regarding the selection, appointment, resignation or dismissal of the external auditor.

Details of the attendance record of members of the Audit Committee are set out below:

Name of Member	Members' attendance
Mr. Lam Wai Hung (appointed on 29 July 2019)	3/3
Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)	3/3
Ms. Au Shui Ming Anna (appointed on 29 July 2019)	3/3
Mr. Chan Ka Yin (resigned on 29 July 2019)	1/1
Mr. Lee Tho Siem (resigned on 29 July 2019)	1/1
Mr. Cheung Ting Kee (resigned on 29 July 2019)	1/1

Corporate Governance Report

Remuneration Committee

Mr. Wong Yuk Lun Alan, Mr. Lam Wai Hung and Ms. Au Shui Ming Anna are the members of the Remuneration Committee and Mr. Wong Yuk Lun Alan is the chairman of the committee. The primary objectives of the Remuneration Committee include making recommendations on and approving the remuneration policy and structure and remuneration packages of the executive Directors and the executives and access to professional advice, at the Group's expense, when necessary. The Remuneration Committee is also responsible for establishing transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his/her associates will participate in deciding his/her own remuneration, which remuneration will be determined by reference to the performance of the individual and the Group as well as the market practice and conditions. The Remuneration Committee normally meets towards the end of each year to reviewing the remuneration policy and structure and determination of the annual remuneration packages of the executive Directors, non-executive Directors, independent non-executive Directors and senior management and other related matters. The Group's remuneration policy is to maintain fair and competitive remuneration packages based on business needs and market practice. Factors such as market rate, an individual's qualification, experience, performance and time commitment are taken into account during the remuneration package determination process.

During the Period under Review, one Remuneration Committee meeting was held on 21 June 2019 and reviewed the remuneration packages of the Directors and senior management. Recommendations have been made to the Board.

Details of attendance record of members of the Remuneration Committee are set out below:

Name of Member	Members' attendance
Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)	0/0
Mr. Lam Wai Hung (appointed on 29 July 2019)	0/0
Ms. Au Shui Ming Anna (appointed on 29 July 2019)	0/0
Mr. Lee Tho Siem (resigned on 29 July 2019)	1/1
Mr. Keung Kwok Cheung (resigned on 29 July 2019)	1/1
Mr. Tjia Boen Sien (resigned on 29 July 2019)	1/1
Mr. Chan Ka Yin (resigned on 29 July 2019)	1/1
Mr. Cheung Ting Kee (resigned on 29 July 2019)	1/1

Nomination Committee

Ms. Au Shui Ming Anna, Mr. Wong Yuk Lun Alan and Mr. Lam Wai Hung are the members of the Nomination Committee and Ms. Au Shui Ming Anna is the chairman of the committee. The primary objectives of the Nomination Committee include reviewing the Board composition and identifying and nominating candidates for appointment to the Board such that it has the relevant blend of skills, knowledge and experience. The Nomination Committee also assesses the independence of independent non-executive Directors and make recommendation to the Board on the appointment and reappointment of Directors and succession planning for Directors. Candidates for appointment as Directors may be sourced internally or externally through various channels such as using the services of specialist executive search firms. The aim is to appoint individuals of the highest caliber in their area of expertise and experience.

Corporate Governance Report

During the Period under Review, one Nomination Committee meeting was held on 21 June 2019 to review the structure, size and composition of the Board.

Details of attendance record of members of the Nomination Committee are set out below:

Name of Member	Members' attendance
Ms. Au Shui Ming Anna (appointed on 29 July 2019)	0/0
Mr. Lam Wai Hung (appointed on 29 July 2019)	0/0
Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)	0/0
Mr. Lee Tho Siem (resigned on 29 July 2019)	1/1
Mr. Keung Kwok Cheung (resigned on 29 July 2019)	1/1
Mr. Tjia Boen Sien (resigned on 29 July 2019)	1/1
Mr. Chan Ka Yin (resigned on 29 July 2019)	1/1
Mr. Cheung Ting Kee (resigned on 29 July 2019)	1/1

The following policy has been adopted by the nomination committee to assist it in fulfilling its duties and responsibilities as provided in its terms of reference. The policy may be amended from time to time by the committee as provided therein.

Recommended candidates

The committee shall consider any and all candidates recommended as nominees for directors to it by any directors or shareholders; provided that in the case of shareholder recommendations, such recommendations comply with all applicable notice requirements set forth in the Company's bye-laws, the procedures for a shareholder's nomination to be properly brought before a general meeting, and the GEM Listing Rules. The committee may also consider, in its sole discretion, any and all candidates recommended as nominees for directors to it by any source.

Desired qualifications, qualities and skills

The committee shall endeavour to find individuals of high integrity who have a solid record of accomplishment in their chosen fields and who possess the qualifications, qualities and skills to effectively represent the best interests of all shareholders. Candidates will be selected for their ability to exercise good judgment, to provide the commitment to enhancing shareholder value, practical insights and diverse perspectives. Candidates will also be assessed in the context of the then-current composition of the board, the operating requirements of the Company and the long-term interests of all shareholders. In conducting this assessment, the committee will, in connection with its assessment and recommendation of director candidates, consider diversity (including, but not limited to, gender, age, cultural and educational background, ethnicity, professional experience and skills) and such other factors as it deems appropriate given the then-current and anticipated future needs of the board and the Company, and to maintain a balance of perspectives, qualifications, qualities and skills on the board. The committee may also consider such other factors as it may deem are in the best interests of the Company and its shareholders. The above diversity perspectives, taking into account the Company's business model and needs, are set out in a board diversity policy which has been established by the Company to see that diversity on the board can be achieved.

Corporate Governance Report

Independence

The committee shall ensure that at least one-third of the board members (or such other number of the members of the board as prescribed by the GEM Listing Rules from time to time) meet the definition of independent non-executive director. The committee shall annually assess each nominee for independent non-executive director by reviewing any potential conflicts of interest that he or she and their immediate family members (as defined in the GEM Listing Rules) may have, based on the criteria for independence set forth in Rule 5.09 of the Listing Rules. A retiring independent non-executive director who has served the board for a period of nine consecutive years or more is eligible for nomination by the board to stand for re-election at a general meeting provided that he or she is still considered independent by the board.

Nominee evaluation process

The committee will consider as a candidate any director who has indicated his or her willingness to stand for re-election and any other person who is recommended by any shareholders. The committee may also undertake its own search process for candidates and may retain the services of professional firms or other third parties to assist in identifying and evaluating potential nominees. The committee may use any process it deems appropriate for the purpose of evaluating candidates which is consistent with those set forth in its terms of reference, the Company's bye-laws, the corporate governance policy and the policy described herein; provided that the process used for evaluating a nominee for each election or appointment of directors shall be substantially similar and under no circumstances shall the committee evaluate nominees recommended by a shareholder pursuant to a process that is substantially different than that used for other nominees for the same election or appointment of directors.

Nomination procedures

1. The secretary of the committee shall call a meeting of the committee, and invite nominations of candidates from board members, if any, for consideration by the committee prior to its meeting. The committee may also put forward candidates who are not nominated by board members.
2. For filling a casual vacancy, the committee shall make recommendations for the board's consideration and approval. For proposing candidates to stand for election at a general meeting, the committee shall make nominations to the board for its consideration and recommendation.
3. Until the issue of the shareholder circular, the nominated persons shall not assume that they have been proposed by the board to stand for election at the general meeting.
4. In order to provide information of the candidates nominated by the board to stand for election at a general meeting, a circular will be sent to shareholders. The circular will set out the names, brief biographies (including qualifications and relevant experience), and any other information, as required pursuant to applicable laws, rules and regulations, of the proposed candidates.
5. A shareholder can serve a notice to the board of directors or the company secretary within the lodgement period of its intention to propose a resolution to elect a certain person as a director in accordance with the relevant procedures posted on the Company's website. The particulars of the candidates so proposed will be provided to all shareholders for information by way of announcement and/or supplementary circular.

Corporate Governance Report

6. A candidate is allowed to withdraw his or her candidature at any time before the general meeting by serving a notice in writing to the board of directors or the company secretary.
7. The board shall have the final decision on all matters relating to its recommendation of candidates to stand for election at any general meeting.
8. Shareholder proposed resolutions shall take the same form as the resolutions proposed for the candidates recommended by the board.

During the year, the nomination committee reviewed the board composition and independence of independent non-executive directors, and considered the suitability of those retiring directors standing for re-election at the next annual general meeting as well as the need for a director succession plan. The committee also reviewed the nomination policy and the board diversity policy and discussed the objectives set for implementing the latter, and noted that those objectives had been achieved. The committee concluded that the board composition should continue unchanged.

Internal Control Committee

The main duties of the Internal Control Committee include the following:

- (i) for ensuring good corporate governance standards and practices are maintained, evaluating and determining the nature and extent of the risks the Board is willing to take in achieving the Company's strategic objectives, ensuring that the Company establishes and maintains appropriate and effective risk management and internal controls systems, overseeing management in the design, implementation and monitoring of the risk management and internal control systems, ensuring that management provides a confirmation to the Board on the effectiveness of these systems by performing the duties set out in its terms of reference; and
- (ii) reviewing and discussing solutions to regulatory compliance and internal control matters.

During the Period under Review, one Internal Control Committee meeting was held on 21 June 2019 to review this Corporate Governance Report, as well as to review the effectiveness of the Group's internal control system as further detailed in the sub-section headed "**Risk management and internal monitoring**" in this section.

Details of attendance record of members of the Internal Control Committee are set out below:

Name of Member	Members' attendance
Ms. Au Shui Ming Anna (appointed on 29 July 2019)	0/0
Mr. Lam Wai Hung (appointed on 29 July 2019)	0/0
Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)	0/0
Mr. Chan Ka Yin (resigned on 29 July 2019)	1/1
Mr. Cheung Ting Kee (resigned on 29 July 2019)	1/1
Mr. Lee Tho Siem (resigned on 29 July 2019)	1/1

Corporate Governance Report

COMPANY SECRETARY

Please refer to section headed “**Biographical details of directors and senior management**” on pages 36 to 39 of this Annual Report for biographical details of the Company Secretary.

REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

Details of the Directors’ remuneration, five highest paid individual and senior management’s emoluments are set out in the notes 8 and 9 to the consolidated financial statements in this Annual Report.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (“ESG REPORT”)

The Company will issue a separate ESG Report no later than three months after the publication date of this Annual Report in compliance with Appendix 20 to the GEM Listing Rules.

DIVIDEND POLICY

The Board has adopted its dividend policy on 31 December 2018. The Company’s dividend policy allows the shareholders of the Company (the “**Shareholders**”) to share the profits of the Company whilst retaining adequate reserves for the Group’s future growth.

According to the Company’s dividend policy, in addition to the final dividends, the Company may declare interim dividends or special dividends from time to time.

According to the Company’s dividend policy, the Board shall consider the following factors before proposing and declaring dividends:

- (i) the Group’s general financial condition;
- (ii) the Group’s working capital and debt level;
- (iii) the Group’s liquidity position;
- (iv) retained earnings and distributable reserves of the Company and each of the members of the Group;
- (v) future cash requirements and availability for business operations, business strategies and future development needs;
- (vi) any restrictions on payment of dividends that may be imposed by the Group’s lenders;
- (vii) the general market conditions;
- (viii) the general economic conditions and other internal or external factors that may have an impact on the business or financial performance and position of the Group; and
- (ix) any other factors that the Board deems relevant.

Corporate Governance Report

The declaration and payment of dividends by the Company is also subject to any restrictions under the Laws of the Bermuda, the articles of association of the Company and any applicable laws, rules and regulations.

The Company's dividend policy will be reviewed from time to time by the Board and there can be no assurance that dividends will be paid in any particular amount for any given period.

AUDITOR'S REMUNERATION

For the year ended 31 March 2020, the Group had engaged the Group's external auditor, Ernst & Young, to provide the following services, and their respective fees charged are set out below:

Fee charged for the year ended 31 March 2020	HK\$'000
Types of services:	
Audit of the Group	1,500
Non-audit services	88
Total	1,588

CODE OF CONDUCT FOR SECURITIES TRANSACTIONS

The Company has adopted a code of conduct regarding securities transactions by the Directors with reference to, and which is on terms no less exacting than, the required standard of dealings set out in Rules 5.48 to 5.67 of the GEM Listing Rules. Specific enquiry has been made to all Directors and the Directors have confirmed that they have complied with the required standard of dealings throughout the Period under Review. The Company has adopted the same code of conduct regarding securities transactions for its employees and for directors or employees of its subsidiaries and holding companies who are likely to be in possession of unpublished price-sensitive information of the Company or its securities. No incident of non-compliance of the code of conduct regarding securities transactions by employees was noted by the Company.

RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The Board is responsible for overseeing the preparation of financial statements on a going concern basis, with supporting assumptions or qualifications as necessary, for each financial period with a view to ensuring that such financial statements give a true and fair view of the financial position of the Group and of its financial performance and cash flow for the financial year. Management of the Company has provided such explanation and information to the Board to enable the Board to make an informed assessment of the financial and other information put before the Board for approval. The Group's consolidated financial statements are prepared in accordance with the GEM Listing Rules, the disclosure requirements of the Hong Kong Companies Ordinance, all relevant statutory requirements and applicable accounting standards. The Group has selected appropriate accounting policies and has applied them consistently based on prudent and reasonable judgements and estimates. The Directors endeavour to ensure a balanced, clear and understandable assessment of the Group's position and prospect in the annual reports, interim reports, price-sensitive announcements and other disclosures required under the GEM Listing Rules and other regulatory requirements. The Directors acknowledge their responsibility for preparing the consolidated financial statements of the Group for the year ended 31 March 2020. The statement of the external auditor of the Company

Corporate Governance Report

about their reporting responsibilities on the financial statements is set out in the “**Independent Auditor’s Report**” on pages 51 to 55 of this Annual Report. Management of the Group is obligated to provide sufficient explanation and information to the Board so that it can make an informed assessment of financial and other relevant matters.

RISK MANAGEMENT AND INTERNAL MONITORING

Risk Management and Internal Control

During the year, the Group has complied with Principle C.2 of the Corporate Governance Code by establishing appropriate and effective risk management and internal control systems. Management is responsible for the design, implementation and monitoring of such systems, while the Board oversees management in performing its duties on an ongoing basis. Main features of the risk management and internal control systems are described in the sections below:

Risk Management System

The Group adopted a risk management system which manages the risk associated with its business and operations. The system comprises the following phases:

Identification: Identify ownership of risks, business objectives and risks that could affect the achievement of objectives.

Evaluation: Analyse the likelihood and impact of risks and evaluate the risk portfolio accordingly.

Management: Consider the risk responses, ensure effective communication to the Board and on-going monitor the residual risks.

Based on the risk assessments conducted in the Reporting Period, no significant risk was identified.

Internal Control System

The Company has in place an internal control system which is compatible with the Committee of Sponsoring Organizations of the Treadway Commission (“**COSO**”) 2013 framework. The framework enables the Group to achieve objectives regarding effectiveness and efficiency of operations, reliability of financial reporting and compliance with applicable laws and regulations. The components of the framework are shown as follows:

Control Environment: A set of standards, processes and structures that provide the basis for carrying out internal control across the Group.

Risk Assessment: A dynamic and iterative process for identifying and analysing risks to achieve the Group’s objectives, forming a basis for determining how risks should be managed.

Control Activities: Action established by policies and procedures to help ensure that management directives to mitigate risks to the achievement of objectives are carried out.

Information and Communication: Internal and external communication to provide the Group with the information needed to carry out day-to-day controls.

Corporate Governance Report

Monitoring: Ongoing and separate evaluations to ascertain whether each components of internal control is present and functioning.

In order to enhance the Group's system of handling inside information, and to ensure the truthfulness, accuracy, completeness and timeliness of its public disclosures, the Group also adopts and implements an inside information policy and procedures. Certain reasonable measures have been taken from time to time to ensure that proper safeguards exist to prevent a breach of a disclosure requirement in relation to the Group, which include:

- The access of information is restricted to a limited number of employees on a need-to-know basis. Employees who are in possession of inside information are fully conversant with their obligations to preserve confidentiality.
- Confidentiality agreements are in place when the Group enters into significant negotiations.
- The Executive Directors are designated persons who speak on behalf of the Company when communicating with external parties such as the media, analysts or investors.

Based on the internal control reviews conducted in the Reporting Period, no significant control deficiency was identified.

Internal Auditors

The Group has an Internal Audit ("IA") function, which is consisted of professional staff with relevant expertise (such as Certified Public Accountant). The IA function is independent of the Group's daily operation and carries out appraisal of the risk management and internal control systems by conducting interviews, walkthroughs and tests of operating effectiveness.

An IA plan has been approved by the Board. According to the established plan, review of the risk management and internal control systems is conducted semi-annually and the results are reported to the Board via Audit Committee afterwards.

Effectiveness of the Risk Management and Internal Control Systems

The Board is responsible for the risk management and internal control systems of the Group and ensuring review of the effectiveness of these systems has been conducted annually. Several areas have been considered during the Board's reviews, which include but not limited to (i) the changes in the nature and extent of significant risks since the last annual review, and the Group's ability to respond to changes in its business and the external environment; (ii) the scope and quality of management's ongoing monitoring of risks and of the internal control systems.

The Board, through its review and the reviews made by IA function and Audit Committee, concluded that the risk management and internal control systems were effective and adequate. Such systems, however, are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss. It is also considered that the resources, staff qualifications and experience of relevant staff were adequate and the training programs and budget provided were sufficient.

Corporate Governance Report

INVESTOR RELATIONS

The Company is committed to maintaining an open and effective investor relations policy and to updating investors on relevant information/developments on a timely manner, subject to relevant regulatory requirements. Briefings and meetings with institutional investors and analysts are conducted from time to time. The Company also replies to any enquiries from shareholders on a timely manner. The Directors host the annual general meeting each year to meet the shareholders and answer their enquiries. The corporate website of the Company at www.deson-c.com provides a communication platform via which the public and investor community can access up-to-date information regarding the Company.

Shareholders may also send any enquiries, suggestions or concerns to the Board, whose contact details are as follows:

Address	: Deson Construction International Holdings Limited 11th Floor, Nanyang Plaza, 57 Hung To Road, Kwun Tong, Kowloon, Hong Kong
Email	: info@deson-c.com
Telephone no.	: (852) 2570 1118
Fax no.	: (852) 3184 3401

SHAREHOLDER RIGHTS

To ensure compliance with the CG Code, the notice of the meeting, the annual report and the circular containing information on the proposed resolutions will be sent to shareholders at least twenty clear business days before the annual general meeting. Voting at the forthcoming annual meeting will be by way of a poll. An explanation of the detailed procedures of conducting a poll will be provided to shareholders at the commencement of the annual general meeting to ensure that shareholders are familiar with such procedures.

Poll results will be counted by Hong Kong Branch Registrar, Tricor Investor Services Limited and will be posted on the websites of the Company and of the Stock Exchange on the day the shareholders' meeting held. The general meetings of the Company provide an opportunity for communication between the shareholders and the Board. The Chairman of the Board as well as the chairmen of the Remuneration Committee, Nomination Committee, Audit Committee and Internal Control Committee, or in their absence, other members of the respective committees, are available to answer questions at the shareholders' meetings. The Company will also arrange for the external auditor to attend the annual general meetings to answer relevant questions if necessary.

Separate resolutions are proposed at shareholders' meetings on each substantial issue, including the election of individual Directors.

Corporate Governance Report

In addition to regular Board meetings, the Board, on the requisition of shareholders of the Company holding not less than one-tenth of the paid-up capital of the Company, may convene a special general meeting to address specific issues of the Company within 21 days from the date of deposit of written notice to the Company Secretary, at the Company's head office at 11th Floor, Nanyang Plaza, 57 Hung To Road, Kwun Tong, Kowloon, Hong Kong. The requisition must state the purposes of the meeting, and must be signed by the requisitioner(s). Shareholders may also use this same method to put forward proposals for the next general meeting.

During the Period under Review, there were no significant changes to the Company's constitutional documents.

SHAREHOLDERS COMMUNICATION POLICY

The Company has established a Shareholders Communication Policy to set out the Company's procedures in providing the shareholders and the investment community with ready, equal and timely access to balanced and understandable information about the Company, in order to enable the shareholders to exercise their rights in an informed manner and to allow the shareholders and the investment community to engage actively with the Company.

Biographical Details of Directors and Senior Management

EXECUTIVE DIRECTOR

Hung Kenneth (“Mr. Hung”), aged 49, is an executive Director, the compliance officer and the authorised representative of the Company since 29 July 2019. He is also the company secretary of Achieve Plus Investments Limited, an indirect wholly-owned subsidiary of the Company. Mr. Hung obtained a degree of Bachelor of Science from Woodbury University in June 1995. He has management experience in companies listed on the Stock Exchange. Mr. Hung is currently an independent non-executive director of China Demeter Financial Investments Limited (Stock Code: 8120). He was an executive director of Hang Tai Yue Group Holdings Limited (formerly known as Interactive Entertainment China Cultural Technology Investments Limited) (Stock Code: 8081) from February 2014 to August 2018; an independent non-executive Director of Sino Vision Worldwide Holdings Limited (Stock Code: 8086) from January 2015, and redesignated to an executive Director from October 2015 to November 2017; and an independent non-executive director of IR Resources Limited (Stock Code: 8186) from March 2015 to April 2019, all of which are companies listed on GEM of the Stock Exchange.

Lau Po Yee (“Ms. Lau”), aged 29, is an executive Director since 29 July 2019. Ms. Lau obtained a degree of Bachelor of Business Administration from Universidad Empresarial de Costa Rica in April 2018. She has been a director of MJ Production Limited, a company principally engaged in media and advertising, since 2017.

Biographical Details of Directors and Senior Management

INDEPENDENT NON-EXECUTIVE DIRECTOR

Mr. Wong Yuk Lun Alan (“Mr. Alan Wong”), aged 45, has been appointed as an independent non-executive Director since 29 July 2019. Mr. Wong holds a bachelor’s degree in Accounting and Finance from University of Sunderland. Mr. Wong had been working with various accounting firms and commercial companies and has over 20 years’ experience in merger and acquisitions, financial management, taxation, audit and non-audit services.

Mr. Wong is currently an independent non-executive director of TUS International Limited (stock code: 872) and Huisheng International Holdings Limited (stock code: 1340). Mr. Wong has also been appointed as an independent non-executive director of Temir Group (stock code: TMRR) since 15 July 2019, the issued shares of which are traded on the OTC Securities Marketplace in the United States of America. Mr. Wong was an independent non-executive director of Bolina Holding Co., Ltd. (stock code: 1190) from 7 July 2016 to 27 March 2017 and Tech Pro Technology Development Limited (stock code: 3823) from 24 May 2019 to 2 March 2020, the issued shares of both companies are listed on the Main Board of the Stock Exchange.

Mr. Lam Wai Hung (“Mr. Lam”), aged 40, is an independent non-executive Director since 29 July 2019. He is also the chairman of the audit committee, the chairman of the internal control committee, a member of the remuneration committee and a member of the nomination committee of the Company. Mr. Lam holds a Bachelor of Arts in Accounting and Finance Degree from Leeds Metropolitan University and is a member of the Association of Chartered Certified Accountants. He had been working in various companies listed on the Stock Exchange. Mr. Lam is currently an executive director of Ming Lam Holdings Limited (Stock Code: 1106) which is listed on the main board of the Stock Exchange.

Mr. Lam was an executive director of TUS International Limited (Former Name: Jinheng Automotive Safety Technology Holdings Limited) (Stock Code: 872) from 2 September 2014 to 15 July 2016. He was former company secretary and authorised representative of GET Holdings Limited (Former Name: M Dream Inworld Limited) (Stock Code: 8100) from 31 May 2011 to 1 August 2013.

Ms. Au Shui Ming, Anna (“Ms. Au”), aged 56, is an independent non-executive Director since 29 July 2019. She is also the chairman of the nomination committee, a member of the audit committee, a member of the remuneration committee and a member of the internal control committee of the Company. Ms. Au holds a bachelor degree in Commerce, majoring in Accounting, from the University of Wollongong in Australia. She is a Certified Practicing Accountant of CPA Australia and a fellow member of the Hong Kong Institute of Certified Public Accountants. Ms. Au has extensive experience in the finance and accounting fields. Ms. Au is currently an independent non-executive director of OOH Holdings Limited (Stock Code: 8091) since 19 December 2016. She is also currently the chief financial officer of New Horizon Finance (HK) Limited. In addition, Ms. Au is currently a director of Craftsmen Limited and Smart Education Company Limited, which are wholly-owned subsidiaries of Huasheng International Holding Limited (Stock Code: 1323).

Ms. Au was an independent non-executive director of Jiu Rong Holdings Limited (Stock Code: 2358) from May 2012 to October 2015 and an executive director of China Digital Culture (Group) Limited (Stock Code: 8175) from July 2007 to June 2013.

Biographical Details of Directors and Senior Management

SENIOR MANAGEMENT

Keung Kwok Cheung (“Mr. Keung”), aged 62, is primarily in charge of the Group’s overall construction corporate strategy and daily operations, including business development and overall management. He is the Technical Director and an Authorised Signatory for Deson Development Limited as a Registered General Building Contractor with the Buildings Department since 1999.

Mr. Keung has over 38 years of experience in the fields of civil, structural and building engineering and in the management of large-scale projects.

Mr. Keung was awarded with an Associateship in Civil and Structural Engineering from the Hong Kong Polytechnic University (formerly known as Hong Kong Polytechnic) in November 1982 and graduated from the University of Macau (formerly known as University of East Asia, Macau) with the Master of Business Administration in January 1991. He was admitted as a fellow member of The Hong Kong Institute of Directors in September 2004.

Kwok Koon Keung (“Mr. Kwok”), aged 53, is primarily responsible for the building and fitting-out works division of the Group and further responsible for the planning and coordination of projects, which covers the coordination of engineering resources, progress monitoring and work performance. Mr. Kwok has over 30 years of experience in the building industry.

Mr. Kwok graduated from the London South Bank University (formerly known as South Bank University) with a Bachelor of Science Degree with distinction in June 1992. He is a professional associate of The Royal Institution of Chartered Surveyors since November 1997.

Lo Wing Ling (“Mr. Lo”), aged 61, is in charge of the electrical and mechanical engineering division of our Group, responsible for the planning and coordination of projects, which cover the coordination of engineering resources, progress monitoring and work performance. Mr. Lo has over 38 years of experience in environmental engineering and building service work. Mr. Lo joined the Group in August 2000 as the director of Kenworth Engineering Limited. Mr. Lo is the Technical Director and an Authorised Signatory for Kenworth Engineering Limited as a Registered Specialist Contractor (Ventilation) with the Buildings Department since 2000 and 2001 respectively.

Mr. Lo graduated from the University of Hong Kong with a Bachelor of Science Degree in Engineering in November 1981 and through part-time studies, graduated from the City University of Hong Kong (formerly known as City Polytechnic of Hong Kong) with a Bachelor of Arts Degree in Business Studies in November 1990. He has also studied as an external student and obtained a Master of Science Degree in Environmental Management from the University of London in December 2003.

Biographical Details of Directors and Senior Management

Wong Po Ling, Pauline (“Ms. Wong”), aged 42, is the Company Secretary of the Group. She holds a bachelor’s degree in accountancy and a master’s degree in corporate governance from The Hong Kong Polytechnic University. She is an associate member of both The Hong Kong Institute of Chartered Secretaries and The Chartered Governance Institute in the United Kingdom. Ms. Wong has experience in financial management, mergers and acquisitions and corporate governance matters.

Li Ngan Mei, May (“Ms. Li”), aged 59, is the Administration Manager of the construction business. Ms. Li joined the Group in December 1988 and has over 35 years of experience in dealing with personnel and administration matters. She is in charge of the construction business’s administrative and human resources matters including the overseeing of the administrative department, which is responsible for maintenance and renewal of our licences, permits and qualifications.

Report of the Directors

The Directors herein present their report and the audited financial statements of the Group for the year ended 31 March 2020.

PRINCIPAL ACTIVITIES

The Company is an investment holding company. During the year, the Company's subsidiaries are principally engaged in (i) acting as a contractor in the construction business to provide building construction works, electrical and mechanical engineering works and alterations, addition, renovation, refurbishment and fitting-out works, mainly in Hong Kong, Mainland China and Macau; (ii) investment in marketable securities; (iii) investment in properties; and (iv) money lending.

SEGMENT INFORMATION

Details of segment information are set out in note 4 to the consolidated financial statements.

ANNUAL GENERAL MEETING

It is proposed that the forthcoming annual general meeting of the Company (the "AGM") will be held on Thursday, 20 August 2020. A notice convening the AGM will be published and despatched to the Company's shareholders in the manner required by the GEM Listing Rules in due course.

CLOSURE OF REGISTER OF MEMBERS

The AGM will be held on 20 August 2020. For the purpose of determining the qualification as shareholders of the Company to attend and vote at the AGM, the register of members of the Company will be closed from 17 August 2020 to 20 August 2020, both days inclusive. In order to qualify as shareholders of the Company to attend and vote at the AGM, unregistered holders of shares of the Company are required to lodge all transfer documents accompanied by the relevant share certificates with the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration not later than 4:30 p.m. on 14 August 2020.

RESULTS AND DIVIDEND

The Group's results for the year ended 31 March 2020 and the Group's financial position at that date are set out in the consolidated financial statements.

The Directors do not recommend the payment of a final dividend for the year ended 31 March 2020 (2019: Nil).

PROPERTY, PLANT AND EQUIPMENT AND INVESTMENT PROPERTIES

Details of movements in the property, plant and equipment, and investment properties of the Group during the year are set out in notes 12 and 13 to the consolidated financial statements in this Annual Report, respectively.

Further details of the Group's investment property are set out on page 49.

SHARE CAPITAL

There was no movement in the share capital of the Company during the year.

RESERVES

Details of movements in the reserves of the Group during the year are set out in the “**Consolidated Statement of Changes in Equity**” on page 60 of this Annual Report.

DISTRIBUTABLE RESERVES

As at 31 March 2020, the Company’s reserves available for cash distribution and/or distribution in specie, computed in accordance with the Companies Law of Cayman Islands, amounted to approximately HK\$1,625,000.

FINANCIAL SUMMARY

A summary of the published results and assets and liabilities of the Group for the past five years, as extracted from the audited financial statements, is set out on page 150 of this Annual Report. This summary does not form part of the audited financial statements.

BUSINESS REVIEW

A review of the business of the Group for the year ended 31 March 2020 is set out in the section headed “**Management Discussion and Analysis**” on pages 7 to 18 of this Annual Report. These discussions form part of this “**Report of the Directors**”.

PRINCIPAL RISKS AND UNCERTAINTIES

The management is already aware of the principal risks associated with the Group’s business and accordingly estimates and manages all kinds of risks encountered through inspection under the risk management and internal control system.

A number of factors may affect the results and business operations of the Group, the principal risks and uncertainties faced by the Group are set out below:

The Group is reliant on the availability of public and private sector construction projects in Hong Kong

The results of operations of the Group for the building construction section are affected by the number and availability of public and private sector construction projects in Hong Kong, which in turn are affected by various factors, including but not limited to the general economic conditions in Hong Kong, changes in government policies relating to the Hong Kong property markets and the general conditions of the property markets in Hong Kong. A downturn in either factor may result in a significant decrease in the main contractor works for property re-development for both residential properties or industrial factory buildings in Hong Kong in general.

Report of the Directors

The Group is reliant on the availability of fitting-out projects of luxury brands in both Hong Kong and the PRC

The results of operations of the Group for the fitting-out section are affected by the expansion rate of luxury brands. In the event that there is a downturn in the economy of Hong Kong and the PRC, fewer shops will be opened. It may result in a significant decrease in fitting-out works for luxury brand shops.

The Group's business is labour-intensive. If we or our subcontractors experience any shortage of labour, industrial actions, strikes or material increase in labour costs, our operations and financial results would be adversely affected

The Group's construction works are labour-intensive in nature. During the three years ended 31 March 2020, the Group and its subcontractors did not experience any material shortage of labour, industrial actions, strikes or material increase in labour costs. However, there is no assurance that the Group will not experience these problems in the future when the peak load of construction activities is ongoing. In the event that there is a significant increase in the costs and demand of labour and we have to retain our labour by increasing their wages, the Group's staff cost and/or subcontracting cost will increase and thus lower our profitability. On the other hand, if the Group or the Group's subcontractors fail to retain the Group's existing labour and/or recruit sufficient labour in a timely manner to cope with the Group's existing or future projects, the Group may not be able to complete the Group's projects on schedule and within budget, and the Group's operations and profitability may be adversely affected.

The pricing of the Group is determined based on the estimated time and costs involved in a job which may deviate from the actual time and costs involved and any material inaccurate estimation may affect the Group's financial results

The Group needs to estimate the time and costs involved in projects for all sections in order to determine the fee. There is no assurance that the actual amount of time and costs would not exceed the Group's estimation during the performance of the jobs. The actual amount of time and costs involved in completing the job may be adversely affected by many factors, including adverse weather conditions, accidents, breakdown of machinery and equipment, unforeseen site conditions. Any material inaccurate estimation in the time and costs involved in a job may adversely affect the profit margin and results of operations of the Group.

ENVIRONMENTAL POLICIES, PERFORMANCE AND COMPLIANCE WITH LAWS AND REGULATIONS

The Group is committed to maintaining sustainable working practices and pays close attention to ensure all resources are efficiently utilised. The Group strives to become an environmental-friendly corporation by saving electricity and encouraging recycling of office supplies and other materials. The Group and its activities are subject to requirements under various laws.

The laws and regulations which have a significant impact on the Group include, among others, Air Pollution Control Ordinance (Chapter 311 of the Laws of Hong Kong), Noise Control Ordinance (Chapter 400 of the Laws of Hong Kong), Water Pollution Control Ordinance (Chapter 358 of the Laws of Hong Kong), Waste Disposal Ordinance (Chapter 354 of the Laws of Hong Kong), Environmental Impact Assessment Ordinance (Chapter 499 of the Laws of Hong Kong), Minimum Wage Ordinance (Chapter 608 of the Laws of Hong Kong), Employees' Compensation Ordinance (Chapter 282 of the Laws of Hong Kong), Employment Ordinance (Chapter 57 of the Laws of Hong Kong), Occupiers Liability Ordinance (Chapter 314 of the Laws of Hong Kong), Occupational Safety and Health Ordinance

Report of the Directors

(Chapter 509 of the Laws of Hong Kong), and Immigration Ordinance (Chapter 115 of the Laws of Hong Kong). The Group has put in place in-house rules containing measures and work procedures to ensure that the Group's operation is in compliance with the applicable laws and regulations.

A report on the environment, social and governance aspects is prepared in accordance with Appendix 20 to the GEM Listing Rules will be published on the Company's and Stock Exchange's websites as close as possible to, and in any event no later than three months after, the publication of the annual report.

DISCLOSURE UNDER RULES 17.22 TO 17.24 OF THE GEM LISTING RULES

As at 31 March 2020, the Group had no circumstances which would give rise to disclosure obligation under Rules 17.22 to 17.24 of the GEM Listing Rules.

CHARITABLE CONTRIBUTIONS

During the year ended 31 March 2020, the Group did not make any charitable contribution.

KEY RELATIONSHIPS WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

As at 31 March 2020, the Group had a headcount of 87 (2019: 115) employees. Salaries of employees are maintained at a competitive level and are reviewed annually, with close reference to the relevant labour market as well as the minimum wages guideline as prescribed by the local government from time to time.

The Group awards discretionary bonuses to eligible employees based upon profit achievements of the Group and individual performance. The Company has also adopted a share option scheme in order to attract and retain the best available personnel and to align the interests of the employees with the Group's interests. Being people-oriented, the Group ensures all staff are reasonable remunerated and also continues to improve and regularly review and update its policies on remuneration and benefits, training, occupational health and safety.

The Group also stays connected with its customers and suppliers and has ongoing communication with the customers and suppliers through various channels such as telephone, electronic mails and physical meetings to obtain their feedback and suggestions.

PERMITTED INDEMNITY PROVISION

Pursuant to the Company's articles of association, each Director or other officer of the Company shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities which he or she may sustain or incur in or about the execution of the duties of his or her office or otherwise in relation thereto. The Group has maintained appropriate directors and officers liability insurance in respect of relevant legal actions against the Directors and officers of the Group during the year ended 31 March 2020.

Report of the Directors

MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 March 2020, sales to the Group's five largest customers accounted for approximately 63% (2019: 57%) of the total sales for the year and sales to the largest customer included therein amounted to approximately 29% (2019: 26%). Purchases from the Group's five largest suppliers accounted for approximately 30% (2019: 33%) of the total purchases for the year and purchases from the largest supplier included therein amounted to approximately 7% (2019: 11%).

None of the Directors of the Company or any of their associates (as defined in the GEM Listing Rules) or any other shareholders (which, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital) had any beneficial interest in any of the Group's five largest customers or suppliers during the year.

DIRECTORS

The Directors of the Company during the year and up to the date of this Annual Report were:

Executive Directors

Mr. Hung Kenneth (appointed on 29 July 2019)
Ms. Lau Po Yee (appointed on 29 July 2019)
Mr. Keung Kwok Cheung (resigned on 29 July 2019)
Mr. Kwok Koon Keung (resigned on 29 July 2019)
Mr. Lo Wing Ling (resigned on 29 July 2019)
Mr. Ong Chi King (resigned on 29 July 2019)

Non-executive Directors

Mr. Tjia Boen Sien (resigned on 29 July 2019)
Mr. Ong King Keung (resigned on 29 July 2019)

Independent Non-executive Directors

Mr. Wong Yuk Lun Alan (appointed on 29 July 2019)^{a, b, c & d}
Mr. Lam Wai Hung (appointed on 29 July 2019)^{a, b, c & d}
Ms. Au Shui Ming, Anna (appointed on 29 July 2019)^{a, b, c & d}
Mr. Lee Tho Siem (resigned on 29 July 2019)
Mr. Cheung Ting Kee (resigned on 29 July 2019)
Mr. Chan Ka Yin (resigned on 29 July 2019)

- ^a Remuneration committee member
- ^b Nomination committee member
- ^c Audit committee member
- ^d Internal control committee member

Each of the independent non-executive Directors has confirmed his/her independence to the Company pursuant to Rule 5.09 of the GEM Listing Rules as at 31 March 2020 and the Company still considers the independent non-executive Directors to be independent.

DIRECTORS' SERVICE CONTRACTS

None of the Directors proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

DIRECTORS' REMUNERATION AND FIVE HIGHEST PAID INDIVIDUALS AND REMUNERATION POLICY

Details of the Directors' remuneration and five highest paid individuals of the Group are set out in notes 8 and 9, respectively to the consolidated financial statements of this Annual Report. The remuneration policy of the Group can be found in the sub-section headed "**Human resources**" in the section headed "**Management Discussion and Analysis**" of this Annual Report. The Remuneration Committee has reviewed overall remuneration policy and structure relating to all Directors and senior management of the Group in reference to the Group's operating results and individual's performance.

DIRECTORS' AND SUBSTANTIAL SHAREHOLDERS' INTERESTS IN CONTRACTS

None of the Company's Directors had a material beneficial interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its holding companies, subsidiaries or fellow subsidiaries was a party during the year.

Save as disclosed under the sub-section headed "**Continuing Connected Transactions**" below and "**Related Party Transactions**" in note 36 to the consolidated financial statements, there is no contract of significance to the business of the Group between the Company, or any of its subsidiaries, or a substantial shareholder or any of its subsidiaries, to which the Company, or any of its holding companies, subsidiaries or fellow subsidiaries was a party, during the year. During the year, no contract of significance for the provision of services to the Group by a substantial shareholder or any of its subsidiaries was made.

SHARE OPTION SCHEME

Pursuant to an ordinary resolution passed at the annual general meeting of the Company held on 10 August 2015 and the Stock Exchange granting approval of the listing of and permission to deal in the shares to be issued under the share option scheme (the "**Share Option Scheme**") on 11 August 2015, the Company has adopted the Share Option Scheme. Under the terms of the Share Option Scheme, the Board of the Company may, at its discretion, grant options to eligible participants to subscribe for shares in the Company. There were no share options outstanding under the Share Option Scheme during the year.

The maximum number of unexercised share options currently permitted to be granted under the Scheme is an amount equivalent, upon their exercise, to 10% of the shares of the Company in issue at any time. The maximum number of shares issuable under share options to each eligible participant in the Scheme within any 12-month period is limited to 1% of the shares of the Company in issue at any time. Any further grant of share options in excess of this limit is subject to shareholders' approval in a general meeting.

Report of the Directors

Share options granted to a Director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive Directors. In addition, any share options granted to a substantial shareholder or an independent non-executive Director of the Company, or to any of their associates, in excess of 0.1% of the shares of the Company in issue at any time or with an aggregate value (based on the price of the Company's shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

The offer of a grant of share options may be accepted within 30 days from the date of offer, upon payment of a nominal consideration of HK\$1 in total by the grantee. An option may be exercised under the Scheme at any time during a period not exceeding 10 years after the date when the option is granted and will expire on the last date of such period.

The exercise price of share options is determinable by the Directors, but may not be less than the higher of (i) the Stock Exchange closing price of the Company's shares on the date of offer of the share options; and (ii) the average Stock Exchange closing price of the Company's shares for the five trading days immediately preceding the date of offer.

Share options do not confer rights on the holders to dividends or to vote at shareholders' meetings.

No share option has been granted during the Reporting Period and there was no share option outstanding at the end of the Reporting Period.

Further details of the Share Option Scheme and the share options issued under the Share Option Scheme are included in note 30 to the consolidated financial statements in this Annual Report.

EQUITY-LINKED AGREEMENT

Save as disclosed in this Annual Report, there was no equity-linked agreement entered into by the Group during the year ended 31 March 2020.

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at 31 March 2020, none of the Directors or the chief executive of the Company had any interests and short positions in shares, underlying shares or debentures of the Company or any associated corporation (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")), as recorded in the register required to be kept by the Company under Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to Rule 5.46 of the GEM Listing Rules:

As at 31 March 2020, none of the Directors or chief executive of the Company had any interests in the underlying shares in respect of physically settled, cash settled or other equity derivatives of the Company or any of its associated corporations (within the meaning of Part XV of the SFO).

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 March 2020, so far as is known to the Directors of the Company, the following persons (other than Directors or chief executive of the Company) had interests and short positions in the shares or underlying shares of the Company which were recorded in the register required to be kept by the Company under Section 336 of the SFO were as follows:

Long positions in ordinary shares of the Company

Name	Capacity and nature of interest	Number of ordinary shares held	Percentage of the Company's issued share capital
Energy Luck Limited	Beneficial owner	361,302,082	36.13%
Mr. Wong Kui Shing, Danny	Interest in controlled corporation (Note)	361,302,082	36.13%

Note: Energy Luck Limited is a company incorporated in the British Virgin Islands ("BVI") and is wholly owned by Mr. Wong Kui Shing, Danny. By virtue of the SFO, Mr. Wong Kui Shing, Danny is deemed to be interested in the shares beneficially owned by Energy Luck Limited.

Save as disclosed above, at 31 March 2020, none of the substantial or significant shareholders or other persons, other than the Directors and chief executive of the Company whose interests are set out in the section "**Directors' and Chief Executive's Interests and Short Positions in Shares, Underlying Shares and Debentures of the Company or Any Associated Corporation**" above, had any interest or a short position in the shares or underlying shares of the Company as recorded in the register required to be kept by the Company under Section 336 of the SFO.

DIRECTORS' AND SUBSTANTIAL SHAREHOLDERS' INTEREST IN COMPETING BUSINESSES

Save as disclosed above, the Directors are not aware of any business and interest of the Directors nor the substantial shareholder of the Company nor any of their respective close associates (as defined in the GEM Listing Rules) that compete or may compete with the business of the Group and any other conflict of interests which any such person has or may have with the Group during the year.

PURCHASE, SALE OR REDEMPTION OF THE LISTED SECURITIES OF THE COMPANY

Neither the Company, nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities for the year ended 31 March 2020.

Report of the Directors

CONTINUING CONNECTED TRANSACTIONS

Administrative services agreement

On 1 April 2017, Grand On Enterprise Limited (“**Grand On**”), a wholly-owned indirect subsidiary of DDHL, which is a substantial shareholder of the Company, and Deson Development Limited (“**DDL**”), a wholly-owned indirect subsidiary of the Company, entered into an administrative services agreement (“**Administrative Services Agreement**”), pursuant to which DDL, as a service provider, has agreed to provide Grand On certain administrative services including provision of office facilities, utilities and equipment support, cleaning services, administrative support and information technology system and technical training support, for a term of two years from 1 April 2017 to 31 March 2019. In consideration of the provision of such administrative services, Grand On shall pay to DDL a service fee, based on DDL’s actual direct and indirect cost incurred in the supply and procuring of the supply of such services, including overheads, human and/or other resources. The annual service fee payable by Grand On to DDL for each of the financial years ended 31 March 2018 and 31 March 2019 did not exceed HK\$600,000.

On 7 March 2019, the Administrative Services Agreement was renewed for a term of one year from 1 April 2019 to 31 March 2020. The annual service fee payable by Grand On to DDL for the financial year ended 31 March 2020 did not exceed HK\$480,000.

Lease of office in Hong Kong

On 15 April 2017, Grand On as landlord and DDL as tenant, entered into a tenancy agreement, for the rental of certain portions of the Nanyang Plaza property located at 11th Floor of Nanyang Plaza, 57 Hung To Road, Kwun Tong, Kowloon, Hong Kong with an aggregate floor area of approximately 9,500 square feet (“**sq. ft.**”) and the joint rights to occupy and use a common area with aggregate floor area of approximately 3,200 sq. ft. The term of tenancy was from 1 April 2017 to 31 March 2019, with a rental of HK\$143,000 per month payable in advance. The annual rental fee payable by DDL to Grand On for each of the financial years ended 31 March 2018 and 31 March 2019 did not exceed HK\$1,716,000.

On 15 April 2019, the tenancy agreement was renewed for a term of one year from 1 April 2019 to 31 March 2020, with a rental of HK\$209,000 per month payable in advance. The annual rental fee payable by DDL to Grand On for the financial year ended 31 March 2020 did not exceed HK\$2,508,000.

The above continuing connected transactions fall under the de minimis provision as set forth in Rule 20.74(1)(c) of the GEM Listing Rules and are therefore fully exempt from the requirements of reporting, announcement and independent shareholders’ approval.

CONNECTED TRANSACTION

On 23 November 2017 上海迪申建築裝潢有限公司 (“**Shanghai Deson**”), a wholly-owned subsidiary of the Company, and 華勝國際置業開發(上海)有限公司 (“**Huasheng**”), an associated company of DDIHL, have entered into a fitting-out services agreement (“**Agreement**”), in respect of the provision of fitting-out services by Shanghai Deson to Huasheng for the property, which is known as the Starway Parkview South Station Hotel (formerly known as Shanghai Parkview Business Hotel). The aggregate service fee payable to Shanghai Deson for its provision of fitting-out services and purchase of furniture and fittings under the Fitting-out Services Agreement is approximately RMB8.3 million.

As at the date of the Agreement, DDIHL indirectly held approximately 31.18% of the total issued share capital of the Company. Accordingly, DDIHL is the controlling shareholder of the Company and therefore a connected person of the Company. As Huasheng is an indirect wholly-owned subsidiary of DDIHL, and Shanghai Deson is an indirect wholly-owned subsidiary of the Company, Huasheng is an associate of DDIHL, and therefore a connected person of the Company. As one or more of the applicable percentage ratios calculated in accordance with the GEM Listing Rules exceed 0.1% but are less than 25% and the total consideration is less than HK\$10 million, the entering into of the Agreement and the transactions contemplated thereunder constitute a connected transaction of the Company which are subject to the reporting and announcement requirements but are exempt from independent shareholders’ approval requirement under Chapter 20 of the GEM Listing Rules.

Details of the Agreement are set out in the announcement of the Company dated 23 November 2017.

PARTICULARS OF PROPERTIES

The investment property of the Group as of the end of the reporting period is as follows:

Location	Attributable interest of the Group	Group's tenure	Current use	Lease term	Gross floor area
Office 4, 6/F., Rightful Centre, No 12 Tak Hing Street, Tsim Sha Tsui, Kowloon, Hong Kong	100%	The properties are held for a term expiring on 8 October 2051	Commercial	Long term	863 sq.ft.

SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company’s total number of issued shares were held by the public throughout the period from 1 April 2019 to 31 March 2020 and up to the date of this Annual Report.

Report of the Directors

PRE-EMPTIVE RIGHTS

There are no provisions for the pre-emptive rights under the Company's articles of association or the laws of the Cayman Islands which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

AUDITOR

Ernst & Young will retire and, being eligible, offer themselves for reappointment. A resolution for their reappointment as auditor of the Company will be proposed at the forthcoming annual general meeting. There has been no change in the Company's auditor in any of the preceding three years.

Hung Kenneth
Executive Director

Hong Kong, 22 June 2020



Independent Auditor's Report

To the shareholders of Deson Construction International Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of Deson Construction International Holdings Limited (the “**Company**”) and its subsidiaries (the “**Group**”) set out on pages 56 to 149, which comprise the consolidated statement of financial position as at 31 March 2020, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“**HKFRSs**”) issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSAs**”) issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the “**Code**”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

Independent Auditor's Report

KEY AUDIT MATTERS (CONTINUED)

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

Key audit matter	How our audit addressed the key audit matter
-------------------------	---

Revenue recognition for construction contracts

For the year ended 31 March 2020, the Group recognised revenue from construction contracting and related businesses of HK\$626,366,000 and had contract assets and contract liabilities of HK\$81,815,000 and HK\$163,702,000, respectively. The Group has recognised revenue from the provision of construction services over time, using an input method to measure progress towards complete satisfaction of the services, because the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced. The input method recognises revenue based on the proportion of the actual costs incurred relative to the estimated total costs for satisfaction of the construction services. This involves the use of significant management judgements and estimates, including estimating the progress towards completion of the services, scope of deliveries and services required, total contract costs incurred and costs to complete.

Amongst our audit procedures, we assessed the significant judgements made by management, through an examination of project documentation and discussion of the status of projects under construction with the management, finance and technical personnel of the Group. We tested the controls of the Group over its processes to record contract costs and contract revenue, the calculation of the stage of completion and the identification of provision of onerous contracts, if any. Our testing also included checking construction costs to invoices or other supporting documents, and a comparison of the actual costs incurred with total expected costs, to assess the status of the projects on a sampling basis.

Relevant disclosures are included in notes 3, 5, 19 and 24 to the consolidated financial statements.

KEY AUDIT MATTERS (CONTINUED)

Key audit matter

How our audit addressed the key audit matter

Impairment assessment on accounts receivable and contract assets

As at 31 March 2020, the Group recorded gross accounts receivable of HK\$76,092,000 before impairment of HK\$14,147,000 and gross contract assets of HK\$84,979,000 before impairment of HK\$3,164,000.

The measurement on the Group's accounts receivable and contract assets under the expected credit loss ("ECL") approach was estimated by management through the application of judgements and use of highly subjective assumptions, such as the payment history, ageing profile and management's industrial knowledge and experience. The impact of economic factors, both current and future, and forward-looking factors specific to the debtors were also considered in management's assessment of the likelihood of recovery from customers.

Relevant disclosures are included in notes 3, 17 and 19 to the consolidated financial statements.

Our audit procedures included assessing and testing the Group's processes and controls relating to the monitoring of accounts receivable and contract assets; evaluating the methodologies, inputs and assumptions used by management in their impairment assessment and their calculation of the impairment allowance under the ECL approach; understanding and discussing with management for their judgements, historical loss pattern and basis of judgements used on such data under the ECL approach; and understanding management's procedures with the customers over aged receivables or amounts in dispute. We assessed the impairment allowance as of the end of the reporting period, taking into account factors such as the payment history, the subsequent settlements of the accounts receivable and contract assets, and other relevant information. We also evaluated whether the historical loss rates were appropriately applied and adjusted based on the current economic condition and forward-looking information.

OTHER INFORMATION INCLUDED IN THE ANNUAL REPORT

The directors of the Company are responsible for the other information. The other information comprises the information included in the Annual Report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditor's Report

RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors of the Company are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Lai Ho Yin.

Ernst & Young

Certified Public Accountants

22/F CITIC Tower
1 Tim Mei Avenue
Central
Hong Kong

22 June 2020

Consolidated Statement of Profit or Loss

Year ended 31 March 2020

	Notes	2020 HK\$'000	2019 HK\$'000
REVENUE	5	627,526	645,835
Cost of sales		(592,591)	(626,055)
Gross profit		34,935	19,780
Other income and gains	5	2,589	3,397
Fair value gain/(loss) on investment properties		(870)	767
Administrative expenses		(37,648)	(36,939)
Other operating expenses, net		(1,365)	(3,072)
Finance costs	7	(243)	(3,741)
LOSS BEFORE TAX	6	(2,602)	(19,808)
Income tax credit	10	286	86
LOSS FOR THE YEAR		(2,316)	(19,722)
Attributable to:			
Owners of the Company		(3,216)	(14,917)
Non-controlling interests		900	(4,805)
		(2,316)	(19,722)
LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE COMPANY	11		
Basic		HK(0.32) cent	HK(1.49) cents
Diluted		HK(0.32) cent	HK(1.49) cents

Consolidated Statement of Comprehensive Income

Year ended 31 March 2020

	Notes	2020 HK\$'000	2019 HK\$'000
LOSS FOR THE YEAR		(2,316)	(19,722)
OTHER COMPREHENSIVE INCOME/(LOSS)			
Other comprehensive income/(loss) that may be reclassified to profit or loss in subsequent periods:			
Exchange differences on translation of foreign operations		379	(551)
Other comprehensive income/(loss) that will not be reclassified to profit or loss in subsequent periods:			
Surplus/(deficit) on revaluation of leasehold land and buildings	12	(897)	2,750
Income tax effect	28	148	(454)
Net other comprehensive income/(loss) that will not be reclassified to profit or loss in subsequent periods		(749)	2,296
OTHER COMPREHENSIVE INCOME/(LOSS) FOR THE YEAR, NET OF TAX		(370)	1,745
TOTAL COMPREHENSIVE LOSS FOR THE YEAR		(2,686)	(17,977)
Attributable to:			
Owners of the Company		(4,141)	(13,468)
Non-controlling interests		1,455	(4,509)
		(2,686)	(17,977)

Consolidated Statement of Financial Position

31 March 2020

	Notes	2020 HK\$'000	2019 HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	12	38,966	22,593
Investment properties	13	8,250	19,520
Intangible asset	14	439	—
Total non-current assets		47,655	42,113
CURRENT ASSETS			
Due from related companies	15	—	5,902
Loans receivable	16	3,980	—
Accounts receivable	17	61,945	62,485
Prepayments, deposits and other receivables	18	35,625	101,472
Contract assets	19	81,815	79,928
Financial assets at fair value through profit or loss	20	32,226	21,533
Tax recoverable		25	30
Pledged deposits	21	17,074	26,328
Cash and cash equivalents	21	107,689	75,327
Total current assets		340,379	373,005
CURRENT LIABILITIES			
Accounts payable	22	50,559	33,560
Other payables and accruals	23	64,432	60,568
Contract liabilities	24	163,702	173,640
Due to a non-controlling shareholder	25	1,500	1,500
Due to a related company	15	—	14
Lease liabilities	12	618	—
Tax payable		1,909	1,280
Liability component of convertible bonds	26	—	31,346
Interest-bearing bank borrowings	27	7,132	12,100
Total current liabilities		289,852	314,008
NET CURRENT ASSETS		50,527	58,997
TOTAL ASSETS LESS CURRENT LIABILITIES		98,182	101,110
NON-CURRENT LIABILITIES			
Lease liabilities	12	755	—
Deferred tax liabilities	28	400	1,397
Total non-current liabilities		1,155	1,397
Net assets		97,027	99,713

Consolidated Statement of Financial Position

31 March 2020

	Notes	2020 HK\$'000	2019 HK\$'000
EQUITY			
Equity attributable to owners of the Company			
Issued capital	29	25,000	25,000
Reserves	31	81,181	85,322
		106,181	110,322
Non-controlling interests		(9,154)	(10,609)
Total equity		97,027	99,713

Mr. Hung Kenneth
Director

Ms. Lau Po Yee
Director

Consolidated Statement of Changes in Equity

Year ended 31 March 2020

	Attributable to owners of the Company									Non-controlling interests	Total equity
	Issued capital	Share premium account	Contributed surplus	Property revaluation reserve	Share option reserve	Exchange fluctuation reserve	Reserve funds	Retained profits	Total		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 April 2018	25,000	9,381	(5,372)	13,906	1,183	4,390	5,581	69,721	123,790	(6,100)	117,690
Loss for the year	—	—	—	—	—	—	—	(14,917)	(14,917)	(4,805)	(19,722)
Other comprehensive income/ (loss) for the year:											
Surplus on revaluation of leasehold land and buildings, net of tax	—	—	—	2,296	—	—	—	—	2,296	—	2,296
Exchange differences on translation of foreign operations	—	—	—	—	—	(847)	—	—	(847)	296	(551)
Total comprehensive income/ (loss) for the year	—	—	—	2,296	—	(847)	—	(14,917)	(13,468)	(4,509)	(17,977)
Expiry of share options	—	—	—	—	(1,183)	—	—	1,183	—	—	—
Release of property revaluation reserve	—	—	—	(414)	—	—	—	414	—	—	—
At 31 March 2019 and 1 April 2019	25,000	9,381*	(5,372)*	15,788*	—*	3,543*	5,581*	56,401*	110,322	(10,609)	99,713
Loss for the year	—	—	—	—	—	—	—	(3,216)	(3,216)	900	(2,316)
Other comprehensive income/ (loss) for the year:											
Deficit on revaluation of leasehold land and buildings, net of tax	—	—	—	(749)	—	—	—	—	(749)	—	(749)
Exchange differences on translation of foreign operations	—	—	—	—	—	(176)	—	—	(176)	555	379
Total comprehensive income/ (loss) for the year	—	—	—	(749)	—	(176)	—	(3,216)	(4,141)	1,455	(2,686)
Release of property revaluation reserve	—	—	—	(459)	—	—	—	459	—	—	—
At 31 March 2020	25,000	9,381*	(5,372)*	14,580*	—*	3,367*	5,581*	53,644*	106,181	(9,154)	97,027

* These reserve accounts comprise the consolidated reserves of HK\$81,181,000 (2019: HK\$85,322,000) in the consolidated statement of financial position.

The reserve funds of the Group include statutory reserves required to be appropriated from the profit after tax of the Company's subsidiaries in Mainland China under the laws and regulations of the People's Republic of China ("PRC"). The amount of the appropriation is at the discretion of these subsidiaries' boards of directors.

Consolidated Statement of Cash Flows

Year ended 31 March 2020

	Notes	2020 HK\$'000	2019 HK\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Loss before tax		(2,602)	(19,808)
Adjustments for:			
Finance costs	7	243	3,741
Interest income	5	(1,849)	(471)
Dividend income	5	(1)	(2)
Fair value loss/(gain) on investment properties	13	870	(767)
Gain on disposal of subsidiaries	6	(216)	—
Loss on disposal of items of property, plant and equipment	6	216	62
Depreciation of property, plant and equipment	6	1,271	811
Amortisation of an intangible asset	6	11	—
Fair value loss/(gain) on financial assets at fair value through profit or loss, net	5	(510)	5,723
Fair value gain on the derivative component of convertible bonds	6	—	(2,470)
Impairment of property, plant and equipment	6	2,607	—
Impairment of loans receivable	6	20	—
Impairment/(reversal of impairment) of accounts receivable, net	6	(219)	1,190
Reversal of impairment of other receivables, net	6	(21)	—
Impairment/(reversal of impairment) of contract assets, net	6	(1,052)	4,334
		(1,232)	(7,657)
Movement in balances with related companies, net		5,888	10
Decrease/(increase) in accounts receivable		507	(30,598)
Decrease/(increase) in contract assets		(1,448)	27,212
Increase in loans receivable		(4,000)	—
Increase in financial assets at fair value through profit or loss		(10,183)	(7,635)
Decrease in prepayments, deposits and other receivables		65,691	28,062
Increase/(decrease) in accounts payable		18,627	(3,381)
Increase/(decrease) in other payables and accruals		4,263	(7,713)
Increase/(decrease) in contract liabilities		(9,613)	40,289
Cash generated from operations		68,500	38,589
Interest paid		(1,027)	(1,139)
Hong Kong profits tax refunded		109	1,080
Overseas taxes refunded/(paid)		55	(907)
Dividend received		1	2
Interest element on lease liabilities	7	(36)	—
Net cash flows from operating activities		67,602	37,625

Consolidated Statement of Cash Flows

Year ended 31 March 2020

	Notes	2020 HK\$'000	2019 HK\$'000
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received		1,849	471
Purchases of items of property, plant and equipment		(19,701)	(184)
Proceeds from disposal of items of property, plant and equipment		8	—
Purchases of investment properties		—	(18,753)
Disposal of subsidiaries	33	10,600	—
Addition to intangible asset	14	(450)	—
Decrease/(increase) in pledged deposits		9,254	(92)
Net cash flows from/(used in) investing activities		1,560	(18,558)
CASH FLOWS FROM FINANCING ACTIVITIES			
Redemption of convertible bonds		(30,900)	—
New trust receipt loans		13,895	27,273
Repayment of trust receipt loans		(19,727)	(20,379)
Principal portion of lease payments	34(b)	(325)	—
Net cash flows from/(used in) financing activities		(37,057)	6,894
NET INCREASE IN CASH AND CASH EQUIVALENTS			
Cash and cash equivalents at beginning of year		74,992	49,778
Effect of foreign exchange rate changes, net		(607)	(747)
CASH AND CASH EQUIVALENTS AT END OF YEAR			
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS			
Cash and cash equivalents as stated in the statement of financial position	21	107,689	75,327
Bank overdrafts, secured	27	(1,199)	(335)
Cash and cash equivalents as stated in the statement of cash flows		106,490	74,992

Notes to Financial Statements

31 March 2020

1. CORPORATE AND GROUP INFORMATION

Deson Construction International Holdings Limited (the “**Company**”) was incorporated in the Cayman Islands under the Companies Law (as revised) of the Cayman Islands as an exempted company with limited liability on 18 July 2014. The principal place of business of the Company is located at 11th Floor, Nanyang Plaza, 57 Hung To Road, Kwun Tong, Kowloon, Hong Kong.

The Company is an investment holding company. The Company and its subsidiaries (collectively referred to as the “**Group**”) are principally involved in the following activities: (i) construction business, as a main contractor and fitting out works, as well as the provision of electrical and mechanical engineering services, mainly in Hong Kong, Mainland China and Macau, and other construction related businesses; (ii) investment in securities; (iii) property investment; and (iv) money lending business.

Information about subsidiaries

Particulars of the Company’s subsidiaries are as follows:

Name	Place of incorporation registration and business	Issued ordinary/ registered share capital	Class of shares held	Percentage of equity attributable to the Company		Principal activities
				Direct	Indirect	
北京長迪建築裝飾工程有限公司 (“ Beijing Chang-de ”) (a)*	The People’s Republic of China (the “ PRC ”)/Mainland China	Renminbi (“ RMB ”) 16,000,000	Not classified	—	60	Decoration engineering
上海迪申建築裝潢有限公司 (b)*	PRC/Mainland China	US\$900,000	N/A	—	100	Decoration engineering
Achieve Plus Investments Limited	Hong Kong	HK\$1	Ordinary	—	100	Property investment and investment in securities
Brilliant Winner Limited*	BVI/Hong Kong	US\$1	Ordinary	100	—	Investment holding
Colton Ventures Limited*	BVI/Hong Kong	US\$1	Ordinary	—	100	Investment holding
Deson Development Limited	Hong Kong	HK\$20,000,100 HK\$20,000,000	Class A (i) Class B (i)	—	100	Construction contracting and investment holding
Deson Construction Engineering Limited*	BVI/Hong Kong	US\$10,000	Ordinary	—	85.7	Investment holding
Deson Engineering Limited	Hong Kong	HK\$10,000	Ordinary	—	100	Decoration engineering
Deson Industries Limited*	BVI/Hong Kong	US\$1	Ordinary	—	100	Investment holding

Notes to Financial Statements

31 March 2020

1. CORPORATE AND GROUP INFORMATION (CONTINUED)

Information about subsidiaries (continued)

Name	Place of incorporation/ registration and business	Issued ordinary/ registered share capital	Class of shares held	Percentage of equity attributable to the Company		Principal activities
				Direct	Indirect	
Deson (Macau) Construction Limited*	Macau	MOP30,000	Ordinary	—	100	Decoration engineering
Foregrand Holdings Inc.*	BVI/Hong Kong	US\$1	Ordinary	—	100	Investment holding
Grace Profits Investments Limited*	BVI/Hong Kong	US\$1	Ordinary	—	100	Investment holding
Kenworth Group Limited*	BVI/Hong Kong	US\$3	Ordinary	—	100	Investment holding
Kenworth Engineering Limited	Hong Kong	HK\$54,374,140 HK\$20,000,000	Ordinary Preference (ii)	—	100	Provision of electrical and mechanical engineering services, and investment in securities
Latest Ventures Limited*	BVI/Hong Kong	US\$1,000	Ordinary	100	—	Investment holding
New Stream Holdings Limited*	BVI/Hong Kong	US\$1	Ordinary	100	—	Investment holding
Simple Rise Inc.*	BVI/Hong Kong	HK\$390,000	Ordinary	—	100	Property investment
Sunny Harvest Limited	Hong Kong	HK\$2	Ordinary	—	100	Property investment
Turbo Sky Limited*	BVI/Hong Kong	US\$1	Ordinary	100	—	Investment holding
Yellow River Consultants Services Limited	Hong Kong	HK\$2	Ordinary	—	100	Money lending

* Not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

Notes:

(a) Registered as a Sino-foreign investment enterprise under PRC law.

(b) Registered as a wholly-foreign-owned enterprise under PRC law.

1. CORPORATE AND GROUP INFORMATION (CONTINUED)

Information about subsidiaries (continued)

Notes: (continued)

- (i) The holders of class A shares have voting rights and are entitled to dividend distributions. Upon the winding-up of this company, the class A shareholders are entitled to return of assets. The holders of non-voting class B shares are not entitled to dividend distributions. Moreover, upon the winding-up of this company, the class B shareholders are not entitled to any return if the assets of this company are less than HK\$100 trillion.
- (ii) The holders of the preference shares have a cumulative preferential right to this company's profits at 10% of the nominal value of its share capital, but are not entitled to receive notice of or attend or vote at any meeting of members or any meeting of directors.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

During the year, the Group has disposed of its entire interests in Rosy Beauty Investments Limited and Golden Kindex Limited for a consideration of HK\$10,600,000 (note 33).

2.1 BASIS OF PREPARATION

The financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards (“**HKFRSs**”) (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“**HKASs**”) and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for leasehold land and buildings classified as property, plant and equipment, investment properties and financial assets at fair value through profit or loss which have been measured at fair value. The financial statements are presented in Hong Kong dollars (“**HK\$**”) and all values are rounded to the nearest thousand (HK\$'000) except when otherwise indicated.

Basis of consolidation

The consolidated financial statements include the financial statements of the Group for the year ended 31 March 2020. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

Notes to Financial Statements

31 March 2020

2.1 BASIS OF PREPARATION (CONTINUED)

Basis of consolidation (continued)

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following new and revised HKFRSs for the first time for the current year's financial statements.

Amendments to HKFRS 9	<i>Prepayment Features with Negative Compensation</i>
HKFRS 16	<i>Leases</i>
Amendments to HKAS 19	<i>Plan Amendment, Curtailment or Settlement</i>
Amendments to HKAS 28	<i>Long-term Interests in Associates and Joint Ventures</i>
HK(IFRIC)-Int 23	<i>Uncertainty over Income Tax Treatments</i>
<i>Annual Improvements to HKFRSs 2015–2017 Cycle</i>	Amendments to HKFRS 3, HKFRS 11, HKAS 12 and HKAS 23

Except for the amendments to HKFRS 9, HKAS 19 and HKAS 28, and *Annual Improvements to HKFRSs 2015–2017 Cycle*, which are not relevant to the preparation of the Group's financial statements, the nature and the impact of the new and revised HKFRSs, are described below:

- (a) HKFRS 16 replaces HKAS 17 *Leases*, HK(IFRIC)-Int 4 *Determining whether an Arrangement contains a Lease*, HK(SIC)-Int 15 *Operating Leases – Incentives* and HK(SIC)-Int 27 *Evaluating the Substance of Transactions Involving the Legal Form of a Lease*. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to account for all leases under a single on-balance sheet model to recognise and measure right-of-use assets and lease liabilities, except for certain recognition exemptions. Lessor accounting under HKFRS 16 is substantially unchanged from HKAS 17. Lessors will continue to classify leases as either operating or finance leases using similar principles as in HKAS 17.

HKFRS 16 did not have any significant impact on leases where the Group is lessor.

The Group has adopted HKFRS 16 using the modified retrospective method with the date of initial application of 1 April 2019. Under this method, the comparative information for 2019 was not restated and continued to be reported under HKAS 17 and related interpretations.

New definition of a lease

Under HKFRS 16, a contract is, or contains, a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to obtain substantially all of the economic benefits from use of the identified asset and the right to direct the use of the identified asset. The Group elected to use the transition practical expedient allowing the standard to be applied only to contracts that were previously identified as leases applying HKAS 17 and HK(IFRIC)-Int 4 at the date of initial application. Contracts that were not identified as leases under HKAS 17 and HK(IFRIC)-Int 4 were not reassessed. Therefore, the definition of a lease under HKFRS 16 has been applied only to contracts entered into or changed on or after 1 April 2019.

Notes to Financial Statements

31 March 2020

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

(a) (continued)

As a lessee – Leases previously classified as operating leases

Nature of the effect of adoption of HKFRS 16

The Group has lease contracts for various items of land, properties and office equipment. As a lessee, the Group previously classified leases as either finance leases or operating leases based on the assessment of whether the lease transferred substantially all the rewards and risks of ownership of assets to the Group. Under HKFRS 16, the Group applies a single approach to recognise and measure right-of-use assets and lease liabilities for all leases, except for two elective exemptions for leases of low-value assets (elected on a lease-by-lease basis) and leases with a lease term of 12 months or less (“**short-term leases**”) (elected by class of underlying asset). Instead of recognising rental expenses under operating leases on a straight-line basis over the lease term commencing from 1 April 2019, the Group recognises depreciation of the right-of-use assets and interest accrued on the outstanding lease liabilities (as finance costs).

Impact on transition

Lease liabilities at 1 April 2019 were recognised based on the present value of the remaining lease payments, discounted using the incremental borrowing rate at 1 April 2019. The right-of-use assets were measured at the amount of the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to the lease recognised in the statement of financial position immediately before 1 April 2019.

All these assets were assessed for any impairment based on HKAS 36 on that date. The Group elected to include the right-of-use assets in the balance of property, plant and equipment in the statement of financial position.

For the leasehold land and buildings (that were held to earn rental income and/or for capital appreciation) previously included in investment properties and measured at fair value, the Group has continued to include them as investment properties at 1 April 2019. They continue to be measured at fair value applying HKAS 40.

The Group has used the following elective practical expedients when applying HKFRS 16 at 1 April 2019:

- Applying the short-term lease exemptions to leases with a lease term that ends within 12 months from the date of initial application;
- Using hindsight in determining the lease term where the contract contains options to extend/terminate the lease; and
- Applying a single discount rate to a portfolio of leases with reasonably similar characteristics when measuring the lease liabilities at 1 April 2019.

Notes to Financial Statements

31 March 2020

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

(a) (continued)

As a lessee — Leases previously classified as operating leases (continued)

Financial impact at 1 April 2019

The adoption of HKFRS 16 on 1 April 2019 by the Group has given rise to additional lease liabilities of HK\$445,000 at 1 April 2019 with corresponding right-of-use assets of the same amount recognised. The Group's leasehold land previously included in property, plant and equipment of HK\$15,400,000 was reclassified to right-of-use assets included in property, plant and equipment upon initial adoption of HKFRS 16 on 1 April 2019.

The lease liabilities as at 1 April 2019 reconciled to the operating lease commitments as at 31 March 2019 are as follows:

	HK\$'000
Operating lease commitments as at 31 March 2019	3,522
Less: Commitments relating to short-term leases and those leases with a remaining lease term ended on or before 31 March 2020	(3,066)
	456
Weighted average incremental borrowing rate as at 1 April 2019	4.78%
Lease liabilities as at 1 April 2019	445

- (b) HK(IFRIC)-Int 23 addresses the accounting for income taxes (current and deferred) when tax treatments involve uncertainty that affects the application of HKAS 12 (often referred to as “**uncertain tax positions**”). The interpretation does not apply to taxes or levies outside the scope of HKAS 12, nor does it specifically include requirements relating to interest and penalties associated with uncertain tax treatments. The interpretation specifically addresses (i) whether an entity considers uncertain tax treatments separately; (ii) the assumptions an entity makes about the examination of tax treatments by taxation authorities; (iii) how an entity determines taxable profits or tax losses, tax bases, unused tax losses, unused tax credits and tax rates; and (iv) how an entity considers changes in facts and circumstances. The Group considered that the interpretation did not have any impact on the financial position or performance of the Group.

Notes to Financial Statements

31 March 2020

2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not applied the following new and revised HKFRSs, that have been issued but are not yet effective, in these financial statements.

Amendments to HKFRS 3	<i>Definition of a Business</i> ¹
Amendments to HKFRS 9 HKAS 39 and HKFRS 7	<i>Interest Rate Benchmark Reform</i> ¹
Amendments to HKFRS 10 and HKAS 28 (2011)	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> ³
HKFRS 17	<i>Insurance Contracts</i> ²
Amendments to HKAS 1 and HKAS 8	<i>Definition of Material</i> ¹

¹ Effective for annual periods beginning on or after 1 January 2020

² Effective for annual periods beginning on or after 1 January 2021

³ No mandatory effective date yet determined but available for adoption

Further information about those HKFRSs that are expected to be applicable to the Group is described below.

Amendments to HKFRS 3 clarify and provide additional guidance on the definition of a business. The amendments clarify that for an integrated set of activities and assets to be considered a business, it must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. A business can exist without including all of the inputs and processes needed to create outputs. The amendments remove the assessment of whether market participants are capable of acquiring the business and continue to produce outputs. Instead, the focus is on whether acquired inputs and acquired substantive processes together significantly contribute to the ability to create outputs. The amendments have also narrowed the definition of outputs to focus on goods or services provided to customers, investment income or other income from ordinary activities. Furthermore, the amendments provide guidance to assess whether an acquired process is substantive and introduce an optional fair value concentration test to permit a simplified assessment of whether an acquired set of activities and assets is not a business. The Group expects to adopt the amendments prospectively from 1 April 2020. Since the amendments apply prospectively to transactions or other events that occur on or after the date of first application, the Group will not be affected by these amendments on the date of transition.

Amendments to HKFRS 9, HKAS 39 and HKFRS 7 address the effects of interbank offered rate reform on financial reporting. The amendments provide temporary reliefs which enable hedge accounting to continue during the period of uncertainty before the replacement of an existing interest rate benchmark. In addition, the amendments require companies to provide additional information to investors about their hedging relationships which are directly affected by these uncertainties. The amendments are effective for annual periods beginning on or after 1 January 2020. Early application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.

2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS (CONTINUED)

Amendments to HKFRS 10 and HKAS 28 (2011) address an inconsistency between the requirements in HKFRS 10 and in HKAS 28 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require a full recognition of a gain or loss when the sale or contribution of assets between an investor and its associate or joint venture constitutes a business. For a transaction involving assets that do not constitute a business, a gain or loss resulting from the transaction is recognised in the investor's profit or loss only to the extent of the unrelated investor's interest in that associate or joint venture. The amendments are to be applied prospectively. The previous mandatory effective date of amendments to HKFRS 10 and HKAS 28 (2011) was removed by the HKICPA in January 2016 and a new mandatory effective date will be determined after the completion of a broader review of accounting for associates and joint ventures. However, the amendments are available for adoption now.

Amendments to HKAS 1 and HKAS 8 provide a new definition of material. The new definition states that information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. The amendments clarify that materiality will depend on the nature or magnitude of information. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. The Group expects to adopt the amendments prospectively from 1 April 2020. The amendments are not expected to have any significant impact on the Group's financial statements.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Fair value measurement

The Group measures its leasehold land and buildings classified as property, plant and equipment, investment properties, financial assets at fair value through profit or loss and derivative component of convertible bonds at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fair value measurement (continued)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 — based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 — based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than contract assets, financial assets and investment properties), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises, unless the asset is carried at a revalued amount, in which case the impairment loss is accounted for in accordance with the relevant accounting policy for that revalued asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises, unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is accounted for in accordance with the relevant accounting policy for that revalued asset.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost or valuation less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Land and buildings, classified as right-of-use assets and owned assets, are measured at fair value less any subsequent accumulated depreciation and impairment losses.

Valuations are performed frequently enough to ensure that the fair value of a revalued asset does not differ materially from its carrying amount. Changes in the values of property, plant and equipment are dealt with as movements in the property revaluation reserve. If the total of this reserve is insufficient to cover a deficit, on an individual asset basis, the excess of the deficit is charged to the statement of profit or loss. Any subsequent revaluation surplus is credited to the statement of profit or loss to the extent of the deficit previously charged. An annual transfer from the property revaluation reserve to retained profits is made for the difference between the depreciation based on the revalued carrying amount of an asset and the depreciation based on the asset's original cost. On disposal of a revalued asset, the relevant portion of the property revaluation reserve realised in respect of previous valuations is transferred to retained profits as a movement in reserves.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property, plant and equipment and depreciation (continued)

Depreciation is calculated on the straight-line basis or reducing balance basis to write off the cost or valuation of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Buildings	Over the remaining lease terms
Leasehold improvements	Over the remaining lease terms
Furniture and fixtures	15% on the reducing balance basis
Office equipment	15% on the reducing balance basis
Tools and equipment	15% on the reducing balance basis
Motor vehicles	15% on the reducing balance basis

Where parts of an item of property, plant and equipment have different useful lives, the cost or valuation of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation methods are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Investment properties

Investment properties are interests in land and buildings (including the leasehold property held as a right-of-use asset (2019: leasehold property under an operating lease) which would otherwise meet the definition of an investment property) held to earn rental income and/or for capital appreciation, rather than for use in the production or supply of goods or services or for administrative purposes; or for sale in the ordinary course of business. Such properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the end of the reporting period.

Gains or losses arising from changes in the fair values of investment properties are included in the statement of profit or loss in the year in which they arise.

Any gains or losses on the retirement or disposal of an investment property are recognised in the statement of profit or loss in the year of the retirement or disposal.

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

Money lenders licence

Money lenders licence is stated at cost less any impairment losses and is amortised on the straight-line basis over the estimated useful life of 10 years.

Leases (applicable from 1 April 2019)

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Leases (applicable from 1 April 2019) (continued)

Group as a lessee (continued)

(a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, except for land, which is measured at fair value less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received.

Right-of-use assets are depreciated on a straight-line basis over the estimated useful lives of the assets as follows:

Leasehold land	Over the remaining lease terms
Buildings	Over the remaining lease terms
Office equipment	Over the remaining lease terms

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

When a right-of-use asset meets the definition of investment property, it is included in investment properties. The corresponding right-of-use asset is initially measured at cost, and subsequently measured at fair value, in accordance with the Group's policy for "investment properties".

(b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Leases (applicable from 1 April 2019) (continued)

Group as a lessee (continued)

(b) Lease liabilities (continued)

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

(c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of buildings and office equipment (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the recognition exemption for leases of low-value assets to leases of office equipment and laptop computers that are considered to be of low value.

Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

Group as a lessor

When the Group acts as a lessor, it classifies at lease inception (or when there is a lease modification) each of its leases as either an operating lease or a finance lease.

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. When a contract contains lease and non-lease components, the Group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. Rental income is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Leases that transfer substantially all the rewards and risks and rewards incidental to ownership of an underlying assets to the lessee are accounted for as finance leases.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Leases (applicable before 1 April 2019)

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessor, assets leased by the Group under operating leases are included in non-current assets, and rentals receivable under the operating leases are credited to the statement of profit or loss on the straight-line basis over the lease terms. Where the Group is the lessee, rentals payable under operating leases net of any incentives received from lessor are charged to the statement of profit or loss on the straight-line basis over the lease terms.

Investments and other financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of accounts receivable that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value, plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Accounts receivable that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under HKFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments and other financial assets (continued)

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in the statement of profit or loss when the asset is derecognised, modified or impaired.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

This category includes derivative instruments and equity investments which the Group had not irrevocably elected to classify at fair value through other comprehensive income. Dividends on equity investments classified as financial assets at fair value through profit or loss are also recognised as other income in the statement of profit or loss when the right of payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Impairment of financial assets

The Group recognises an allowance for expected credit losses (“**ECLs**”) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for accounts receivable and contract assets which apply the simplified approach as detailed below.

- Stage 1 — Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs
- Stage 2 — Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs
- Stage 3 — Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Impairment of financial assets (continued)

Simplified approach

For accounts receivable and contract assets that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, and payables, net of directly attributable transaction costs.

The Group's financial liabilities include accounts payable, other payables and certain accruals, amounts due to a non-controlling shareholder and a related company, convertible bonds, interest-bearing bank borrowings and lease liabilities.

Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss included financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities were classified as held for trading if they were incurred for the purpose of repurchasing in the near term. This category also included derivative financial instruments entered into by the Group that were not designated as hedging instruments in hedge relationships as defined by HKFRS 9. Separated embedded derivatives were also classified as held for trading unless they were designated as effective hedging instruments. Gains or losses on liabilities held for trading were recognised in the statement of profit or loss. The net fair value gain or loss recognised in the statement of profit or loss did not include any interest charged on these financial liabilities.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial liabilities (continued)

Subsequent measurement (continued)

Financial liabilities at fair value through profit or loss (continued)

Financial liabilities designated upon initial recognition as at fair value through profit or loss were designated at the initial date of recognition, and only if the criteria in HKFRS 9 were satisfied. Gains or losses on liabilities designated at fair value through profit or loss were recognised in the statement of profit or loss, except for the gains or losses arising from the Group's own credit risk which were presented in other comprehensive income with no subsequent reclassification to the statement of profit or loss. The net fair value gain or loss recognised in the statement of profit or loss did not include any interest charged on these financial liabilities.

Financial liabilities at amortised cost (loans and borrowings)

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

Convertible bonds

If the conversion option of convertible bonds exhibited characteristics of an embedded derivative, it was separated from its liability component. On initial recognition, the derivative component of the convertible bonds was measured at fair value and presented as part of derivative financial instruments. Any excess of proceeds over the amount initially recognised as the derivative component was recognised as the liability component. Transaction costs were apportioned between the liability and derivative components of the convertible bonds based on the allocation of proceeds to the liability and derivative components when the instruments were initially recognised. The portion of the transaction costs relating to the liability component was recognised initially as part of the liability. The portion relating to the derivative component was recognised immediately in the statement of profit or loss.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, which are not restricted as to use.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income tax (continued)

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profits will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Revenue recognition

Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue recognition (continued)

Revenue from contracts with customers (continued)

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer with a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

(a) Construction services

Revenue from the provision of construction services is recognised over time, using an input method to measure progress towards complete satisfaction of the service, because the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced. The input method recognises revenue based on the proportion of the actual costs incurred relative to the estimated total costs for satisfaction of the construction services.

Revenue from other sources

- (a) Realised fair value gain or loss on investment in securities, is recognised on the trade date basis, whilst unrealised fair value gain or loss on change in fair value is recognised at the end of the reporting period;
- (b) Dividend income is recognised when the shareholders' right to receive payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably;
- (c) Rental income is recognised on a time proportion basis over the lease terms; and
- (d) Interest income on loans receivable is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional. Contract assets are subject to impairment assessment, details of which are included in the accounting policies for impairment of financial assets.

Contract liabilities

A contract liability is recognised when a payment is received or a payment is due (whichever is earlier) from a customer before the Group transfers the related goods or services. Contract liabilities are recognised as revenue when the Group performs under the contract (i.e., transfer control of the related goods or services to the customer).

Share-based payments

The Company operates a share option scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments ("**equity-settled transactions**").

The cost of equity-settled transactions with employees for grants after 7 November 2002 is measured by reference to the fair value at the date at which they are granted. The fair value is determined by an external valuer using a binomial model, further details of which are given in note 30 to the financial statements.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Share-based payments (continued)

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of loss per share.

Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, which it is intended to compensate, are expensed.

Other employee benefits

Pension schemes

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the “**MPF Scheme**”) under the Mandatory Provident Fund Schemes Ordinance for those employees who are eligible to participate in the MPF Scheme. Contributions are made based on a percentage of the employees’ basic salaries and are charged to the statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group’s employer contributions vest fully with the employees when contributed into the MPF Scheme.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Other employee benefits (continued)

Pension schemes (continued)

The Group also operates a defined contribution retirement benefit scheme (the “**ORSO Scheme**”) under the Occupational Retirement Schemes Ordinance, for those employees who were eligible to participate. The ORSO Scheme operated in a similar way to the MPF Scheme, except that when an employee left the ORSO Scheme before his/her interest in the Group’s employer contributions vesting fully, the ongoing contributions payable by the Group were reduced by the relevant amount of the forfeited contributions. With effect from 1 December 2000, the Group has operated both schemes and those employees who are not eligible to participate in the ORSO Scheme are eligible to participate in the MPF Scheme.

The employees of the Group’s subsidiaries which operate in Mainland China are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a percentage of their payroll costs to the central pension scheme. The contributions are charged to the statement of profit or loss as they become payable in accordance with the rules of the central pension scheme.

Borrowing costs

Borrowing costs directly attributable to the acquisition or construction of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs capitalised. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

Foreign currencies

These financial statements are presented in Hong Kong dollars, which is the Company’s functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of profit or loss.

Notes to Financial Statements

31 March 2020

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Foreign currencies (continued)

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e. translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

The functional currencies of certain overseas subsidiaries are currencies other than the Hong Kong dollar. As at the end of the reporting period, the assets and liabilities of these entities are translated into Hong Kong dollars at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into Hong Kong dollars at the weighted average exchange rates for the year. The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

Revenue recognition for construction contracts

For the year ended 31 March 2020, the Group recognised revenue from construction contracting and related businesses amounting to HK\$626,366,000 (2019: HK\$651,102,000). The Group has recognised revenue from the provision of construction services over time, using an input method to measure the progress towards complete satisfaction of the service, because the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced. The input method recognises revenue based on the proportion of the actual costs incurred relative to the estimated total costs for satisfaction of the construction services. This involves the use of management judgements and estimation uncertainty, including estimating the progress towards completion of the services, scope of deliveries and services required, total contract costs incurred and forecasts in relation to costs to complete and profit margin.

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Provision for expected credit losses on accounts receivable and contract assets

The Group uses provision matrices to calculate ECLs for accounts receivable and contract assets. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography).

The provision matrices are initially based on the Group's historical observed default rates. The Group will calibrate the matrices to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic products) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of a customer's actual default in the future. The information about the ECLs on the Group's accounts receivable and contract assets is disclosed in notes 17 and 19 to the financial statements, respectively.

Notes to Financial Statements

31 March 2020

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

Estimation uncertainty (continued)

Estimation of fair value of investment properties

In the absence of current prices in an active market for similar properties, the Group considers information from a variety of sources, including:

- (a) current prices in an active market for properties of a different nature, condition or location, adjusted to reflect those differences;
- (b) recent prices of similar properties on less active markets, with adjustments to reflect any changes in economic conditions since the dates of the transactions that occurred at those prices; and
- (c) discounted cash flow projections based on reliable estimates of future cash flows, supported by the terms of any existing lease and other contracts and (when possible) by external evidence such as current market rents for similar properties in the same location and condition, and using discount rates that reflect current market assessments of the uncertainty in the amount and timing of the cash flows.

The carrying amount of investment properties at 31 March 2020 was HK\$8,250,000 (2019: HK\$19,520,000). Further details, including the key assumptions used for fair value measurement and a sensitivity analysis, are given in note 13 to the financial statements.

Estimates regarding the realisability of deferred tax assets

Estimating the amount for deferred tax assets arising from tax losses requires a process that involves determining appropriate provisions for taxation, forecasting future years' taxable income and assessing the ability to utilise tax benefits through future taxable profits. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. Further details of the unrecognised tax losses of the Group are set out in note 28 to the financial statements.

4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has four (2019: three) reportable operating segments as follows:

- (a) the construction business segment is engaged in construction contract works, as a main contractor, decoration, as well as the provision of electrical and mechanical engineering services;
- (b) the securities investment segment is engaged in investment in securities;
- (c) the property investment business segment is engaged in the holding of investment properties; and
- (d) the money lending business.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/loss, which is a measure of adjusted profit/loss before tax. The adjusted profit/loss before tax is measured consistently with the Group's loss before tax except that interest income included in "other income and gains", fair value change on derivative component of convertible bonds, finance costs, certain impairment of property, plant and equipment as well as head office and corporate expenses are excluded from such measurement.

Segment assets exclude other unallocated head office and corporate assets as these assets are managed on a group basis.

Segment liabilities exclude other unallocated head office and corporate liabilities as these liabilities are managed on a group basis.

Notes to Financial Statements

31 March 2020

4. OPERATING SEGMENT INFORMATION (CONTINUED)

Year ended 31 March 2020

	Construction business HK\$'000	Securities investment HK\$'000	Property investment HK\$'000	Money lending business HK\$'000	Total HK\$'000
Segment revenue (note 5)					
Income from external customers	626,366	737	370	53	627,526
Other income and gains	1,019	—	—	—	1,019
	627,385	737	370	53	628,545
Segment results					
Operating profit/(loss)	3,726	737	(850)	(28)	3,585
<i>Reconciliation:</i>					
Interest income					1,570
Impairment of property, plant and equipment					(1,993)
Unallocated expenses					(5,521)
Finance costs					(243)
Loss before tax					(2,602)
Segment assets	191,661	41,405	8,250	4,419	245,735
<i>Reconciliation:</i>					
Corporate and other unallocated assets					142,299
Total assets					388,034
Segment liabilities	281,150	—	215	201	281,566
<i>Reconciliation:</i>					
Corporate and other unallocated liabilities					9,441
Total liabilities					291,007
Other segment information:					
Fair value loss on investment properties	—	—	870	—	870
Reversal of impairment of accounts receivable	(219)	—	—	—	(219)
Gain on disposal of subsidiaries	—	—	(216)	—	(216)
Loss on disposal of items of property, plant and equipment	216	—	—	—	216
Impairment of property, plant and equipment	614	—	—	—	614
Impairment of loans receivable	—	—	—	20	20
Reversal of impairment of other receivables, net	(21)	—	—	—	(21)
Reversal of impairment of contract assets, net	(1,052)	—	—	—	(1,052)
Depreciation of property, plant and equipment	1,104	—	167	—	1,271
Amortisation of an intangible asset	—	—	—	11	11
Capital expenditure attributable to the reportable operating segments*	201	—	—	450	651

* Capital expenditure represents additions to property, plant and equipment, and an intangible asset.

Notes to Financial Statements

31 March 2020

4. OPERATING SEGMENT INFORMATION (CONTINUED)

Year ended 31 March 2019

	Construction business HK\$'000	Securities investment HK\$'000	Property investment HK\$'000	Total HK\$'000
Segment revenue (note 5)				
Income from external customers	651,102	(5,721)	454	645,835
Other income and gains	2,926	—	—	2,926
	654,028	(5,721)	454	648,761
Segment results				
Operating profit/(loss)	(12,962)	(5,721)	1,026	(17,657)
<i>Reconciliation:</i>				
Interest income				471
Fair value gain on the derivative component of convertible bonds				2,470
Unallocated expenses				(1,351)
Finance costs				(3,741)
Loss before tax				(19,808)
Segment assets				
	272,365	21,533	19,535	313,433
<i>Reconciliation:</i>				
Corporate and other unallocated assets				101,685
Total assets				415,118
Segment liabilities				
	269,090	—	192	269,282
<i>Reconciliation:</i>				
Corporate and other unallocated liabilities				46,123
Total liabilities				315,405
Other segment information:				
Fair value gain on investment properties	—	—	(767)	(767)
Loss on disposal of items of property, plant and equipment	62	—	—	62
Impairment of accounts receivable	1,190	—	—	1,190
Impairment of contract assets	4,334	—	—	4,334
Depreciation of property, plant and equipment	811	—	—	811
Capital expenditure attributable to the reportable operating segments*	184	—	18,753	18,937

* Capital expenditure represents additions to property, plant and equipment, and investment properties.

Notes to Financial Statements

31 March 2020

4. OPERATING SEGMENT INFORMATION (CONTINUED)

Geographical information

(a) Revenue from external customers

	2020 HK\$'000	2019 HK\$'000
Hong Kong	442,368	479,086
Mainland China	185,158	166,749
	627,526	645,835

The revenue information above is based on the locations of the operations.

(b) Non-current assets

	2020 HK\$'000	2019 HK\$'000
Hong Kong	46,859	42,042
Mainland China	796	71
	47,655	42,113

The non-current asset information above is based on the locations of the assets.

Information about a major customer

During the year, revenue of approximately HK\$182,686,000 (2019: HK\$168,640,000) was derived from sales to a single customer, including sales to a group of entities which are known to be under common control with that customer. For the purpose of identifying major customers, revenue derived from the securities investment segment is excluded.

Notes to Financial Statements

31 March 2020

5. REVENUE, OTHER INCOME AND GAINS

An analysis of revenue is as follows:

	2020 HK\$'000	2019 HK\$'000
Revenue from contracts with customers		
Income from the construction contracting and related businesses	626,366	651,102
Revenue from other sources		
Fair value gain/(loss) on financial assets at fair value through profit or loss, net	510	(5,723)
Dividend income from equity investments at fair value through profit or loss	1	2
Interest income on debt investments at fair value through profit or loss	226	—
Interest income on loans receivable	53	—
Gross rental income	370	454
	627,526	645,835

Revenue from contracts with customers

(i) Disaggregated revenue information

	2020 HK\$'000	2019 HK\$'000
Building construction works	190,072	163,239
Electrical and mechanical engineering works	104,252	161,570
Fitting-out works	332,042	326,293
Total revenue from contracts with customers transferred over time	626,366	651,102

Notes to Financial Statements

31 March 2020

5. REVENUE, OTHER INCOME AND GAINS (CONTINUED)

Revenue from contracts with customers (continued)

(i) Disaggregated revenue information (continued)

The following table shows the amounts of revenue recognised in the current reporting period that were included in the contract liabilities at the beginning of the reporting period:

	2020 HK\$'000	2019 HK\$'000
Construction services	116,432	100,231

(ii) Performance obligations

Information about the Group's performance obligations is summarised below:

Construction services

The performance obligation is satisfied over time as services are rendered and payment is generally due within 14 days to 90 days from the date of billing. A certain percentage of payment is retained by customers until the end of the retention period as the Group's entitlement to the final payment is conditional on the satisfaction of the service quality by the customers over a certain period as stipulated in the contracts.

The amounts of transaction prices allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at 31 March are as follows:

	2020 HK\$'000	2019 HK\$'000
Amounts expected to be recognised as revenue:		
Within one year	473,887	448,784
After one year	244,416	216,971
	718,303	665,755

The amounts of transaction prices allocated to the remaining performance obligations which are expected to be recognised as revenue after one year relate to construction services, of which the performance obligations are to be satisfied within two years. All the other amounts of transaction prices allocated to the remaining performance obligations are expected to be recognised as revenue within one year. The amounts disclosed above do not include variable consideration which is constrained.

Notes to Financial Statements

31 March 2020

5. REVENUE, OTHER INCOME AND GAINS (CONTINUED)

Other income and gains

An analysis of other income and gains is as follows:

	2020	2019
	HK\$'000	HK\$'000
Interest income	1,570	471
Government grants*	150	—
Bad debt recovery from a winding-up customer	—	2,528
Others	869	398
	2,589	3,397

* There are no unfulfilled conditions or contingencies relating to these grants.

Notes to Financial Statements

31 March 2020

6. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging/(crediting):

	Notes	2020 HK\$'000	2019 HK\$'000
Cost of construction contract		592,591	626,055
Auditors' remuneration		1,591	1,600
Depreciation of property, plant and equipment	12	1,271	811
Amortisation of an intangible asset	14	11	—
Minimum lease payments under operating leases on land and buildings		—	2,664
Lease payments not included in the measurement of lease liabilities		3,131	—
Rental income on investment properties		(370)	(454)
Less: Outgoings		39	22
Net rental income		(331)	(432)
Employee benefit expense (including directors' remuneration — note 8):			
Wages, salaries, bonuses and allowances		33,121	33,317
Pension scheme contributions*		927	926
Less: Amount included in cost of construction contract		(12,330)	(11,958)
		21,718	22,285
Impairment of financial and contract assets, net:			
Impairment of loans receivable [^]	16	20	—
Impairment/(reversal of impairment) of accounts receivable, net [^]	17	(219)	1,190
Reversal of impairment of other receivables, net [^]	18	(21)	—
Impairment/(reversal of impairment) of contract assets, net [^]	19	(1,052)	4,334
		(1,272)	5,524
Impairment of items of property, plant and equipment [^]	12	2,607	—
Gain on disposal of subsidiaries [^]	33	(216)	—
Loss on disposal of items of property, plant and equipment [^]		216	62
Fair value gain on the derivative component of convertible bonds [^]	26	—	(2,470)
Foreign exchange differences, net [^]		9	(44)

* At 31 March 2020, there were no forfeited contributions available to the Group to reduce contributions to the pension schemes in future years (2019: Nil).

[^] These amounts are included in "Other operating expenses, net" on the face of the consolidated statement of profit or loss.

Notes to Financial Statements

31 March 2020

7. FINANCE COSTS

An analysis of finance costs is as follows:

	2020 HK\$'000	2019 HK\$'000
Interest on lease liabilities (note 12)	36	—
Interest on interest-bearing bank borrowings	409	521
Interest on convertible bonds (note 26)	172	3,669
Less: Interest capitalised	(374)	(449)
	243	3,741

8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

Directors' and chief executive's remuneration for the year, disclosed pursuant to the GEM Listing Rules and the disclosure requirements of the Hong Kong Companies Ordinance, is as follows:

	2020 HK\$'000	2019 HK\$'000
Fees	929	600
Other emoluments:		
Salaries, bonuses and allowances	1,508	5,286
Pension scheme contributions	46	132
	2,483	6,018

Notes to Financial Statements

31 March 2020

8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (CONTINUED)

(a) Non-executive directors and independent non-executive directors

	Fees HK\$'000	Salaries, bonuses and allowances HK\$'000	Total remuneration HK\$'000
2020			
Independent non-executive directors:			
Mr. Lee Tho Siem (note (i))	40	—	40
Mr. Cheung Ting Kee (note (i))	40	—	40
Mr. Chan Ka Yin (note (i))	40	—	40
Mr. Lam Wai Hung (note (i))	81	—	81
Mr. Wong Yuk Lun Alan (note (i))	81	—	81
Ms. Au Shui Ming Anna (note (i))	81	—	81
	363	—	363
Non-executive directors:			
Mr. Tjia Boen Sien (note (i))	40	—	40
Mr. Ong King Keung (note (i))	40	—	40
	443	—	443
2019			
Independent non-executive directors:			
Mr. Lee Tho Siem (note (i))	120	—	120
Mr. Cheung Ting Kee (note (i))	120	—	120
Mr. Chan Ka Yin (note (i))	120	—	120
	360	—	360
Non-executive directors:			
Mr. Tjia Boen Sien (note (i))	120	—	120
Mr. Ong King Keung (note (i))	120	—	120
	600	—	600

There were no other emoluments payable to the non-executive directors and independent non-executive directors during the year (2019: Nil).

Notes to Financial Statements

31 March 2020

8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (CONTINUED)

(b) Executive directors

	Fees HK\$'000	Salaries, bonuses and allowances HK\$'000	Pension scheme contributions HK\$'000	Total remuneration HK\$'000
2020				
Mr. Keung Kwok Cheung ("Mr. Keung") (note (ii))	—	550	28	578
Mr. Kwok Koon Keung (note (ii))	—	362	6	368
Mr. Lo Wing Ling (note (ii))	—	366	6	372
Mr. Ong Chi King (note (ii))	—	230	6	236
Mr. Hung Kenneth (note (ii))	243	—	—	243
Ms. Lau Po Yee (note (ii))	243	—	—	243
	486	1,508	46	2,040
2019				
Mr. Keung Kwok Cheung ("Mr. Keung") (note (ii))	—	1,893	78	1,971
Mr. Kwok Koon Keung (note (ii))	—	1,245	18	1,263
Mr. Lo Wing Ling (note (ii))	—	1,336	18	1,354
Mr. Ong Chi King (note (ii))	—	812	18	830
	—	5,286	132	5,418

Notes:

- (i) On 29 July 2019, Mr. Lam Wai Hung, Mr. Wong Yuk Lun Alan and Ms. Au Shui Ming Anna were appointed as independent non-executive directors of the Company while Mr. Lee Tho Siem, Mr. Cheung Ting Kee and Mr. Chan Ka Yin resigned as independent non-executive directors of the Company. Mr. Tija Boen Sien and Mr. Ong King Keung also resigned as non-executive directors of the Company on the same day.
- (ii) On 29 July 2019, Mr. Hung Kenneth and Ms. Lau Po Yee were appointed as executive directors of the Company while Mr. Keung Kwok Cheung, Mr. Kwok Koon Keung, Mr. Lo Wing Ling and Mr. Ong Chi King resigned as executive directors of the Company.

There was no arrangement under which a director waived or agreed to waive any remuneration during the year (2019: Nil).

Notes to Financial Statements

31 March 2020

9. FIVE HIGHEST PAID EMPLOYEES AND SENIOR MANAGEMENT

The five highest paid employees during the year included three resigned directors and the chief executive for the period from 1 April 2019 to 29 July 2019 (2019: three directors and the chief executive), details of whose remuneration are set out in note 8 above. Details of the remuneration of the remaining five (including the abovementioned three resigned directors and the chief executive for the period from 29 July 2019 to 31 March 2020) (2019: two) non-director, highest paid employees who are neither a director nor chief executive of the Company are as follows:

	2020	2019
	HK\$'000	HK\$'000
Salaries, bonuses and allowances	6,379	2,153
Pension scheme contributions	220	96
	6,599	2,249

The number of non-director and non-chief executive highest paid employees whose remuneration fell within the following bands is as follows:

	Number of employees	
	2020	2019
Nil to HK\$1,000,000	—	—
HK\$1,000,001 to HK\$1,500,000	4	2
HK\$1,500,001 to HK\$2,000,000	1	—
	5	2

Other than the directors' and five highest paid employees' remuneration disclosed above, the amounts paid to the senior management as disclosed in the "biographical details of directors and senior management" section are as follows:

	2020	2019
	HK\$'000	HK\$'000
Salaries, bonuses, allowances and other benefits	1,232	1,710
Pension scheme contributions	18	36
	1,250	1,746

Notes to Financial Statements

31 March 2020

10. INCOME TAX

Hong Kong profits tax has been provided at the rate of 16.5% (2019: 16.5%) on the estimated assessable profits arising in Hong Kong during the year (i) except for one subsidiary of the Group which is a qualifying entity under the two-tiered profits tax rates regime effective from the year of assessment 2018/2019, and the first HK\$2,000,000 (2019: Nil) of assessable profits of this subsidiary is taxed at 8.25% and the remaining assessable profits are taxed at 16.5%; and (ii) unless the Group's subsidiaries did not generate any assessable profits arising in Hong Kong during the year or the Group's subsidiaries had available tax losses brought forward from previous years to offset the assessable profits generated during the year. Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the jurisdictions in which the Group operates.

	2020 HK\$'000	2019 HK\$'000
Current — Hong Kong		
Charge for the year	277	99
Current — Elsewhere		
Charge for the year	269	—
Deferred (note 28)	(832)	(185)
Total tax credit for the year	(286)	(86)

A reconciliation of the tax credit applicable to loss before tax at the statutory rate for the jurisdictions in which the Company and the majority of its subsidiaries are domiciled to the tax credit at the effective tax rate is as follows:

	2020 HK\$'000	2019 HK\$'000
Loss before tax	(2,602)	(19,808)
Tax at the statutory tax rate	(194)	(4,458)
Lower tax rate enacted by local authority	(165)	—
Income not subject to tax	(789)	(660)
Expenses not deductible for tax	904	1,480
Tax losses utilised from previous periods	(951)	(482)
Effect of withholding tax at 10% on the distributable profits of the Group's PRC subsidiaries	—	(22)
Tax losses and temporary differences not recognised	984	4,274
Others	(75)	(218)
Tax credit at the Group's effective rate of 11.0% (2019: 0.4%)	(286)	(86)

Notes to Financial Statements

31 March 2020

11. LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE COMPANY

The calculation of the basic loss per share amount is based on the loss for the year attributable to ordinary equity holders of the Company, and the weighted average number of ordinary shares of 1,000,000,000 (2019: 1,000,000,000) in issue during the year.

The calculation of the diluted loss per share amount is based on the loss for the year attributable to owners of the Company, adjusted to reflect the interest on convertible bonds and fair value gain on the derivative component of convertible bonds. The weighted average number of ordinary shares used in the calculation is the number of ordinary shares in issue during the year, as used in the basic loss per share calculation, and the weighted average number of ordinary shares assumed to have been issued at no consideration on the deemed exercise or conversion of all dilutive potential ordinary shares into ordinary shares.

The calculation of the basic and diluted loss per share amounts attributable to the owners of the Company is based on the following data:

	2020 HK\$'000	2019 HK\$'000
Loss		
Loss attributable to ordinary equity holders of the Company, used in the basic loss per share calculation	(3,216)	(14,917)
Interest on convertible bonds (note 7)	172	3,669
Fair value gain on the derivative component of convertible bonds (note 6)	—	(2,470)
Loss attributable to ordinary equity holders of the Company before the effect of convertible bonds	(3,044)	(13,718)
	2020	2019
Shares		
Weighted average number of ordinary shares in issue during the year used in the basic loss per share calculation	1,000,000,000	1,000,000,000
Effect of dilution — weighted average number of ordinary shares:		
Share options*	—	—
Convertible bonds**	5,079,452	103,000,000
	1,005,079,452	1,103,000,000

* The share options granted on 3 February 2016 had an anti-dilutive effect on the basic loss per share and have not been included in the diluted loss per share calculation for the year ended 31 March 2019.

** For the years ended 31 March 2020 and 31 March 2019, because the diluted loss per share amount is decreased when taking convertible bonds into account, the convertible bonds had an anti-dilutive effect on the basic loss per share for the year and were ignored in the calculation of diluted loss per share. Therefore, the diluted loss per share amount is based on the loss for the year of HK\$3,216,000 (2019: HK\$14,917,000), and the weighted average number of ordinary shares of 1,000,000,000 (2019: 1,000,000,000) in issue during the year.

Notes to Financial Statements

31 March 2020

12. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES

	Right-of-use assets				Owned assets							
	Leasehold land HK\$'000	Buildings HK\$'000	Office equipment HK\$'000	Total HK\$'000	Leasehold land and buildings/ Buildings HK\$'000	Leasehold improvements HK\$'000	Furniture and fixtures HK\$'000	Office equipment HK\$'000	Tools and equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000	Total HK\$'000
31 March 2020												
At 1 April 2019 (as originally presented),												
Cost or valuation	–	–	–	–	21,600	1,030	1,515	1,535	1,496	2,527	29,703	29,703
Accumulated depreciation	–	–	–	–	–	(955)	(1,427)	(1,260)	(1,458)	(2,010)	(7,110)	(7,110)
Net carrying amount	–	–	–	–	21,600	75	88	275	38	517	22,593	22,593
Effect of adoption of HKFRS 16 (notes (a) and (b))	15,400	445	–	15,845	(15,400)	–	–	–	–	–	(15,400)	445
At 1 April 2019 (as restated)	15,400	445	–	15,845	6,200	75	88	275	38	517	7,193	23,038
At 1 April 2019, net of accumulated depreciation	15,400	445	–	15,845	6,200	75	88	275	38	517	7,193	23,038
Additions	17,480	867	386	18,733	2,020	–	67	–	89	45	2,221	20,954
Disposals	–	–	–	–	–	–	(127)	(57)	(2)	(38)	(224)	(224)
Surplus/(deficit) on revaluation charged to other comprehensive income	(1,170)	–	–	(1,170)	273	–	–	–	–	–	273	(897)
Depreciation provided during the year	(300)	(290)	(51)	(641)	(470)	–	(17)	(60)	(11)	(72)	(630)	(1,271)
Impairment	(1,890)	(279)	(335)	(2,504)	(103)	–	–	–	–	–	(103)	(2,607)
Exchange realignment	–	–	–	–	–	(5)	(1)	(19)	–	(2)	(27)	(27)
At 31 March 2020	29,520	743	–	30,263	7,920	70	10	139	114	450	8,703	38,966
At 31 March 2020:												
Cost or valuation	32,880	1,312	386	34,578	8,220	1,025	137	218	125	560	10,285	44,863
Accumulated depreciation and impairment	(3,360)	(569)	(386)	(4,315)	(300)	(955)	(127)	(79)	(11)	(110)	(1,582)	(5,897)
Net carrying amount	29,520	743	–	30,263	7,920	70	10	139	114	450	8,703	38,966

Notes to Financial Statements

31 March 2020

12. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES (CONTINUED)

	Leasehold land and buildings HK\$'000	Leasehold improvements HK\$'000	Furniture and fixtures HK\$'000	Office equipment HK\$'000	Tools and equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
31 March 2019							
At 1 April 2018:							
Cost or valuation	19,400	1,120	1,506	1,973	1,520	2,578	28,097
Accumulated depreciation	—	(1,039)	(1,401)	(1,677)	(1,479)	(1,934)	(7,530)
Net carrying amount	19,400	81	105	296	41	644	20,567
At 1 April 2018, net of accumulated depreciation							
	19,400	81	105	296	41	644	20,567
Additions	—	—	9	164	11	—	184
Disposals	—	—	—	(61)	(1)	—	(62)
Surplus on revaluation	2,750	—	—	—	—	—	2,750
Depreciation provided during the year	(550)	—	(26)	(100)	(13)	(122)	(811)
Exchange realignment	—	(6)	—	(24)	—	(5)	(35)
At 31 March 2019	21,600	75	88	275	38	517	22,593
At 31 March 2019:							
Cost or valuation	21,600	1,030	1,515	1,535	1,496	2,527	29,703
Accumulated depreciation	—	(955)	(1,427)	(1,260)	(1,458)	(2,010)	(7,110)
Net carrying amount	21,600	75	88	275	38	517	22,593

Notes:

- (a) The Company's right-of-use of leasehold land represents prepaid lease payments. The leasehold land, together with the owned buildings, are held for own use. The leasehold land is held on lease terms expiring in 2047.
- (b) The Group leases certain of its office premises and office equipment used in its operations. Leases for these assets are negotiated for terms ranging from two to five years with no extension or termination options and all the lease payments are fixed.

Notes to Financial Statements

31 March 2020

12. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES (CONTINUED)

Maturity profile of lease liabilities as at 31 March 2020

	HK\$'000
Within one year	652
After one year but within five years	818
Lease liabilities (undiscounted)	1,470
Discount amount	(97)
Lease liabilities (discounted)	1,373
Current	618
Non-current	755

The weighted average incremental borrowing rate applied to the lease liabilities recognised at 31 March 2020 was 4.76%.

Movements of carrying amounts of lease liabilities for the year ended 31 March 2020

	HK\$'000
At 1 April 2019	445
New leases	1,253
Accretion of interest	36
Payments	(361)
At 31 March 2020	1,373

Notes to Financial Statements

31 March 2020

12. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES (CONTINUED)

Amounts recognised in the statement of profit or loss for the year ended 31 March 2020

	HK\$'000
Depreciation expense of right-of-use assets	641
Interest expense on lease liabilities	36
Impairment of right-of-use assets	2,504
Expense relating to short-term leases (included in administrative expenses)	3,131
	6,312

The Group had total cash outflows for leases of HK\$3,492,000 during the year ended 31 March 2020. The Group also had non-cash additions of right-of-use assets and lease liabilities of HK\$1,253,000 during the year ended 31 March 2020.

The Group's leasehold land and buildings were revalued individually at the end of the reporting period by Peak Vision Appraisals Limited, an independent professionally qualified valuer, at an aggregate open market value of HK\$37,440,000 (2019: HK\$21,600,000) based on their existing use. A revaluation deficit of HK\$897,000 (2019: surplus of HK\$2,750,000) resulting from the revaluation on the Group's land and building, before income tax effect of HK\$148,000 (2019: credit of HK\$454,000) has been charged (2019: credited) to other comprehensive income. An impairment loss of HK\$1,993,000 (2019: Nil) resulting from the revaluation on the Group's leasehold land and buildings was charged to profit or loss in the current year.

Had these land and buildings been carried at historical cost less accumulated depreciation and impairment, their carrying amount would have been approximately HK\$18,719,000 (2019: HK\$1,431,000).

As at 31 March 2020, leasehold land and buildings of the Group with an aggregate carrying amount of HK\$20,100,000 (2019: HK\$21,600,000) were pledged to secure certain banking facilities granted to the Group (note 27).

Each year, the Group appoints external valuers to be responsible for the external valuations of the Group's properties and has discussions with the valuers on the valuation assumptions and valuation results when the valuation is performed for annual financial reporting.

Notes to Financial Statements

31 March 2020

12. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES (CONTINUED)

Fair value hierarchy

The following table illustrates the fair value measurement hierarchy of the Group's properties held for own use:

	Fair value measurement as at 31 March 2020 using			
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Recurring fair value measurement for:				
Office premises*	—	—	17,340	17,340
Warehouse**	—	—	20,100	20,100
	—	—	37,440	37,440

	Fair value measurement as at 31 March 2019 using			
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Recurring fair value measurement for:				
Warehouse	—	—	21,600	21,600

* Included leasehold land in right-of-use assets of HK\$15,440,000 (2019: Nil).

** Included leasehold land in right-of-use assets of HK\$14,080,000 (2019: Nil).

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 (2019: Nil).

Notes to Financial Statements

31 March 2020

12. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES (CONTINUED)

Fair value hierarchy (continued)

Reconciliation of fair value measurements categorised within Level 3 of the fair value hierarchy:

	2020 HK\$'000	2019 HK\$'000
Carrying amount at beginning of year	21,600	19,400
Additions	19,500	—
Depreciation	(770)	(550)
Surplus/(deficit) on revaluation recognised in other comprehensive income	(897)	2,750
Deficit on revaluation recognised in profit or loss	(1,993)	—
Carrying amount at end of year	37,440	21,600

Below is a summary of the valuation technique used and the key input to the valuation of properties held for own use:

	Valuation technique	Significant unobservable input	Range (weighted average)	
			2020	2019
Office premises	Direct comparison approach	Market unit sale price (per square foot)	HK\$21,675	—
Warehouse	Direct comparison approach	Market unit sale price (per square foot)	HK\$4,043	HK\$4,340

The direct comparison approach

Under the direct comparison approach, fair value is estimated using the direct comparison method on the assumption of the sale of the property interest with the benefit of vacant possession and by making reference to comparable sales transactions as available in the market.

The valuation takes into account the characteristics of the properties, which include the location, size, shape, view, floor level, year of completion and other factors collectively, to arrive at the market price per square foot.

The key input was the market unit sale price per square foot, and a significant increase/(decrease) in the market price would result in a significant increase/(decrease) in the fair value of the properties.

Notes to Financial Statements

31 March 2020

13. INVESTMENT PROPERTIES

	2020	2019
	HK\$'000	HK\$'000
Carrying amount at beginning of year	19,520	—
Additions (from acquisition)	—	18,753
Net gain/(loss) from fair value adjustment	(870)	767
Disposal of subsidiaries (note 33)	(10,400)	—
Carrying amount at end of year	8,250	19,520

As at 31 March 2020, the Group's investment properties consisted of one (2019: two) commercial property in Hong Kong. The directors of the Company have determined that the investment property was commercial property, based on the nature, characteristics and risks of the property. The Group's investment property was revalued individually at the end of the reporting period based on valuation performed by Peak Vision Appraisals Limited, an independent professionally qualified valuer, at HK\$8,250,000 (2019: HK\$19,520,000). Each year, the Group appoints an external valuer to be responsible for the external valuation of the Group's properties and has discussions with the valuer on the valuation assumptions and valuation results when the valuation is performed for annual financial reporting.

As at 31 March 2020, the investment property is leased to third parties under operating leases, further summary details of which are included in note 35(a) to the financial statements.

Further particulars of the Group's investment properties are included on page 49.

Notes to Financial Statements

31 March 2020

13. INVESTMENT PROPERTIES (CONTINUED)

Fair value hierarchy

The following table illustrates the fair value measurement hierarchy of the Group's investment properties:

	Fair value measurement as at 31 March 2020 using			
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Recurring fair value measurement for:				
Commercial property	—	—	8,250	8,250

	Fair value measurement as at 31 March 2019 using			
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Recurring fair value measurement for:				
Commercial properties	—	—	19,520	19,520

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 (2019: Nil).

Reconciliation of fair value measurements categorised within Level 3 of the fair value hierarchy:

	Commercial properties	
	2020 HK\$'000	2019 HK\$'000
Carrying amount at beginning of year	19,520	—
Additions (from acquisition)	—	18,753
Disposal of subsidiaries (note 33)	(10,400)	—
Net gain/(loss) from a fair value adjustment recognised in profit or loss	(870)	767
Carrying amount at end of year	8,250	19,520

Notes to Financial Statements

31 March 2020

13. INVESTMENT PROPERTIES (CONTINUED)

Fair value hierarchy (continued)

Below is a summary of the valuation technique used and the key inputs to the valuation of investment properties:

Valuation technique	Significant unobservable inputs	Range (weighted average)	
		2020	2019
Commercial properties Investment approach	Estimated rental value (per square foot)	HK\$28.7	HK\$31.0 to HK\$34.5
	Term yield	3%	2.75%
	Reversionary yield	3.60%	3.00% to 3.50%

The investment approach

Under the investment method, fair value is estimated on the basis of capitalisation of existing rent receivable from the existing tenancies and the potential reversionary market rent of the properties.

The valuation takes into account the characteristics of the investment properties, which included the location, size, shape, view, floor level, year of completion and other factors collectively, to arrive at the estimated rental value and reversionary yield, while it takes into account the rental value generated from the existing lease term to arrive at the term yield.

The key input was the estimated rental value, term yield and reversionary yield, which a significant increase/(decrease) in these inputs would result in a significant increase/(decrease) in the fair value of the investment properties.

Notes to Financial Statements

31 March 2020

14. INTANGIBLE ASSET

	Money lenders licence HK\$'000
31 March 2020	
At 1 April 2018, 31 March 2019 and 1 April 2019:	
Cost	—
Accumulated amortisation	—
Net carrying amount	—
At 1 April 2019, net of accumulated amortisation	—
Addition	450
Amortisation provided during the year	(11)
At 31 March 2020, net of accumulated amortisation	439
At 31 March 2020:	
Cost	450
Accumulated amortisation	(11)
Net carrying amount	439

Notes to Financial Statements

31 March 2020

15. BALANCES WITH RELATED COMPANIES

In the prior year, all the balances with related companies were unsecured, interest-free and repayable on demand.

The particulars of amounts due from related companies are as follows:

Name	At	Maximum	At	Maximum	At
	31 March 2020 HK\$'000	amount outstanding during the year HK\$'000	31 March 2019 and 1 April 2019 HK\$'000	amount outstanding during the year HK\$'000	1 April 2018 HK\$'000
Excel Win Limited	—	1,413	1,413	1,413	1,413
Deson Development International Holdings Investment Limited	—	100	100	100	100
Asia Construction Holdings Limited	—	4,243	4,238	4,238	4,238
Peaceful Elite Limited (formerly known as Ach Sirlanka (PVT) Limited)	—	143	143	143	143
Grand On Enterprise Limited	—	10	8	19	19
	—		5,902		5,913

The above entities were no longer considered to be related companies upon the disposal of the entire equity interest in the Group by the Company's previous substantial shareholder on 18 June 2019.

16. LOANS RECEIVABLE

	2020 HK\$'000
Loans receivable	4,000
Impairment losses (stage 1)	(20)
	3,980

The Group's loans receivable, which arise from the money lending business of providing corporate loans and personal loans in Hong Kong, are denominated in Hong Kong dollars and the carrying amounts approximate to their fair values.

Loans receivable are loan granted to customers in the ordinary course of business. If collection of loans receivables is expected in one year or less, they are classified as current assets.

The loans receivable are unsecured, bear interest and are repayable with 1 year terms as agreed with the customers.

Notes to Financial Statements

31 March 2020

16. LOANS RECEIVABLE (CONTINUED)

The movement of the impairment of loans receivable is as follows:

	2020 HK\$'000
At beginning of year	—
Impairment loss (note 6)	20
At end of year	20

A maturity profile of the loans receivable as at the end of the reporting period, based on the maturity date, net of impairment allowance is as follows:

	2020 HK\$'000
Within one year	3,980

An ageing analysis of the loans receivable as at the end of the reporting period, based on the due date and net of impairment allowance, is as follows:

	2020 HK\$'000
Current	3,980

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns (i.e. by credit rating assessment of debtors). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Set out below is the information about the credit risk exposure on the Group's loans receivable using a provision matrix as at 31 March 2020:

	Current
Expected credit loss rate	0.5%
Gross carrying amount (HK\$'000)	4,000
Expected credit losses (HK\$'000)	20

Notes to Financial Statements

31 March 2020

17. ACCOUNTS RECEIVABLE

	2020 HK\$'000	2019 HK\$'000
Accounts receivable	76,092	77,272
Impairment	(14,147)	(14,787)
	61,945	62,485

The Group's trading terms with its customers are mainly on credit. The credit period granted to the customers ranges from 14 days to 90 days. Each customer has a maximum credit limit. The Group seeks to maintain strict control over its outstanding receivables. Overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's accounts receivable relate to a large number of diversified customers, there is no significant concentration of credit risk.

The Group does not hold any collateral or other credit enhancements over its accounts receivable balances. Accounts receivable are non-interest-bearing.

An ageing analysis of the accounts receivable as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

	2020 HK\$'000	2019 HK\$'000
Within 90 days	54,725	53,793
91 to 180 days	2,458	3,296
181 to 360 days	889	3,299
Over 360 days	3,873	2,097
	61,945	62,485

Notes to Financial Statements

31 March 2020

17. ACCOUNTS RECEIVABLE (CONTINUED)

The movements in the loss allowance for impairment of accounts receivable are as follows:

	2020 HK\$'000	2019 HK\$'000
At beginning of year	14,787	17,421
Impairment/(reversal of impairment) losses, net (note 6)	(219)	1,190
Amount written off as uncollectible	(11)	(3,315)
Exchange realignment	(410)	(509)
At end of year	14,147	14,787

An impairment analysis is performed at each reporting date using provision matrices to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns (i.e., by geographical region). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Set out below is the information about the credit risk exposure on the Group's accounts receivable using provision matrices:

As at 31 March 2020

	Current	Past due				Total
		Less than 90 days	91 to 180 days	181 to 360 days	Over 360 days	
Group A						
Expected credit loss rate	0.10%	1.51%	5.44%	34.28%	76.66%	9.25%
Gross carrying amount (HK\$'000)	37,635	15,996	1,709	563	6,830	62,733
Expected credit losses (HK\$'000)	38	242	93	193	5,236	5,802
Group B						
Expected credit loss rate	0.76%	2.74%	11.18%	53.12%	77.00%	62.47%
Gross carrying amount (HK\$'000)	919	475	948	1,107	9,910	13,359
Expected credit losses (HK\$'000)	7	13	106	588	7,631	8,345

Notes to Financial Statements

31 March 2020

17. ACCOUNTS RECEIVABLE (CONTINUED)

As at 31 March 2019

	Current	Past due				Total
		Less than 90 days	91 to 180 days	181 to 360 days	Over 360 days	
Group A						
Expected credit loss rate	0.11%	2.72%	4.09%	28.83%	70.36%	10.10%
Gross carrying amount (HK\$'000)	40,516	10,468	3,084	3,545	7,200	64,813
Expected credit losses (HK\$'000)	44	285	126	1,022	5,066	6,543
Group B						
Expected credit loss rate	0.43%	1.89%	12.00%	51.89%	89.59%	66.17%
Gross carrying amount (HK\$'000)	2,808	212	—	607	8,832	12,459
Expected credit losses (HK\$'000)	12	4	—	315	7,913	8,244

The Group categorised its customers by making reference to their geographical region into the following groups:

- Group A: Geographical region in Hong Kong
- Group B: Geographical region in the PRC

18. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	2020 HK\$'000	2019 HK\$'000
Deposits	684	765
Prepayments and other receivables	38,524	104,335
	39,208	105,100
Impairment allowance	(3,583)	(3,628)
	35,625	101,472

Notes to Financial Statements

31 March 2020

18. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES (CONTINUED)

Where applicable, an impairment analysis is performed at each reporting date by considering expected credit losses, which are estimated by applying a loss rate approach with reference to the historical loss record of the Group. The loss rate is adjusted to reflect the current conditions and forecasts of future economic conditions, as appropriate.

Except for certain prepayments against which impairment has been made, the remaining assets are neither past due nor impaired. The financial assets included in the above net balances relate to receivables for which there was no recent history of default.

The movements in the impairment allowance are as follows:

	2020	2019
	HK\$'000	HK\$'000
At beginning of year	3,628	3,656
Reversal of impairment, net (note 6)	(21)	—
Exchange realignment	(24)	(28)
At end of year	3,583	3,628

Included in the above impairment allowance for other prepayments is a provision for individual prepayments that were not expected to be recovered. The Group does not hold any collateral or other credit enhancements over these balances.

19. CONTRACT ASSETS

	Notes	31 March 2020	31 March 2019	1 April 2018
		HK\$'000	HK\$'000	HK\$'000
Unbilled revenue	(a)	35,973	22,493	56,675
Retention money receivables	(b)	49,006	61,769	55,116
Impairment		84,979	84,262	111,791
		(3,164)	(4,334)	—
		81,815	79,928	111,791

Notes to Financial Statements

31 March 2020

19. CONTRACT ASSETS (CONTINUED)

Notes:

- (a) Unbilled revenue is initially recognised for revenue earned from the provision of construction services as the receipt of consideration is conditional on successful completion of construction. Upon completion of construction and acceptance by the customer, the amounts recognised as unbilled revenue are reclassified to accounts receivable.
- (b) Retention money receivables are part of the consideration that the customers retain which is payable on successful completion of the contracts in order to provide the customers with assurance that the Group will complete its obligation satisfactorily under the contracts, rather than to provide financing to the customers.

During the year ended 31 March 2020, HK\$3,164,000 (2019: HK\$4,334,000) was recognised as an allowance for expected credit losses on contract assets. The Group's trading terms and credit policy with customers are disclosed in note 17 to the financial statements.

The contract assets are expected to be recovered or settled within 2 years upon completion of services and acceptance by the customer.

The movements in the loss allowance for impairment of contract assets are as follows:

	2020 HK\$'000	2019 HK\$'000
At beginning of year	4,334	—
Impairment/(reversal of impairment) losses, net (note 6)	(1,052)	4,334
Exchange realignment	(118)	—
At end of year	3,164	4,334

An impairment analysis is performed at each reporting date using provision matrices to measure expected credit losses. The provision rates for the measurement of the expected credit losses of the contract assets are based on those of the accounts receivable as the contract assets and the accounts receivable are from the same customer bases. The provision rates of contract assets are based on days past due of accounts receivable for groupings of various customer segments with similar loss patterns (i.e., by geographical region). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Notes to Financial Statements

31 March 2020

19. CONTRACT ASSETS (CONTINUED)

Set out below is the information about the credit risk exposure on the Group's contract assets using provision matrices:

	2020	2019
Group A		
Expected credit loss rate	3.7%	3.6%
	HK\$'000	HK\$'000
Gross carrying amount	58,897	65,787
Expected credit losses	2,165	2,357
Group B		
Expected credit loss rate	3.8%	10.7%
	HK\$'000	HK\$'000
Gross carrying amount	26,082	18,475
Expected credit losses	999	1,977

The Group categorised its customers by making reference to their geographical region into the following groups:

- Group A: Geographical region in Hong Kong
- Group B: Geographical region in the PRC

20. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	2020 HK\$'000	2019 HK\$'000
Listed equity investments, at fair value	25,162	21,533
Unlisted debt investments, at fair value	7,064	—
	32,226	21,533

The above equity investments were classified as financial assets at fair value through profit or loss as they were held for trading.

The above unlisted debt investments were mandatorily classified as financial assets at fair value through profit or loss as their contractual cash flows are not solely payments of principal and interest.

The fair value of the Group's short-term investments at the date of approval of these financial statements was approximately HK\$34,061,000.

Notes to Financial Statements

31 March 2020

21. CASH AND CASH EQUIVALENTS AND PLEDGED DEPOSITS

	2020 HK\$'000	2019 HK\$'000
Cash and bank balances	27,757	29,827
Time deposits	97,006	71,828
	124,763	101,655
Less: Pledged deposits for banking facilities (note 27)	(17,074)	(26,328)
Cash and cash equivalents	107,689	75,327

At the end of the reporting period, the aggregate cash and bank balances and deposits of the Group denominated in Renminbi (“RMB”) amounted to approximately HK\$13,909,000 (2019: approximately HK\$9,531,000). The RMB is not freely convertible into other currencies, however, under Mainland China’s Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default.

22. ACCOUNTS PAYABLE

An ageing analysis of the accounts payable as at the end of the reporting period, based on the invoice date, is as follows:

	2020 HK\$'000	2019 HK\$'000
Within 90 days	7,245	5,426
91 to 180 days	9,842	10,187
181 to 360 days	15,444	525
Over 360 days	18,028	17,422
	50,559	33,560

Accounts payable are non-interest-bearing and are normally settled on 30-day terms.

Notes to Financial Statements

31 March 2020

23. OTHER PAYABLES AND ACCRUALS

	2020 HK\$'000	2019 HK\$'000
Other payables	46,604	53,164
Accruals	17,828	7,404
	64,432	60,568

Other payables are non-interest-bearing and are either settled on 30-day terms or repayable on demand.

24. CONTRACT LIABILITIES

Details of contract liabilities are as follows:

	31 March 2020 HK\$'000	31 March 2019 HK\$'000	1 April 2018 HK\$'000
Short-term advances received from customers			
Construction services	163,702	173,640	132,782

Contract liabilities include short-term advances received to deliver construction services. The decrease in contract liabilities in 2020 was mainly due to the decrease in short-term advances received from customers in relation to the provision of construction services at the end of the year.

25. DUE TO A NON-CONTROLLING SHAREHOLDER

The amount due to a non-controlling shareholder is unsecured, interest-free and repayable on demand.

26. CONVERTIBLE BONDS

On 18 April 2016, the Group issued 2% convertible bonds with a nominal value of HK\$30,900,000. The bonds were convertible at the option of the bondholders into ordinary shares in the period commencing on 12 months from the issuance date of these convertible bonds and expiring on the date which was seven days preceding 19 April 2019 on the basis of HK\$0.3 per conversion share, subject to adjustments. Any convertible bonds not converted would be redeemed on 18 April 2019 at the nominal value. The convertible bonds carried interest at a rate of 2% per annum, which was payable annually in arrears on 19 April.

Notes to Financial Statements

31 March 2020

26. CONVERTIBLE BONDS (CONTINUED)

The proceeds from the issuance of the convertible bonds of HK\$30,900,000 were split into liability and derivative components on the issuance date. Upon the issuance of the convertible bonds, the fair value of the derivative component was determined using an option pricing model and this amount was carried as a derivative component of the liability until extinguished on conversion or redemption. The remainder of the proceeds was allocated to the liability component and was carried as a liability on the amortised cost basis until extinguished on conversion or redemption. The derivative component was measured at fair value on the issue date and any subsequent changes in fair value of the derivative component as at the end of the reporting period were recognised in profit or loss.

As at 31 March 2019, the fair value of the derivative component was determined based on the valuation performed by Peak Vision Appraisals Limited, an independent qualified professional valuer, using the applicable option pricing model.

The movements of the liability component and the derivative component of the convertible bonds are as follows:

	Liability component HK\$000	Derivative component HK\$000	Total HK\$000
At 1 April 2018	28,295	2,470	30,765
Interest paid	(618)	—	(618)
Interest expense (note 7)	3,669	—	3,669
Fair value adjustment (note 6)	—	(2,470)	(2,470)
At 31 March 2019 and 1 April 2019	31,346	—	31,346
Interest paid	(618)	—	(618)
Interest expense (note 7)	172	—	172
Redemption	(30,900)	—	(30,900)
At 31 March 2020	—	—	—

During the year, the convertible bonds were fully redeemed by the Group on 18 April 2019.

Notes to Financial Statements

31 March 2020

27. INTEREST-BEARING BANK BORROWINGS

	2020			2019		
	Contractual interest rate (%)	Maturity	HK\$'000	Contractual interest rate (%)	Maturity	HK\$'000
Current						
Bank overdrafts — secured	Prime rate (note) +0.75 to 2.00	—	1,199	Prime rate (note) +0.75 to 2.00	—	335
Trust receipt loans — secured	Hong Kong Interbank Offered Rate (“HIBOR”) +2.75	2020–2021	5,933	Prime rate (note) +0.875 to 2.75	2019–2020	11,765
			7,132			12,100
					2020	2019
					HK\$'000	HK\$'000
Analysed into:						
Bank overdrafts and trust receipt loans repayable within one year or on demand					7,132	12,100

Note: The rates represent the prevailing prime lending rates used by the respective banks in Hong Kong.

The carrying amounts of these bank borrowings approximate to their fair values as at the end of the reporting period. The fair value of bank borrowings has been calculated by discounting the expected future cash flows at the prevailing interest rates.

All borrowings are in Hong Kong dollars.

The Group's banking facilities are secured by:

- (i) the pledge of the Group's leasehold land and buildings situated in Hong Kong of HK\$20,100,000 (2019: HK\$21,600,000) (note 12); and
- (ii) the pledge of the Group's deposits of HK\$17,074,000 (2019: HK\$26,328,000) (note 21).

Notes to Financial Statements

31 March 2020

28. DEFERRED TAX LIABILITIES

The movements in deferred tax liabilities during the year are as follows:

	Decelerated tax depreciation HK\$'000	Revaluation of properties HK\$'000	Withholding taxes HK\$'000	Total HK\$'000
At 1 April 2018	(2,347)	3,453	22	1,128
Deferred tax charged/(credited) to the statement of profit or loss during the year (note 10)	(290)	127	(22)	(185)
Deferred tax charged to the statement of comprehensive income during the year	—	454	—	454
At 31 March 2019 and 1 April 2019	(2,637)	4,034	—	1,397
Deferred tax credited to the statement of profit or loss during the year (note 10)	(766)	(66)	—	(832)
Deferred tax credited to the statement of comprehensive income during the year	—	(148)	—	(148)
Disposal of subsidiaries (note 33)	—	(17)	—	(17)
At 31 March 2020	(3,403)	3,803	—	400

The Group has estimated tax losses arising in Hong Kong of approximately HK\$408,102,000 (2019: HK\$414,431,000) that are available for offsetting against future taxable profits of the companies in which the losses arose. The Group has tax losses arising in Mainland China of approximately HK\$19,703,029 (2019: HK\$6,587,000) that will expire in one to five years for offsetting against future taxable profits of the companies in which the losses arose.

Pursuant to the PRC Corporate Income Tax Law, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in Mainland China.

The requirement is effective from 1 January 2008 and applies to earnings after 31 December 2007. A lower withholding tax rate may be applied if there is a tax treaty between Mainland China and the jurisdiction of the foreign investors. For the Group, the applicable rate is 5% or 10%. The Group is therefore liable for withholding taxes on dividends distributed by those subsidiaries established in Mainland China in respect of earnings generated from 1 January 2008.

There are no income tax consequences attaching to the payment of dividends by the Company to its shareholders.

Deferred tax assets have not been recognised in respect of these losses as they have arisen in subsidiaries that have been loss-making for some time and in the opinion of the directors of the Company, it is not considered probable that taxable profit will be available against which the tax losses can be utilised.

Notes to Financial Statements

31 March 2020

29. SHARE CAPITAL

Shares

	2020 HK\$'000	2019 HK\$'000
Authorised:		
4,000,000,000 ordinary shares of HK\$0.025 each	100,000	100,000
Issued and fully paid:		
1,000,000,000 ordinary shares of HK\$0.025 each	25,000	25,000

Share options

Details of the Company's share option scheme and the share options issued under the scheme are included in note 30 to the financial statements.

30. SHARE OPTION SCHEME

The Company operates a share option scheme (the "**Scheme**") for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Eligible participants of the Scheme include any full-time or part-time employees, executives, officers or directors (including independent non-executive directors) of any member of the Group. The Scheme became effective on 10 August 2015 and, unless otherwise cancelled or amended, will remain in force for 10 years from that date.

The maximum number of unexercised share options currently permitted to be granted under the Scheme is an amount equivalent, upon their exercise, to 10% of the shares of the Company in issue at any time. The maximum number of shares issuable under share options to each eligible participant in the Scheme within any 12-month period is limited to 1% of the shares of the Company in issue at any time. Any further grant of share options in excess of this limit is subject to shareholders' approval in a general meeting.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors. In addition, any share options granted to a substantial shareholder or an independent non-executive director of the Company, or to any of their associates, in excess of 0.1% of the shares of the Company in issue at any time or with an aggregate value (based on the price of the Company's shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

The offer of a grant of share options may be accepted within 30 days from the date of offer, upon payment of a nominal consideration of HK\$1 in total by the grantee. An option may be exercised under the Scheme at any time during a period not exceeding 10 years after the date when the option is granted and will expire on the last day of such period.

Notes to Financial Statements

31 March 2020

30. SHARE OPTION SCHEME (CONTINUED)

The exercise price of share options is determinable by the directors, but may not be less than the higher of (i) The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) closing price of the Company’s shares on the date of offer of the share options; and (ii) the average Stock Exchange closing price of the Company’s shares for the five trading days immediately preceding the date of offer.

Share options do not confer rights on the holders to dividends or to vote at shareholders’ meetings.

In the prior year, the following share options were outstanding under the Scheme during that year:

	2019 Weighted average exercise price HK\$ per share	Number of options '000
At beginning of year	0.28	18,000*
Expired during the year	(0.28)	(18,000)
At end of year	—	—

* These share options had an exercise price of HK\$0.28 per share which was subject to adjustment in the case of rights or bonus issues, or other similar changes in the Company’s share capital.

During the year, no share options were granted (2019: Nil) and there were no share options outstanding under the Scheme during the year. In the prior year, 18,000,000 share options were lapsed during that year and share option reserve of HK\$1,183,000 was transferred to retained profits accordingly.

31. RESERVES

The amounts of the Group’s reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity on page 60 of the financial statements.

Notes to Financial Statements

31 March 2020

32. PARTLY-OWNED SUBSIDIARY WITH MATERIAL NON-CONTROLLING INTERESTS

Details of the Group's subsidiary that has material non-controlling interests are set out below:

	2020	2019
Percentage of equity interest held by non-controlling interests:		
Beijing Chang-de	40%	40%
	2020	2019
	HK\$'000	HK\$'000
Profit/(loss) for the year allocated to non-controlling interests:		
Beijing Chang-de	902	(4,801)
Accumulated balances of non-controlling interests at the reporting dates:		
Beijing Chang-de	(7,820)	(9,277)

The following tables illustrate the summarised unaudited financial information of Beijing Chang-de. The amounts disclosed are before any inter-company eliminations:

	2020	2019
	HK\$'000	HK\$'000
Revenue	183,916	157,969
Total expenses	(181,660)	(169,972)
Profit/(loss) for the year	2,256	(12,003)
Total comprehensive income/(loss) for the year	3,643	(11,263)
Current assets	46,443	32,965
Non-current assets	792	65
Current liabilities	(66,526)	(56,223)
Non-current liabilities	(260)	—
Net cash flows from/(used in) operating activities	6,253	(918)
Net cash flows used in investing activities	(745)	(81)
Net increase/(decrease) in cash and cash equivalents	5,508	(999)

Notes to Financial Statements

31 March 2020

33. DISPOSAL OF SUBSIDIARIES

	2020 HK\$'000
Net assets disposed of:	
Investment property (note 13)	10,400
Other deposits	2
Deferred tax liabilities (note 28)	(17)
Other payables	(1)
	10,384
Gain on disposal of subsidiaries (note 6)	216
	10,600
Satisfied by:	
Cash and cash equivalents	10,600

An analysis of the net inflow of cash and cash equivalents in respect of the disposal of subsidiaries is as follows:

	2020 HK\$'000
Cash consideration and net inflow of cash and cash equivalents in respect of the disposal of subsidiaries	10,600

Notes to Financial Statements

31 March 2020

34. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Major non-cash transactions

During the year, the Group had non-cash additions to right-of-use assets and lease liabilities of HK\$1,253,000, in respect of lease arrangements for properties and office equipment (2019: Nil).

(b) Changes in liabilities arising from financing activities

	Trust receipt loans HK\$'000	Lease liabilities HK\$'000	Liability component of convertible bonds HK\$'000
At 1 April 2018	4,871	—	28,295
Changes from financing cash flows	6,894	—	—
Interest expense (note 7)	—	—	3,669
Interest paid classified as operating cash flows (note 26)	—	—	(618)
At 31 March 2019	11,765	—	31,346
Effect of adoption of HKFRS 16	—	445	—
At 1 April 2019 (restated)	11,765	445	31,346
New leases	—	1,253	—
Changes from financing cash flows	(5,832)	(325)	(30,900)
Interest expense (note 7)	—	36	172
Interest paid classified as operating cash flows (note 26)	—	(36)	(618)
At 31 March 2020	5,933	1,373	—

(c) Total cash outflow for leases

	2020 HK\$'000
Within operating activities	(36)
Within financing activities	(325)
	(361)

Notes to Financial Statements

31 March 2020

35. LEASE ARRANGEMENTS

(a) As lessor

The Group leased its investment properties (note 13 to the financial statements) under operating lease arrangements, with lease negotiated for terms of two years. The terms of the lease generally also require the tenants to pay security deposits and provide for periodic rent adjustments according to the then prevailing market conditions.

At 31 March 2020, the Group had total future minimum lease receivables under non-cancellable operating leases with its tenants falling due as follows:

	2020 HK\$'000	2019 HK\$'000
Within one year	20	552
In the second to fifth years, inclusive	—	98
	20	650

(b) As lessee

The Group leased certain of its office properties under operating lease arrangements, with leases negotiated for terms ranging from one to five years.

As at 31 March 2019, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	2019 HK\$'000
Within one year	3,309
In the second to fifth years, inclusive	213
	3,522

Notes to Financial Statements

31 March 2020

36. RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions and balances detailed elsewhere in these financial statements, the Group had the following material transactions with related parties in accordance with HKAS 24 *Related Party Disclosures* during the year:

	Notes	2020 HK\$'000	2019 HK\$'000
Management fees received from a subsidiary of the Company's previous substantial shareholder	(i)	21	110
Rental expenses paid to a subsidiary of the Company's previous substantial shareholder	(ii)	543	1,716
Income from construction contracting and related services received from an associate of the Company's previous substantial shareholder	(iii)	—	6,603

The above related party transactions for the year ended 31 March 2020 covered the period from 1 April to 18 June 2019, as the above subsidiaries and associate of the Company's previous substantial shareholder were no longer considered to be related parties upon the disposal of the entire equity interest in the Group by the Company's previous substantial shareholder on 18 June 2019.

Notes:

- (i) The management fees received were charged by reference to actual costs incurred for the services provided by Deson Development International Holdings Limited.
- (ii) Rental expenses were charged by a subsidiary, namely Grand On Enterprise Limited, of the Company's substantial shareholder, at HK\$209,000 (2019: HK\$143,000) per month.
- (iii) In the prior year, the construction contracting and related service fee was charged in accordance with the service agreement as mutually agreed between the parties.
- (b) Outstanding balances with related parties:
- (i) Details of the Group's balance with a non-controlling shareholder as at the end of the reporting period are included in note 25 to the financial statements.
- (ii) In the prior year, details of the Group's balances with its related companies as at the end of the reporting period are included in note 15 to the financial statements.
- (c) Compensation of key management personnel of the Group:

The key management personnel of the Group are the directors of the Company. Details of their remuneration are disclosed in note 8 to the financial statements.

The related party transactions in respect of items (a)(i) and (a)(ii) and item (a)(iii) above also constitute continuing connected transactions and connected transactions, respectively as defined in Chapter 20 of the GEM Listing Rules.

Notes to Financial Statements

31 March 2020

37. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

Financial assets

	Financial assets at fair value through profit or loss mandatory assigned as such	
	2020 HK\$'000	2019 HK\$'000
Financial assets at fair value through profit or loss (note 20)	32,226	21,533
	Financial assets at amortised cost	
	2020 HK\$'000	2019 HK\$'000
Due from related companies	—	5,902
Loans receivable	3,980	—
Accounts receivable	61,945	62,485
Financial assets included in prepayments, deposits and other receivables	15,304	69,872
Pledged deposits	17,074	26,328
Cash and cash equivalents	107,689	75,327
	205,992	239,914

Notes to Financial Statements

31 March 2020

37. FINANCIAL INSTRUMENTS BY CATEGORY (CONTINUED)

Financial liabilities

	Financial liabilities at amortised cost	
	2020 HK\$'000	2019 HK\$'000
Accounts payable	50,559	33,560
Financial liabilities included in other payables and accruals	61,479	58,433
Due to a non-controlling shareholder	1,500	1,500
Due to a related company	—	14
Interest-bearing bank borrowings	7,132	12,100
Lease liabilities	1,373	—
Liability component of convertible bonds	—	31,346
	122,043	136,953

38. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

	Carrying amounts		Fair values	
	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000
Financial assets				
Financial assets at fair value through profit or loss (note 20)	32,226	21,533	32,226	21,533
Financial liabilities				
Liability component of convertible bonds	—	31,346	—	31,462

Management has assessed that the fair values of cash and cash equivalents, pledged deposits, loans receivable, accounts receivable, accounts payable, financial assets included in prepayments, deposits and other receivables, financial liabilities included in other payables and accruals, interest-bearing bank borrowings, and balances with a non-controlling shareholder and a related company approximate to their carrying amounts largely due to the short term maturities of these instruments.

Notes to Financial Statements

31 March 2020

38. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

The fair value of listed equity investments is based on quoted market prices. The fair value of unlisted debt investments is based on the prices quoted by the fund administrators.

In the prior year, the fair value of the liability component of the convertible bonds was estimated by discounting the expected future cash flows using an equivalent market interest rate for a similar convertible bond with consideration of the Group's own non-performance risk. The fair value of the derivative component of the convertible bonds was estimated using a valuation technique of binomial model that incorporated various market unobservable or observable inputs including risk-free rate, volatility, liquidity discount and risky discount rate. The directors of the Company believed that the estimated fair value resulting from the valuation technique, which was recorded in the statement of financial position, and the related changes in fair value, which were recorded in profit or loss, were reasonable, and that it was the most appropriate value at the end of the reporting period.

The Group's corporate finance team headed by the financial controller is responsible for determining the policies and procedures for the fair value measurement of financial instruments. The corporate finance team reports directly to the directors. At each reporting date, the corporate finance team analyses the movements in the values of financial instruments and determines the major inputs applied in the valuation. The valuation is reviewed and approved by the directors.

Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

Assets measured at fair value:

As at 31 March 2020

	Fair value measurement using			Total HK\$'000
	Quoted prices in active markets (Level 1) HK\$'000	Significant observable inputs (Level 2) HK\$'000	Significant unobservable inputs (Level 3) HK\$'000	
Financial assets at fair value through profit or loss				
— Listed equity investments	25,162	—	—	25,162
— Unlisted debt investments	—	7,064	—	7,064
	25,162	7,064	—	32,226

Notes to Financial Statements

31 March 2020

38. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

Fair value hierarchy (continued)

Assets measured at fair value: (continued)

As at 31 March 2019

	Fair value measurement using			Total HK\$'000
	Quoted prices in active markets (Level 1) HK\$'000	Significant observable inputs (Level 2) HK\$'000	Significant unobservable inputs (Level 3) HK\$'000	
Financial assets at fair value through profit or loss				
– Listed equity investments	21,533	–	–	21,533

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for both financial assets and financial liabilities (2019: Nil).

Liabilities for which fair value are disclosed as at 31 March 2019:

As at 31 March 2019

	Fair value measurement using			Total HK\$'000
	Quoted prices in active markets (Level 1) HK\$'000	Significant observable inputs (Level 2) HK\$'000	Significant unobservable inputs (Level 3) HK\$'000	
Liability component of convertible bonds	–	–	31,462	31,462

Notes to Financial Statements

31 March 2020

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise interest-bearing bank borrowings, balances with related companies and a non-controlling shareholder, cash and cash equivalents and pledged deposits. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as financial assets at fair value through profit or loss, loans receivable, accounts receivable, accounts payable, deposits and other receivables, lease liabilities and other payables and accruals which arise directly from its operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The board reviews and agrees policies for managing each of these risks and they are summarised below.

Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's debt obligations with floating interest rates in Hong Kong.

The interest rates and terms of repayment of interest-bearing bank borrowings are disclosed in note 27 to the financial statements. Other financial assets and liabilities of the Group do not have material interest rate risk. Interest-bearing bank loans and overdrafts, cash and bank balances, and short term deposits are stated at cost and are not revalued on a periodic basis. Floating-rate interest income and expenses are charged to the consolidated statement of profit or loss as incurred.

The nominal interest rates of the financial instruments approximate to their respective effective interest rates.

	Increase/ (decrease) in basis points	Decrease/ (increase) in loss before tax HK\$'000	Increase/ (decrease) in equity* HK\$'000
2020			
Hong Kong dollar	100	(91)	—
Hong Kong dollar	(100)	91	—
2019			
Hong Kong dollar	100	(136)	—
Hong Kong dollar	(100)	136	—

* Excluding retained profits

Notes to Financial Statements

31 March 2020

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Foreign currency risk

The monetary assets and transactions of certain subsidiaries of the Group are principally denominated in foreign currencies, which expose the Group to foreign currency risk. The Group currently has no particular hedging vehicles to hedge its exposure to foreign exchange risk. It is the Group's policy to monitor foreign exchange exposure and to make use of appropriate hedging measures when required.

The following table demonstrates the sensitivity at the end of the reporting period to a reasonably possible change in the RMB exchange rate, with all other variables held constant, of the Group's results before tax and the Group's equity (due to changes in the fair value of monetary assets and liabilities).

	Increase/ (decrease) in RMB rate %	Decrease/ (increase) in loss before tax HK\$'000	Increase/ (decrease) in equity* HK\$'000
2020			
If the Hong Kong dollar weakens against RMB	5	1,398	—
If the Hong Kong dollar strengthens against RMB	(5)	(1,398)	—
2019			
If the Hong Kong dollar weakens against RMB	5	849	—
If the Hong Kong dollar strengthens against RMB	(5)	(849)	—

* Excluding retained profits

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Credit risk

The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant.

Maximum exposure and year-end staging

The table below shows the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 March. The amounts presented are gross carrying amounts for financial assets.

As at 31 March 2020

	12-month ECLs		Lifetime ECLs		Total HK\$'000
	Stage 1 HK\$'000	Stage 2 HK\$'000	Stage 3 HK\$'000	Simplified approach HK\$'000	
Loans receivable*	4,000	—	—	—	4,000
Accounts receivable*	—	—	—	76,092	76,092
Contract assets*	—	—	—	84,979	84,979
Financial assets included in prepayments, deposits and other receivables					
— Normal**	15,304	—	—	—	15,304
Pledged deposits					
— Not yet past due	17,074	—	—	—	17,074
Cash and cash equivalents					
— Not yet past due	107,689	—	—	—	107,689
	144,067	—	—	161,071	305,138

Notes to Financial Statements

31 March 2020

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Credit risk (continued)

Maximum exposure and year-end staging (continued)

As at 31 March 2019

	12-month	Lifetime ECLs			Total
	ECLs	ECLs			
	Stage 1	Stage 2	Stage 3	Simplified	
	HK\$'000	HK\$'000	HK\$'000	approach	HK\$'000
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Due from related companies	5,902	—	—	—	5,902
Accounts receivable*	—	—	—	77,272	77,272
Contract assets*	—	—	—	84,262	84,262
Financial assets included in prepayments, deposits and other receivables					
— Normal**	69,872	—	—	—	69,872
Pledged deposits					
— Not yet past due	26,328	—	—	—	26,328
Cash and cash equivalents					
— Not yet past due	75,327	—	—	—	75,327
	177,429	—	—	161,534	338,963

* For loans receivable, accounts receivable and contract assets to which the Group applies the simplified approach for impairment, information based on the provision matrices is disclosed in notes 16, 17 and 19 to the financial statements, respectively.

** The credit quality of the financial assets included in prepayments, deposits and other receivables is considered to be "normal" when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition. Otherwise, the credit quality of the financial assets is considered to be "doubtful".

Notes to Financial Statements

31 March 2020

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Liquidity risk

The Group monitors its risk to a shortage of funds using a recurring liquidity planning tool. This tool considers the maturity of both its financial instruments and financial assets (e.g., accounts receivable and loans receivable) and projected cash flows from operations.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loans, and other interest-bearing borrowings. The Group's policy is to ensure the matching of maturity of its financial liabilities against that of its financial assets, and the maintenance of a current ratio, defined as current assets over current liabilities, at above one so as to enhance stable liquidity.

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, was as follows:

2020

	On demand HK\$'000	Less than 12 months HK\$'000	1 to 3 years HK\$'000	Total HK\$'000
Accounts payable	—	50,559	—	50,559
Financial liabilities included in other payables and accruals	59,979	1,500	—	61,479
Due to a non-controlling shareholder	1,500	—	—	1,500
Lease liabilities	—	652	818	1,470
Interest-bearing bank borrowings	1,199	5,975	—	7,174
	62,678	58,686	818	122,182

Notes to Financial Statements

31 March 2020

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Liquidity risk (continued)

2019

	On demand HK\$'000	Less than 12 months HK\$'000	1 to 3 years HK\$'000	Total HK\$'000
Accounts payable	—	33,560	—	33,560
Financial liabilities included in other payables and accruals	56,833	1,600	—	58,433
Due to a non-controlling shareholder	1,500	—	—	1,500
Due to a related company	14	—	—	14
Interest-bearing bank borrowings	335	11,909	—	12,244
Convertible bonds	—	31,518	—	31,518
	58,682	78,587	—	137,269

Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2020 and 31 March 2019.

The Group monitors capital using a gearing ratio, which is net debt divided by the total capital plus net debt. Net debt includes accounts payable, other payables and accruals, amounts due to a non-controlling shareholder and a related company, lease liabilities, interest-bearing bank borrowings and the liability component of convertible bonds, less pledged deposits and cash and cash equivalents. Capital represents equity attributable to owners of the Company.

Notes to Financial Statements

31 March 2020

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Capital management (continued)

The gearing ratios as at the end of the reporting periods were as follows:

	2020 HK\$'000	2019 HK\$'000
Accounts payable	50,559	33,560
Other payables and accruals	64,432	60,568
Due to a non-controlling shareholder	1,500	1,500
Due to a related company	—	14
Lease liabilities	1,373	—
Liability component of convertible bonds	—	31,346
Interest-bearing bank borrowings	7,132	12,100
Less: Pledged deposits	(17,074)	(26,328)
Less: Cash and cash equivalents	(107,689)	(75,327)
Net debt	233	37,433
Capital	106,181	110,322
Total capital and net debt	106,414	147,755
Gearing ratio	0.22%	25.33%

Notes to Financial Statements

31 March 2020

40. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

	2020 HK\$'000	2019 HK\$'000
NON-CURRENT ASSETS		
Investments in subsidiaries	27,270	60,287
CURRENT ASSETS		
Prepayments, deposits and other receivables	142	—
Cash and cash equivalents	143	27
Total current assets	285	27
CURRENT LIABILITIES		
Accruals	930	698
Liability component of convertible bonds	—	31,346
Total current liabilities	930	32,044
NET CURRENT LIABILITIES	(645)	(32,017)
Net assets	26,625	28,270
EQUITY		
Issued capital	25,000	25,000
Reserves (note)	1,625	3,270
Total equity	26,625	28,270

Notes to Financial Statements

31 March 2020

40. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (CONTINUED)

Note:

A summary of the Company's reserves is as follows:

	Share premium account HK\$'000	Share option reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 April 2018	9,381	1,183	(3,864)	6,700
Loss for the year and total comprehensive loss for the year	—	—	(3,430)	(3,430)
Expiry of share options	—	(1,183)	1,183	—
At 31 March 2019 and 1 April 2019	9,381	—	(6,111)	3,270
Loss for the year and total comprehensive loss for the year	—	—	(1,645)	(1,645)
At 31 March 2020	9,381	—	(7,756)	1,625

The share option reserve comprised the fair value of share options granted which were yet to be exercised, as further explained in the accounting policy for share-based payments in note 2.4 to the financial statements. In the prior year, the amount was transferred to accumulated losses as the related options expired.

41. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 22 June 2020.

Summary of Financial Information

A summary of the results and of the assets, liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the published audited financial statements, is set out below.

RESULTS

	2020 HK\$'000	Years ended 31 March			
		2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000
REVENUE	627,526	645,835	792,010	917,804	813,264
PROFIT/(LOSS) BEFORE TAX	(2,602)	(19,808)	29,647	68,808	11,505
Income tax credit/(expense)	286	86	(905)	(2,034)	840
PROFIT/(LOSS) FOR THE YEAR	(2,316)	(19,722)	28,742	66,774	12,345
Attributable to:					
Owners of the Company	(3,216)	(14,917)	38,831	65,535	10,856
Non-controlling interests	900	(4,805)	(10,089)	1,239	1,489
	(2,316)	(19,722)	28,742	66,774	12,345

ASSETS, LIABILITIES AND NON-CONTROLLING INTERESTS

	2020 HK\$'000	As at 31 March			
		2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000
Total assets	388,034	415,118	403,172	371,349	267,908
Total liabilities	(291,007)	(315,405)	(267,831)	(268,818)	(232,002)
Non-controlling interests	9,154	10,609	2,774	(7,028)	(6,252)
	106,181	110,322	138,115	95,503	29,654